



U.S. ARMY CORPS OF ENGINEERS
TRANSATLANTIC DIVISION
 MIDDLE EAST DISTRICT ~ EXPEDITIONARY DISTRICT

*USACE's Tip of the Spear :
 Strengthening Partnerships, Building Capacity, and
 Enhancing Security for our Nation, Allies and Partners.*

Industry Day

05 October 2023

The George Washington Hotel

Joey Behr, PMP
 PPMD Deputy Chief
 Transatlantic Middle East District



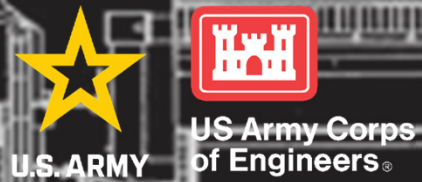
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US Army Corps
 of Engineers®

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Event Agenda

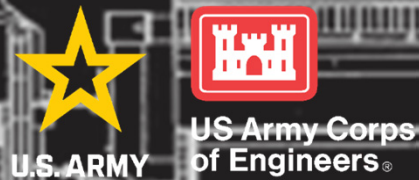
0730 – 0845	Registration – For virtual attendees, please use link below.
0845 – 0900	Rules of Engagement / Disclaimers
0905 – 1130	Presentations
1130 – 1330	Lunch / Networking
1330 – 1555	Question & Answer Session
1555 – 1600	Closing Remarks / Adjourn

Webex Link: <https://usace1.webex.com/usace1/j.php?MTID=mdf81d5dfd72ee0b7264ac626888db7cc>

Join by phone:
+1-844-800-2712 US Toll Free
+1-669-234-1177 US Toll
Access code: 2761 063 0021

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Rules of Engagement

Note that Virtual attendees will be prompted to enter their company name and full name before entering the Webex meeting.

All virtual attendees are asked to keep their microphones on mute.

Bathroom breaks are on your own as needed.

The morning session will not be used for questions. Please save those questions for the afternoon Q&A session.

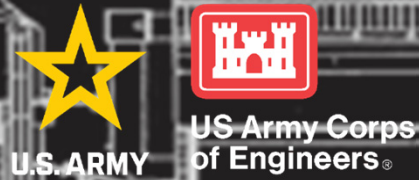
Lunch will be a two-hour block to allow attendees to get to an eating establishment and return, eat, network, and converse about the morning session to be ready for questions during the afternoon Q&A session.

Outside food is not permitted to be brought into The George Washington Hotel.

For those calling into the meeting, pls email your phone number with company name, full name and title to Mr. David Walden and Mrs. Shelley Pitta at David.I.Walden@usace.army.mil and Shelley.C.Pitta@usace.army.mil, respectively.

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Disclaimer – Non-Endorsement

Information presented by USACE Personnel about programs in the region does not constitute any official position of the Department of the Army (DA), the Department of Defense (DoD), or USACE Host Nation partners.

Information presented by USACE Personnel about programs in the region does not constitute a commitment of funds, any offer or solicitation for any business, or any promise by USACE, the United States, or USACE Host Nation partners regarding future business.

This presentation and this Industry Day do not constitute a solicitation. The US Government is not requesting bids or any effort from contractors until a solicitation is posted to the Federal Business Opportunities website.

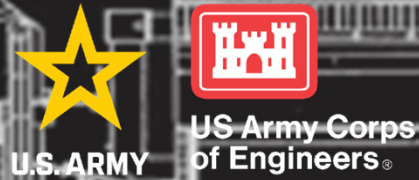
References to postings of laws and regulations on the Internet in this presentation do not indicate that the versions posted on the referenced webpages are authoritative or up-to-date.

Contractors with questions about US laws and regulations should seek independent legal advice and should not rely on this presentation.

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Presentation Table of Content



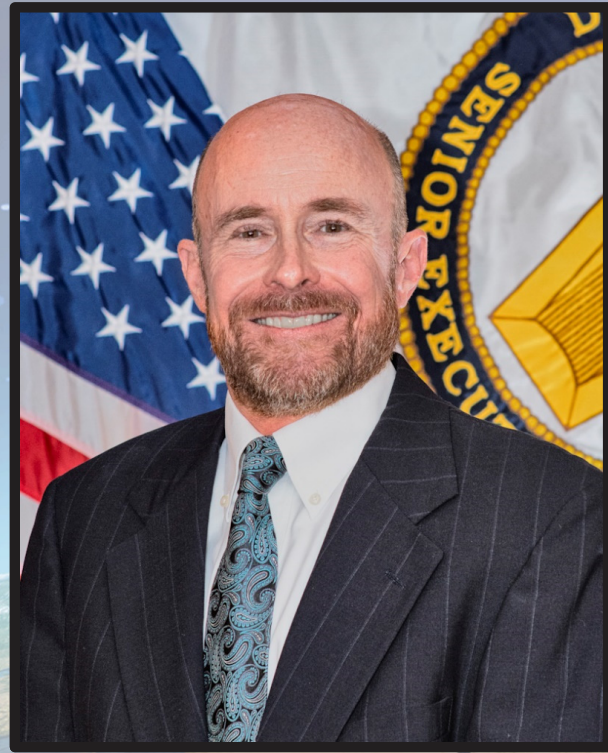
- 1) Rules of Engagement (**2 minutes**)
- 2) Disclaimer – Non-Endorsement (**2 minutes**)
- 3) Overview Slides (**15 minutes**) : **COL Hannan, COL Secrist/COL Rahman**
 - USACE Org Structure
 - TAD Lineage
 - Division Leadership
 - District Leadership
 - 2023 Accomplishments (photo's of construction)
 - Current Portfolio
 - Active and Potential Workload
- 4) Contracting Overview (**30 Minutes**) : **Michelle Pearman**
 - Contracting Leadership
 - System for Award Management (SAM)
 - Changes Impacting Business with the Government
 - Federal Opportunities
 - Proposal Submission
 - VAT Taxes and Business License
 - Bonding
 - Informational Brochures
- 5) Engineering Overview (**30 Minutes**) : **Jeffrey Slater, Megan Hoover, Dale Hartmann**
 - Engineering Organization
 - ITR Process
 - CPSS
- 6) Construction Overview (**30 Minutes**) : **Paul Holcomb**
 - Construction Organization
 - CTIP
 - Base Access
 - Safety
 - Partnering
- 7) PPMD Overview (**40 Minutes**) : **Annie Cain/Stu Cook/PM Branch Chiefs**
 - Programs and Project Management Organization
 - Program Overview by Country
 - Services and Procurements
- 8) Israel Overview (**5 Minutes**): **NAU – Ofer Davidi, Israel PM Forward**
- 9) Q&A (**105 Minutes**)

USACE Industry Day Agenda	
15 minute intervals	Thursday 5 October
0730 - 0800	Registration
0745 - 0800	
0800 - 0815	
0815 - 0830	
0830 - 0845	
0845 - 0900	Rules of Engagement/Disclaimers
0900 - 0915	COL Hannan/COL Secrist/COL Rahman Opening Remarks (TAD Overview)
0915 - 0930	
0930 - 0945	<i>Contracting Brief</i>
0945 - 1000	
1000 - 1015	<i>Engineering Brief</i>
1015 - 1030	
1030 - 1045	Construction Brief
1045 - 1100	
1100 - 1115	Break
1115 - 1130	<i>PPMD Brief</i>
1130 - 1145	
1145 - 1200	
1200 - 1215	<i>Lunch / Networking</i>
1215 - 1230	
1230 - 1245	
1245 - 1300	
1300 - 1315	
1315 - 1330	
1330 - 1345	Q&A Session
1345 - 1400	
1400 - 1415	
1415 - 1430	
1430 - 1445	
1445 - 1500	
1500 - 1515	Closing Remarks / Adjourn
1515 - 1530	
1530-1545	
1545-1600	

TRANSATLANTIC DIVISION LEADERSHIP



Colonel William C. Hannan, Jr.
Commander



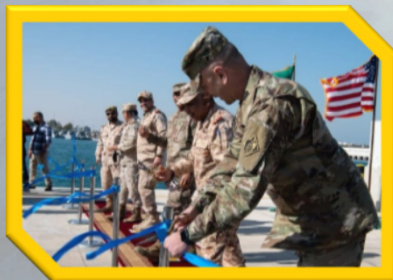
John L. Adams
Programs & Business Director



Colonel Craig S. Baumgartner
Division Deputy Commander



**Command Sergeant Major
Clifton D. Morehouse**



Strengthening Partnerships  **Building Capacity**  **Enhancing Security**

TRANSATLANTIC DIVISION LINEAGE

The U.S. Army Corps of Engineers has paved the way in complex construction environments for almost a century. Shortly before World War II, Congress and the War Department approved the transfer of military construction responsibilities from an overtaxed Quartermaster Corps to the Corps of Engineers. The Transatlantic Division evolved from that original mission emerging as the Army Corps of Engineers' tip of the spear when it comes to supporting the warfighter and strengthening partnerships, building capacity and enhancing security throughout the Middle East and Central Asia. The history of how we evolved is as complex and rich with innovation as the support we provide ...



President Truman calls upon Army Engineers to help Greece repair infrastructure from WWII 1947



Mediterranean Division Team, Vicenza Italy, circa 1952



King Khalid International Airport, Saudi Arabia, completed 1983



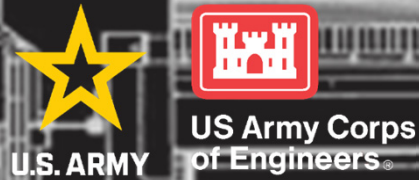
Ministry of Defense and Aviation Saudi Arabia, 1986



TAD Engineers with Egyptian Military 1991



Construction site in Morocco 1995

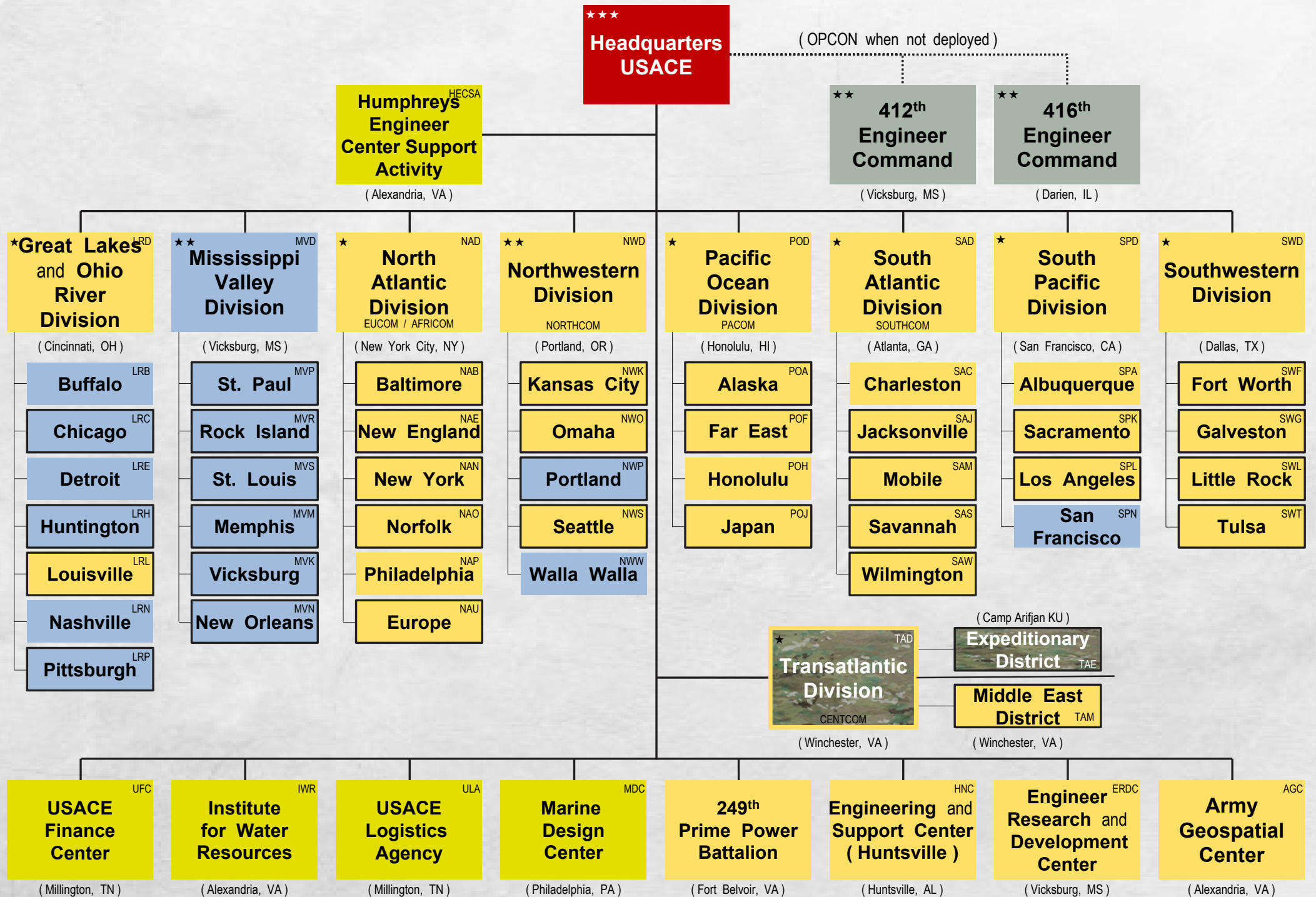


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USACE ORGANIZATIONAL STRUCTURE

Transatlantic Division - One Door to the Corps' expertise and capabilities:

- Huntsville Center – Ordnance & Explosive Removal, TF SAFE, TF POWER, Environmental Response Teams
- Engineering Research and Development Center (ERDC) support to R&D
 - CENTCOM Bunker Study
- Institute for Water Resources
- Army Geospatial Center
 - Buckeye – unclassified geospatial support
- Centers of Expertise and Standardization
 - Non-Permanent Facilities
 - Transportation (Roads & Runways)
 - Fuels & Petroleum
 - Environmental & Explosive Hazards
 - Hangar Fire Protection
 - SOF Mission Support Team



Field Operating Activity
 Organization with ONLY a CIVIL WORKS Mission
 O-6 District Commands (34 of 43)

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\$5.06B Authorized Costs
200+ Projects
\$10B+ Potential

493 Personnel

Program Execution



NAD/NAU Oversee Israel

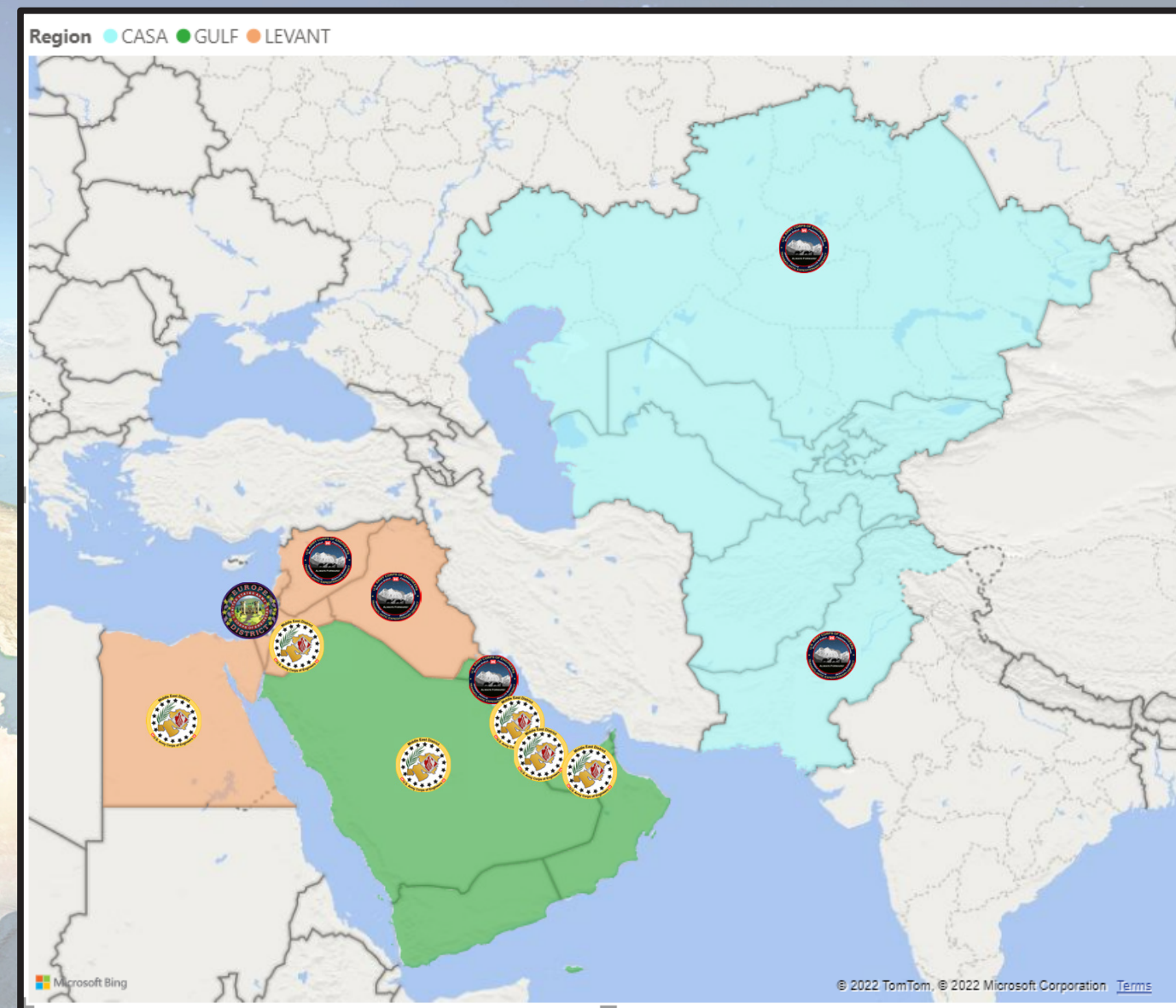
Current Program

\$3.1B

\$700M

\$1.26B

Other USACE Entities Supporting the Region



TRANSATLANTIC DIVISION DISTRICTS



Transatlantic Middle East District

Winchester, VA



Colonel Philip M. Secrist III
Middle East District
Commander



Thomas K. Waters
Middle East District
Program Director

‘With a 70-year legacy of engineering excellence across the Middle East, our Districts combine the power of cutting-edge innovation with expeditionary agility and speed to strengthen partnerships, build capacity, and enhance security for our nation, partners, and allies.’



“We partner closely with CENTCOM, SOCOM, ARCENT, AFCENT, and other commands as well as U.S. allied host nation forces, to bring critical cutting-edge innovations into the region, working together to find solutions to meet today’s needs and tomorrow’s challenges and for the Army of 2030 and beyond.”

Transatlantic Expeditionary District

Kuwait



COL Mohammed Z. Rahman
Expeditionary District
Commander



Stuart R. Cook
Expeditionary District
Deputy District Engineer

Strengthening Partnerships  **Building Capacity**  **Enhancing Security**

2023 Turnover Highlights



Super Hornet Warehouse, Kuwait
Contractor: American International Contractors Inc
AE: Adkins Global



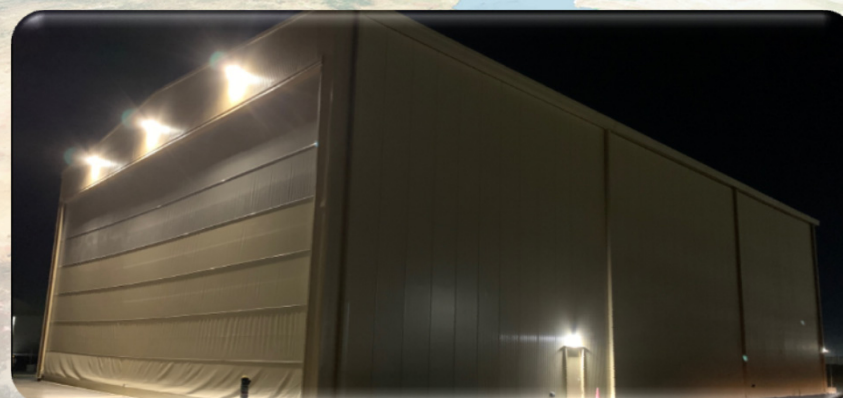
MMSC Dredging, KSA
Contractor: AICI-Archirodon JV LLC
AE: Tetra Tech



RSLF Field Artillery IOC Facilities, Jubail, KSA
Contractor: Al-Ayuni Company for Trading and Co
AE: Tetra Tech



CH-47 Helicopter Beddown, KSA
Contractor: CWI-OCC WEAVERS JV
AE: Tetra Tech



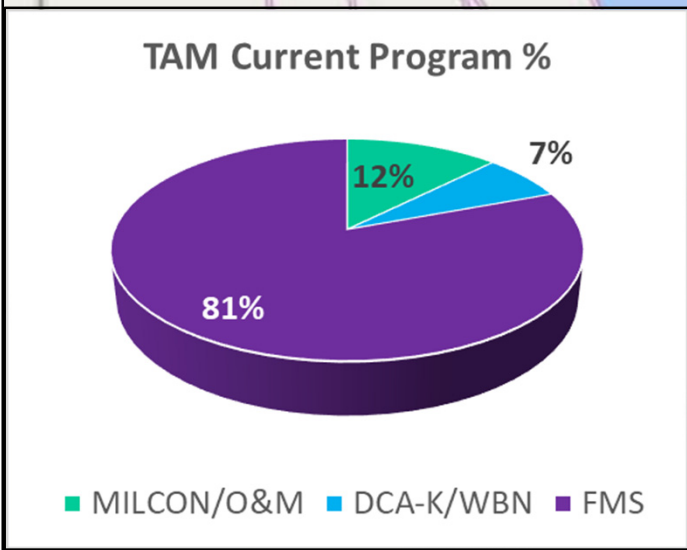
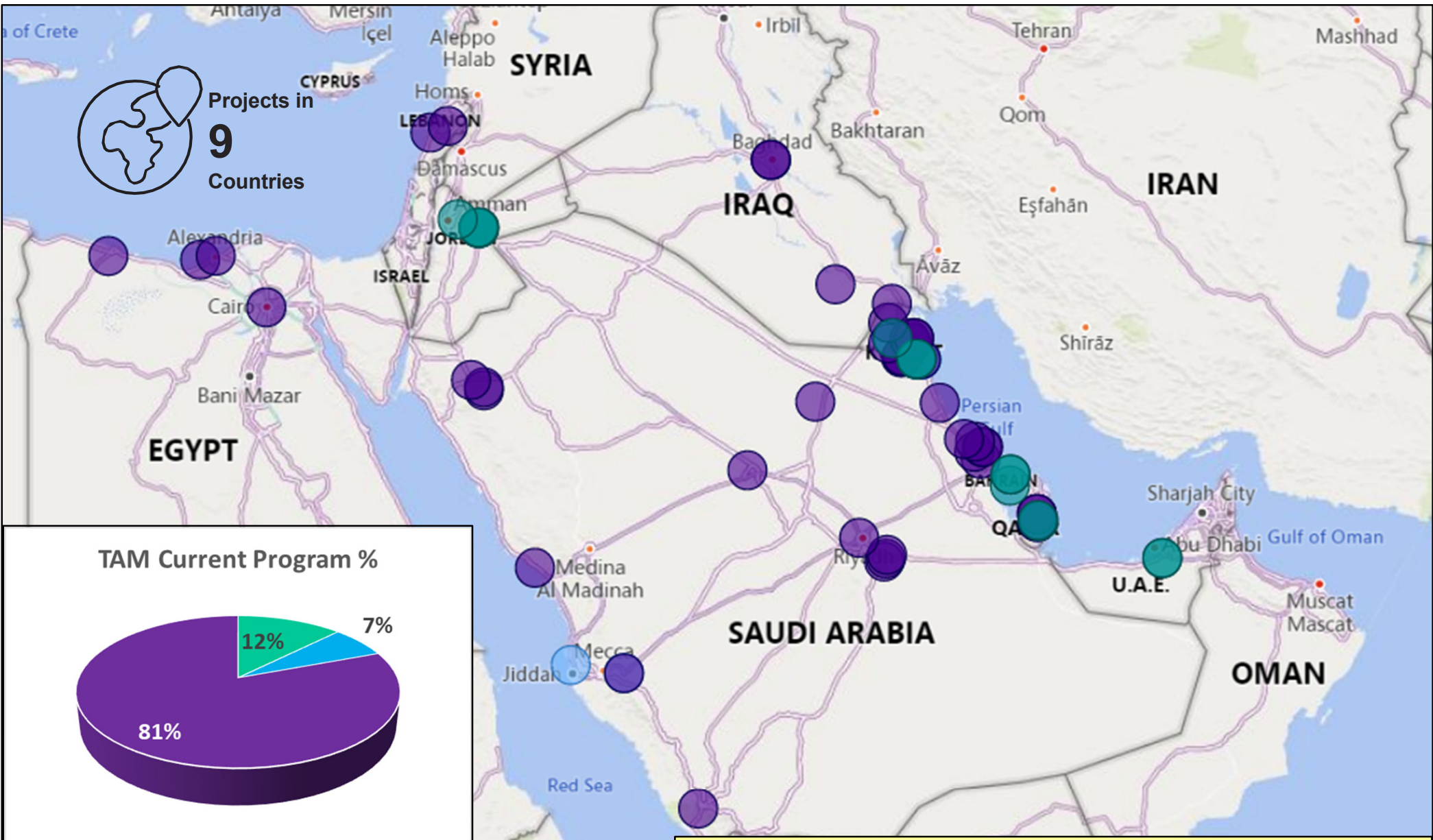
Weather Shelter A, Camp Buehring,
Contractor: MVL USA Inc
AE: Baker International



Large Aircraft Maintenance Facility, UAE
Contractor: Amana Contracting & Steel Bldg WLL
AE: Stanley Consultants

Strengthening Partnerships  **Building Capacity**  **Enhancing Security**

TRANSATLANTIC MIDDLE EAST DISTRICT (TAM) PROGRAM



- MILCON/O&M – US Funds for US Mil
- DCA-K/WBN – Foreign Funds for US Mil
- FMS – Foreign Funds for Foreign Mil

TAM SPECIALIZED CAPABILITIES

- Over 75% of all USACE FMS
- COS for Non-Permanent Facilities
- TCX for Aircraft Hangar Fire Protection
- Regional Planning Support Center

What's Next???
SOF EDC

	Total			Potential	
	Value	No		Value	No
⊕ Bahrain	\$145.7M	3	⊕ Bahrain	\$109.3M	1
⊕ Egypt	\$178.5M	16	⊕ Egypt	\$30.0M	1
⊕ Iraq	\$14.8M	2	⊕ Jordan	\$96.0M	4
⊕ Jordan	\$275.6M	13	⊕ Kuwait	\$2,827.9M	11
⊕ Kuwait	\$555.3M	21	⊕ Qatar	\$147.4M	12
⊕ Lebanon	\$12.0M	4	⊕ Saudi Arabia	\$9,126.6M	20
⊕ Qatar	\$654.7M	4	⊕ United Arab	\$18.3M	4
⊕ Saudi Arabia	\$1,130.0M	18	Total	\$12,355.4M	53
⊕ United Arab Em	\$115.2M	8			
⊕ United States	\$25.5M	3			
Total	\$3,107.3M	92			

TEAM TAM	MIL	DAC	FSN	TOTAL
CONUS	8	321	0	329
OCONUS	5	32	37	74
TOTAL	13	353	37	403

Current
92 Projects
\$3.10B

FY23 Delivery
29/\$405M
Q1|08 Q2|06
Q3|04 Q4|11

FY23 Contracts
32/\$868M
Q1|06 Q2|03
Q3|06 Q4|17

Future
53 Projects
\$12.35B

Data Date: 6 SEP 2023 / Secret

BUILDING STRONG!

TAE Overview

“One Door to the Corps”

Mission Statement: Provide theater-wide engineering solutions and expertise in support of US, Coalition, and Host Nation efforts to enable the building of partner capacity within the CENTCOM AOR and support overall CENTCOM mission objectives.

Priority: Win Deliver quality projects on time and on budget - Safely. Take care of people ... Tell Our Story!

5 Main Focus areas:

- Support to CJTF-OIR, CSJOTF-Levant in Iraq and Syria
- Kuwait Delivery in support of both U.S. OMA/MILCON and Defense Cooperation Agreement (DCA)-K
- Foreign Military Sales Program Construction Execution – Kuwait, Iraq and Syria
- Enabling Theater Security Cooperation across Central and South Asia (CASA) – in support of the DoD country teams within our U.S. Embassies and associated National Guard State Partner Programs
- Critical Enabling Engineer Theater Capabilities ISO ARCENT and CENTCOM ever evolving posture and associated infrastructure - such as Base Camp Master Planning and Environmental Management

AOR: Kuwait, Iraq, Syria, ‘Stans
250+ Active Projects (\$700M)



TAE CAPABILITES

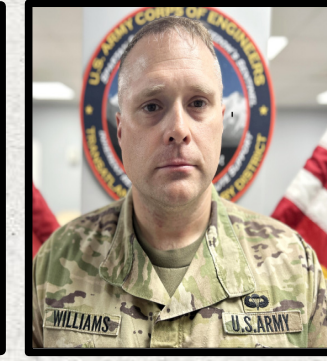
- | | |
|--|--|
| <ul style="list-style-type: none"> • Design and Construction • FMS and FMF • Environmental Services • Water Resources Expertise • Master Planning | Center of Expertise & Standardization <ul style="list-style-type: none"> • Aircraft Hanger Fire Protection • Non-permanent facilities • Fuel & Petroleum • SOF Center of Excellence • Transportation |
|--|--|



COL Mohammed Z. Rahman
Commander



Stuart R. Cook
Deputy District Engineer



LTC Stephen Williams
District Deputy Commander



SGM David J. Kluba
Senior Enlisted Advisor

BUILDING STRONG!

TAE Overview

USACE Support to CENTCOM

COUNTER VEO: THEATER SECURITY COOPERATION

- FMS/FMF: Address operational, training and maintenance needs of our partner.
- Military construction: Increased readiness and modernization through projects supporting the warfighter.
- Global Peace Keeping Support: Leverage engineering capabilities to support the host governments.

DETERRING IRAN: IRAQ AND SYRIA DELIVERY

- Force Protection Bunkers
- Taxiways PAX Terminal
- Detention Centers Power Surety
- Troop Support Life Support

INNOVATE TO WIN: DELIVER SOLUTIONS OPERATIONAL ENERGY REDUCTION

- Reduce Spot Generation; Prime Power MATOC
- "CENTCOM Innovation Sandbook" Initiative

INNOVATIVE CONSTRUCTION TECHNIQUES

- Center of Standardization for Non-Permanent Facilities (CoS NPF) —Robust Design Catalog
- Cold Formed Steel Const. Method (i.e. FrameCAD)
- Matterport—Expanding 3D LIDAR Scanning

EFFICIENT CONSTRUCTION DELIVERY

- Established Process & Expertise

PARTNERSHIPS IN ACTION: STRATEGIC ENGAGEMENTS

- Vendor Symposiums and outreach to expand contracting capabilities.

Kuwait Programs

- Partnered with ARCENT/NAVCENT/AFCENT/ASG-KU/The Office of Military Cooperation and Kuwait Ministry of Defense
- Active Projects - \$190M
- Kuwait FMS - \$8.5 Billion Potential

Iraq/ Syria Programs

- Partnered with ARCENT/CJTF-OIR/SOJTF-Levant/OSCI
- Active Projects - \$130M
- Iraq/Syria FMS \$46M

CASA Programs

- Partner with State Department/ OMC
- 2 Projects - \$6 Million in Kazakhstan
- 1st case projected awarded in mid-June 2022
- 2nd case slotted for 2024 award





U.S. ARMY CORPS OF ENGINEERS
MIDDLE EAST DISTRICT
 TRANSATLANTIC DIVISION

Contracting Overview

Ms. Michelle R. Pearman
 Deputy Chief, Contracting Division



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Contracting - Agenda

Contracting Leadership

System for Award Management (SAM)

Changes Impacting Business with the Government

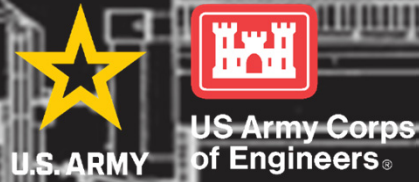
Federal Opportunities

Proposal Submission

VAT Taxes and Business License

Bonding

Informational Brochures



TAM Contracting Organization

Ms. Lisa C. Billman, District Chief of Contracting
lisa.c.billman@usace.army.mil

Ms. Michelle R. Pearman, Deputy District Chief of Contracting/Oversight Branch Chief
michelle.r.pearman@usace.army.mil

Responsible for the coordination with higher headquarters on upward reporting, oversight of solicitation and contract quality/adherence to the regulations and process improvements.

Mr. Carlos Ramos, Acquisition Branch
carlos.s.ramos@usace.army.mil

Responsible for all A-E and construction contracts and task orders for requirements supporting the Special Projects.

Mr. Kenneth G. Baker, Construction Branch
kenneth.g.baker@usace.army.mil

Responsible for all A-E and construction contracts and task orders for requirements within the District's area of responsibility.

Mr. John (Alex) Padgett, Procurement Branch
john.a.padgett@usace.army.mil

Responsible for all Centers of Standardization (COS) requirements, A-E IDIQ placement/administration, services and supplies within the District's area of responsibility.

Federal Opportunities - SAM

All full and open solicitations will be posted via the Federal Opportunities page on <http://www.SAM.gov>.

The screenshot shows the SAM.gov homepage. At the top, there is a navigation bar with 'Home', 'Search', 'Data Bank', 'Data Services', and 'Help'. Below this is the SAM.GOV logo. A red box highlights the 'Contract Opportunities' section, which includes a description of contract opportunities and a search bar. The search bar contains the text 'W912ER'. A red arrow points to the 'Contract Opportunities' heading. Below the search bar, there are two buttons: 'Get started searching contract opportunities' and 'Use contract opportunities advanced search'. To the right of the search bar, there is a 'Federal Users' section with a 'Sign in to get started' button and a 'Go to Contract Opportunities Federal home' button. At the bottom of the screenshot, there is a search bar for users who already know what they want to find, with a dropdown menu for 'Select Domain...' and a search input field containing 'e.g. 1606N020Q02'.

In the "Search Contract Opportunities" type "W912ER".

System for Award Management (SAM)

Firms must have a current registration at the time an offer is submitted and throughout the contract.

SAM is checked at least twice for every requirement:

- Upon receipt of bid or proposal
- Prior to award

SAM is also checked prior to issuing an RFP when the vendor is known (sole source, etc.)

New activations AND renewals may require a notarized letter appointing an Entity Administrator.

Directions and templates for US and international entities are in the [Federal Service Desk Knowledge Base](#).

Changes Impacting Business with The Government

DoD SAFE is not used for contract proposals or contract award documentation

Most Solicitation actions use the Procurement Integrated Enterprise Environment (PIEE)

Pre-Solicitation actions (sources sought, RFIs, pre-solicitation, etc.) are posted in SAM

PIEE Registration: Can only be completed after CAGE/NCAGE is obtained and SAM registration is approved.

Registration Training and Instructions: <https://dodprocurementtoolbox.com/site-pages/solicitation-module>

PIEE Instructions should be in the solicitation and in the SAM posting

The opportunity description will still be posted to SAM, with links to the PIEE solicitation and PIEE registration instructions:

Description

This project is a Foreign Military Sales (FMS) procurement. Project Scope: The scope of this project is construction of a new single-story steel framed facility with an area of approximately 551 square meters (SM). The facility is intended to house a fixed hyperbaric dive recompression chamber (medical facility) to be installed by others after completion of this project. The facility also includes storage space for a mobile hyperbaric dive recompression chamber (also provided after construction by others). The facility includes approximately 310 SM of interior space constructed as a medical office space to provide consultation, examination, and administrative spaces to support hyperbaric dive recompression procedures. The remainder of the building area (approximately 241 SM) is comprised of high-bay spaces for the fixed hyperbaric dive recompression chamber, compressed air storage (associated with the hyperbaric chamber), and storage of the mobile hyperbaric dive recompression chamber.

Attachments/Links

Links

Display Name	Updated Date
PIEE Solicitation Module Link for W912ER23R0023	Aug 23, 2023
Web Based Training for the PIEE Solicitation Module	Aug 23, 2023
Registration Instructions for the PIEE Solicitation Module	Aug 23, 2023
Department of Defense Procurement Toolbox	Aug 23, 2023

Federal Opportunities - PIEE

All full and open solicitations will be also be posted on the PIEE Solicitation Module (search located at bottom of page):

SUPPORT

- Documentation
- Glossary
- Lookup Tables
- Solicitation Search**
- Purpose Code Management
- WAWF Users Manual
- PIEE Role Matrix
- Government Customer Support
- Vendor Customer Support

Solicitation Search Lookup -

Solicitation Search Criteria

Solicitation Number

Open Date Start:

Response Due Date Start:

Subject

In "Solicitation Number" type "W912ER" - You do not have to log in to PIEE to search publicly

Proposal Submission

You should not:

- Duplicate the specifications or Statement of Work
- Include marketing information
- Vaguely state how the requirement will be completed
- Provide redundant information in multiple sections
- Submit in formats other than those directed in the solicitation
- Assume the Government will extend the time for offers

You should:

- Include relevant lessons learned and how challenges were resolved
- Fully describe your approach as instructed by each solicitation factor/element
- Respond to sources sought inquiries
- Ask lots of questions, RFIs
- Be registered in SAM and PIEE weeks before offer submission (JV must be its own entity)
- Allow time to obtain accurate subcontractor pricing
- Fill-in all appropriate provisions and clauses
- Submit the offer before the due date/time

VAT Taxes

- Saudi Arabia – 15%; Bahrain – 10%; UAE – 5%; Jordan – 16%; Lebanon – 11%; Egypt – 14%; Iraq – 5%
- Normally paid unless exempted per terms of country agreement
- Must be allocated in proposal if requested

Business Licensing

- Specific licenses and/or certifications are required for certain countries
- These must be current, or shown how they will be obtained and remain current
- Must be submitted in English with an authorized translation authority, if directed

Foreign Entity Registration

- Jordan: Obtain ministry approvals, receive license from Jordanian Companies Control Department
- Saudi Arabia: Obtain Ministry of Investment Saudi Arabia license, obtain commercial registration
- Kuwait: Obtain business visa, sponsor/partner with Kuwaiti company, obtain business license
- Bahrain: Obtain commercial registration, obtain business license

Performance and Payment Bonds:

- Instruments executed by an offeror (principal), and a second party (surety) to assure fulfillment of the principal's obligations to a third party (Government)
- Required for construction contracts exceeding \$150,000 (could be required for service/supply)
- Must equal 100% of the contract price unless reduced by the contracting officer
- Bonds may be waived if it is impracticable for the contractor to furnish a bond; or as otherwise authorized

Corporate bonding sureties must be in the Treasury's Listing of Approved Sureties (Treasury Circular 570)

- Circular 570 Listing here: <https://www.fiscal.treasury.gov/fsreports/ref/suretyBnd/c570.htm>
- For contracts in a foreign country, other corporate sureties are acceptable if the contracting officer determines it is impracticable to use Treasury listed sureties.
- Other acceptable bonding sureties (FAR 28.203, 28.204):
 - ✓ Individual sureties, US bonds/notes
 - ✓ Certified/Cashier's check or money order, Irrevocable Letter of Credit

Bid Guarantees/Bid Bonds

- Assures the offeror will not withdraw an offer, will execute the contract, and will furnish bonds
- Required when a performance bond or a performance and payment bond is necessary
- Shall be at 20% of the price offered, but not over \$3M
- May be waived by the Chief of the Contracting Office

Informal Brochures

Advanced Payments and Mobilization Costs

Balance of Payments Program

Defense Base Act (DBA) Insurance

Federal Excise Tax

Military Construction in Foreign Countries

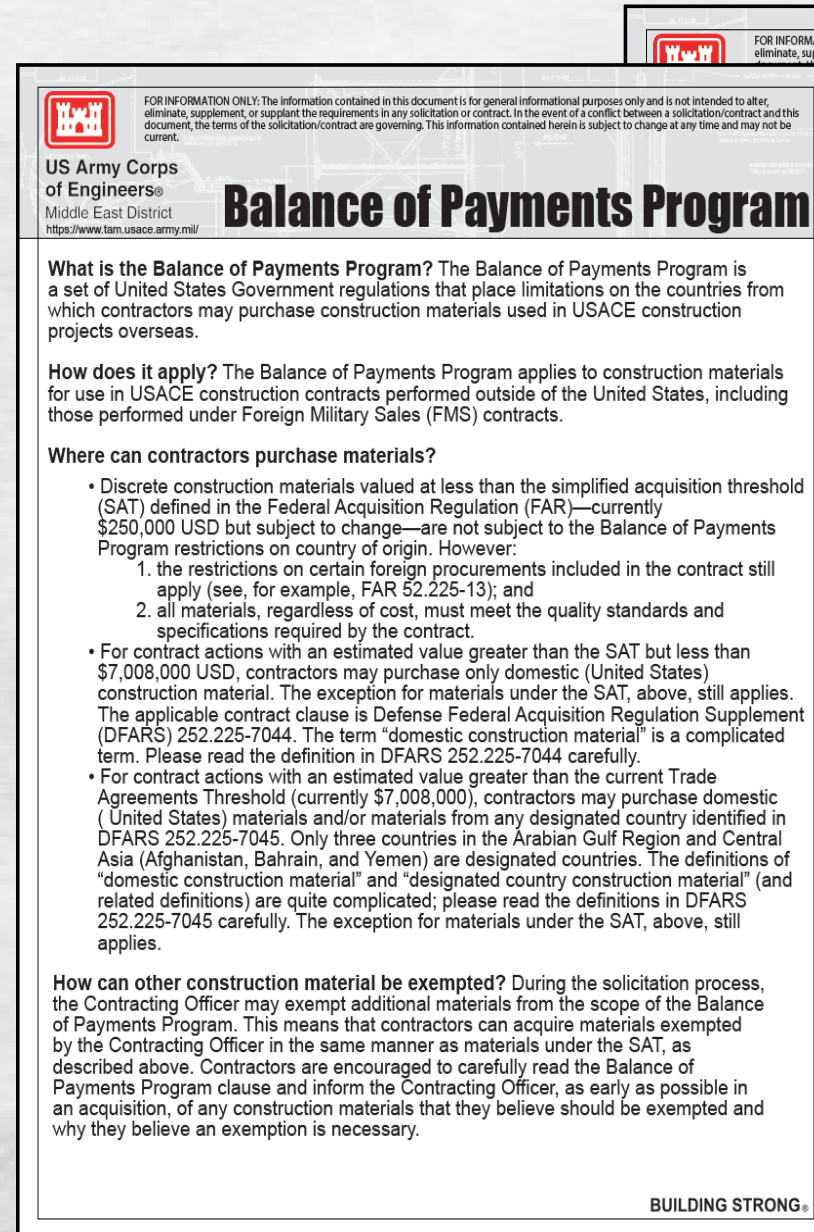
Prohibited Sources

Proposal Preparation

SAM Registration

Prohibition of Certain Telecom Equipment & Services

[Middle East District Public > Business With Us > Contracting \(army.mil\)](#)



Balance of Payments Program

What is the Balance of Payments Program? The Balance of Payments Program is a set of United States Government regulations that place limitations on the countries from which contractors may purchase construction materials used in USACE construction projects overseas.

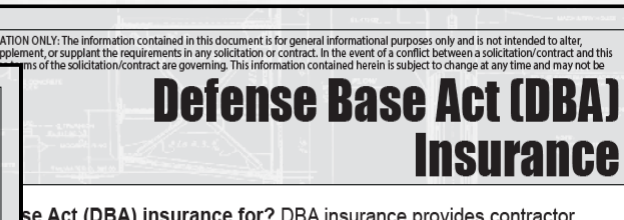
How does it apply? The Balance of Payments Program applies to construction materials for use in USACE construction contracts performed outside of the United States, including those performed under Foreign Military Sales (FMS) contracts.

Where can contractors purchase materials?

- Discrete construction materials valued at less than the simplified acquisition threshold (SAT) defined in the Federal Acquisition Regulation (FAR)—currently \$250,000 USD but subject to change—are not subject to the Balance of Payments Program restrictions on country of origin. However:
 - the restrictions on certain foreign procurements included in the contract still apply (see, for example, FAR 52.225-13); and
 - all materials, regardless of cost, must meet the quality standards and specifications required by the contract.
- For contract actions with an estimated value greater than the SAT but less than \$7,008,000 USD, contractors may purchase only domestic (United States) construction material. The exception for materials under the SAT, above, still applies. The applicable contract clause is Defense Federal Acquisition Regulation Supplement (DFARS) 252.225-7044. The term "domestic construction material" is a complicated term. Please read the definition in DFARS 252.225-7044 carefully.
- For contract actions with an estimated value greater than the current Trade Agreements Threshold (currently \$7,008,000), contractors may purchase domestic (United States) materials and/or materials from any designated country identified in DFARS 252.225-7045. Only three countries in the Arabian Gulf Region and Central Asia (Afghanistan, Bahrain, and Yemen) are designated countries. The definitions of "domestic construction material" and "designated country construction material" (and related definitions) are quite complicated; please read the definitions in DFARS 252.225-7045 carefully. The exception for materials under the SAT, above, still applies.

How can other construction material be exempted? During the solicitation process, the Contracting Officer may exempt additional materials from the scope of the Balance of Payments Program. This means that contractors can acquire materials exempted by the Contracting Officer in the same manner as materials under the SAT, as described above. Contractors are encouraged to carefully read the Balance of Payments Program clause and inform the Contracting Officer, as early as possible in an acquisition, of any construction materials that they believe should be exempted and why they believe an exemption is necessary.

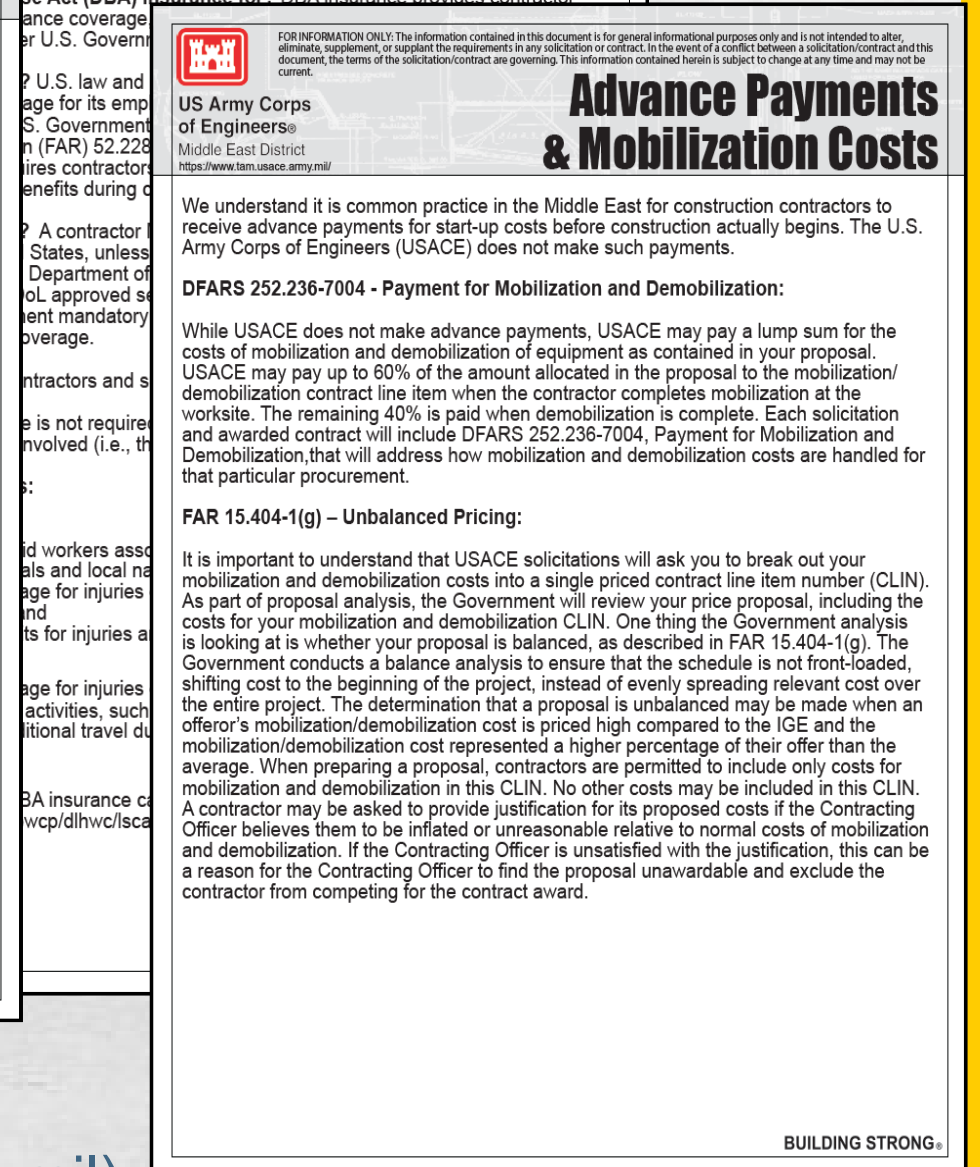
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Defense Base Act (DBA) Insurance

FOR INFORMATION ONLY: The information contained in this document is for general informational purposes only and is not intended to alter, eliminate, supplement, or supplant the requirements in any solicitation or contract. In the event of a conflict between a solicitation/contract and this document, the terms of the solicitation/contract are governing. This information contained herein is subject to change at any time and may not be current.

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Advance Payments & Mobilization Costs

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We understand it is common practice in the Middle East for construction contractors to receive advance payments for start-up costs before construction actually begins. The U.S. Army Corps of Engineers (USACE) does not make such payments.

DFARS 252.236-7004 - Payment for Mobilization and Demobilization:

While USACE does not make advance payments, USACE may pay a lump sum for the costs of mobilization and demobilization of equipment as contained in your proposal. USACE may pay up to 60% of the amount allocated in the proposal to the mobilization/demobilization contract line item when the contractor completes mobilization at the worksite. The remaining 40% is paid when demobilization is complete. Each solicitation and awarded contract will include DFARS 252.236-7004, Payment for Mobilization and Demobilization, that will address how mobilization and demobilization costs are handled for that particular procurement.

FAR 15.404-1(g) – Unbalanced Pricing:

It is important to understand that USACE solicitations will ask you to break out your mobilization and demobilization costs into a single priced contract line item number (CLIN). As part of proposal analysis, the Government will review your price proposal, including the costs for your mobilization and demobilization CLIN. One thing the Government analysis is looking at is whether your proposal is balanced, as described in FAR 15.404-1(g). The Government conducts a balance analysis to ensure that the schedule is not front-loaded, shifting cost to the beginning of the project, instead of evenly spreading relevant cost over the entire project. The determination that a proposal is unbalanced may be made when an offeror's mobilization/demobilization cost is priced high compared to the IGE and the mobilization/demobilization cost represented a higher percentage of their offer than the average. When preparing a proposal, contractors are permitted to include only costs for mobilization and demobilization in this CLIN. No other costs may be included in this CLIN. A contractor may be asked to provide justification for its proposed costs if the Contracting Officer believes them to be inflated or unreasonable relative to normal costs of mobilization and demobilization. If the Contracting Officer is unsatisfied with the justification, this can be a reason for the Contracting Officer to find the proposal unawardable and exclude the contractor from competing for the contract award.

BUILDING STRONG.



U.S. ARMY CORPS OF ENGINEERS
MIDDLE EAST DISTRICT
 TRANSATLANTIC DIVISION

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 Chief, Construction Division

Mr. Kevin Raposa
 TAD Safety and Occupational Health Chief



US Army Corps
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Construction - Agenda

Construction Organization

Base Access

Combating Trafficking in Persons (CTIP)

Partnering

Safety



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Construction – Base Access

One of Contractors biggest challenge

All contractors will most likely require a Host Nation Gate Pass and or a US Military gate pass

Both the US Military and Host Nation Countries will have their own distinct work ethic

USACE has no control over the US Military or Host Nation gate pass approval process.

- USACE office will assist as much as it can but ultimately falls on Contractor to ensure they are following security protocol

Process could take up to 90 days to complete so planning ahead of time is imperative



Construction – Combatting Trafficking in Persons (CTIP)

- ZERO TOLERANCE!
- CTIP Compliance plan (Your Plan) require the contractor to submit its CTIP compliance plan in its Notice to Proceed Submittal Package
- Quarterly inspections (announced and unannounced)....INDICATORS!
 - Interviews of employees...(Freedom)
 - Visual inspections of working/living conditions
 - DOCUMENTS: Identification/Passports/Medical Cards
 - Wages
 - Safety
- VIOLATIONS may result in...
 - Removal of Contractor or Subcontractor Employee
 - Require the Contractor to Terminate a Subcontract
 - Suspend Contract Payments
 - Terminate the Contract for Default or Cause
 - Recommend Suspension or Debarment

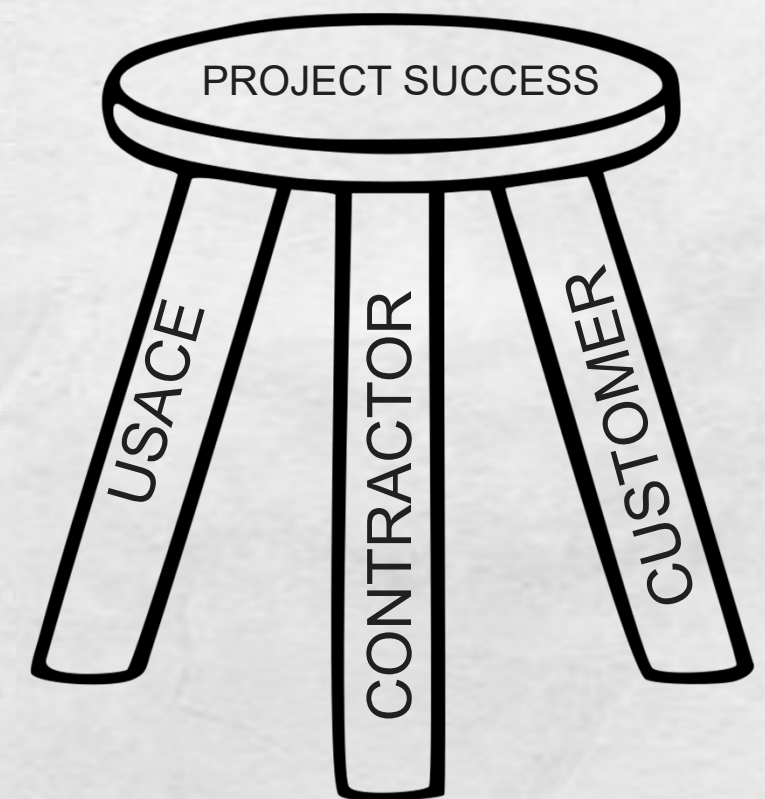


Construction – Post Award Partnering

Partnering is a teamwork approach to achieving success. Composed of representatives from each stakeholder organization in a project. Doing business based upon TRUST, DEDICATION to common goals, and an UNDERSTANDING of each other's expectations and values

BEST PRACTICES:

- Foster trust, open communication and teamwork
- Bring up issues early and follow through with them
- Develop realistic schedules
- Ensure quality of material and workmanship
- Demand and enforce a safety standard program
- Plan for success and work the plan
- Minimize changes
- Document, document, document
- Be transparent



NUMBER ONE PRIORITY!!!

Safety is not a **slogan**.

Provide a safe work environment for contractors, customers, and government personnel both while building projects and in non-work settings.

Provide job specific plans that incorporates how you will function in accordance with EM 385-1-1.

Have a CERTIFIED safety professional to ensure plans are developed and are being implemented.

Report all mishaps to include any near misses.





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Construction – Safety Leading Indicators

- Safety Officers not empowered on all sites.
- Unsafe work practices.
- Lack of Qualified and Competent personnel on site to support the Safety Officer.
- Lack of detailed job specific plans: Fall Protection, Excavation, Standard lifts etc.
- Contractors not evaluating their safety program to identify gaps and make improvements.



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U.S. ARMY CORPS OF ENGINEERS
MIDDLE EAST DISTRICT
 TRANSATLANTIC DIVISION

Engineering Overview

Jeffrey Slater, Megan Hoover, Dale Hartman



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Engineering - Agenda

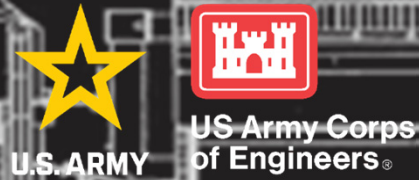
CPSS Functions included as part of an AE Design Contract

Internal Technical Review Expectations

Host Nation Codes

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Management, and Value Engineering

Engineering - Agenda

Post-Award Engineering and Design Services (Design During Construction (DDC)) (aka CPSS functions)

- Perform reviews of design and construction submittals

- Prepare recommendations for responses to RFIs

- Prepare revised design documents

- It is not monitoring construction activities or compliance

- Effort is expected to be a few hours of 1 or 2 SMEs per RFI or submittal



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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> *Section 4.1 Design Quality Control Plan (DQCP)*

The Plan is prepared by the AE and submitted to USACE prior to commencement of project design.

Refer to Task Order contract: typically calendar days after Notice to Proceed (NTP)

START

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Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> **Section 4.1 Design Quality Control Plan**

The DQC Plan is implemented to ensure project success during the project execution phases by showing how quality control will be performed.

During design, changes may occur which require the DQC Plan to be updated.

DURING



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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> *Section 4.1 Design Quality Control Plan*

At a minimum, it will list team members and their roles:

- *Project Delivery Team (PDT)*
- *Peer Reviews**
- *Independent Technical Reviews (ITRs)*

PEOPLE

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> **Section 4.1 Design Quality Control Plan**

At a minimum, it will provide a schedule showing durations for:

- *General design development per the negotiated task order contract*
- *Peer Reviews*
- *Independent Technical Reviews (ITRs)*
- *Specialized Review Teams*

An ITR is an integral part of design quality control and is required for all projects.

TIMING



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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> *Section 4.1 Design Quality Control Plan*

At a minimum, it will describe risks inherent to the project that should require special attention.

RISKS



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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> *Section 4.1 Design Quality Control Plan*

Describe the utilization of the design deficiency tracking system. ProjNet DrChecks.

SYSTEM



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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> **Section 4.1.3 Deliverables**

Indicate what deliverables there are for the project, in correlation with the Project Execution Plan (PxP)

Indicate what documentation is provided to verify the quality management process has been followed: i.e. marked up drawings from peer reviews, QC checklists, Specs Intact error reports, review meeting minutes, etc.

TURNING IN

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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> ***Section 4.1.6 Independent Technical Review (ITR) Team***

A review by a qualified person or team not involved in the day-to-day production of a project/product, for the purpose of confirming the proper application of clearly established criteria, regulations, laws, codes, principles and professional practices.

ITR team members should demonstrate senior-level competence in the type of work being reviewed.

ITR

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Engineering - ITR

Independent Technical Review (ITR)

USACE ECB 2017-20 Quality Management Plan Guide

> **Section 4.1.7 AE Design Quality Control**

When contracting work to be performed by an AE, that office – whether acting as a consultant or designer of record – is required to follow the same Engineer Regulations with regard to Quality Management.

A project specific Design must be developed and submitted by the AE and reviewed by USACE.

AE

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Engineering – HN Construction

Host Nation Construction



The screenshot shows the WBDG (Whole Building Design Guide) website page for the Unified Facilities Criteria (UFC) 1-200-01 DoD Building Code, With Change 2. The page includes a navigation bar with options like 'DESIGN RECOMMENDATIONS', 'PROJECT MANAGEMENT - O & M', 'FEDERAL FACILITY CRITERIA', 'CONTINUING EDUCATION', and 'ADDITIONAL RESOURCES'. The main content area features the DoD seal, the title 'UFC 1-200-01 DoD Building Code, With Change 2', and key information: Date (09-01-2022), Change / Revision Date (06-12-2023), Series (1 - POLICY, PROCEDURES AND GUIDANCE; 1-200: POLICY), and Status (Active). A 'Related Links' section lists various resources like 'Non-Government Standards (Limited Access)', 'Military Standards: ASSIST database', and 'Corrosion Prevention & Control (CPC) Source'. A list of responsible agencies is provided, including the Deputy Assistant Secretary of Defense (Facilities Management) Office, the Chief of the Engineering and Construction Division, the Chief Engineer of the Naval Facilities Engineering Command, and the Department of the Air Force. The page also indicates it is 87 pages long and provides a PDF download link and a Criteria Change Request (CCR) link.

United Facilities Criteria (UFC) 1-200-01 Department of Defense (DoD) Building Code

Landing page on the Whole Building Design Guide (WBDG) website:

<https://www.wbdg.org/ffc/dod/unified-facilities-criteria-ufc/ufc-1-200-01>

WBDG



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Engineering – HN Construction

Host Nation Construction

UFC 1-200-01 represents the foundational document of the UFC program in:

- Providing general building requirements and overarching criteria
- Establishing the use of consensus building codes and standards
- Establishing criteria implementation rules and protocols (including core UFC)
- Identifying unique military criteria

UFC

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Engineering – HN Construction

Host Nation Construction

UFC are prepared by DoD committees called Discipline Working Group (DWG), and are published by the Military Services under the authority of the Engineering Senior Executive Panel (ESEP), comprised of the following:

- Deputy Assistant Secretary of Defense (Facilities Management) Office of the Assistant Secretary of Defense (Sustainment)
- Chief, Engineering and Construction Division, Headquarters United States Army Corps of Engineers (HQ USACE)
- Chief Engineer, Naval Facilities Engineering Command (NAVFAC)
- Department of the Air Force, Deputy Director of Civil Engineers DCS Logistics, Engineering & Force Protection.

DWG

Engineering – HN Construction

Host Nation Construction

United Facilities Criteria (UFC) 1-200-01 Department of Defense (DoD) Building Code

1-3.3 Facilities in Support of Military Operations

1-3.3.3 \1\ Host Nation Facilities.

Use the International Building Code® (IBC) for planning, design and construction of all facilities built for Host Nation personnel use outside of the United States and its territories and possessions. Use the IBC in conjunction with Status of Forces agreements (SOFA), bilateral agreements or other Host Nation (HN) agreements. /1/

IBC

Engineering – HN Construction

Host Nation Construction

Building Code Hierarchy for Host Nation Construction must take into consideration criteria from:

1. Unified Facilities Criteria (UFC)
2. Status of Forces agreements (SOFAs)
3. Bilateral agreements
4. other Host Nation (HN) agreements

An entity must determine what is equal to –or– more stringent than the International Building Code (IBC).

HN

Engineering – HN Construction

Host Nation Construction

United Facilities Criteria (UFC) 1-200-01 Department of Defense (DoD) Building Code

1-3.4 Waivers and Exemptions

A waiver provides authority to deviate from a criteria requirement for a specific period, typically 12 months. An exemption provides authority to deviate from a requirement indefinitely. Refer to MIL-STD-3007 for the waiver and exemption request and approval process.

HN



U.S. ARMY CORPS OF ENGINEERS
TRANSATLANTIC DIVISION
MIDDLE EAST DISTRICT ~ EXPEDITIONARY DISTRICT

Programs and Project Management Division Overview

Ms. Elizabeth U. Cain, P.E., PMP
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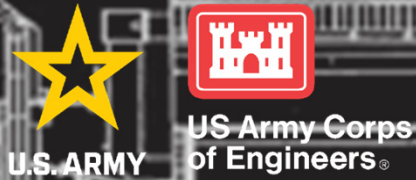
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- Programs and Project Management Organization

- Program Overview by Country

- **TAE – Stu Cook: Kuwait, Iraq, Syria, and Central Asian States**
 - ❖ District Summary
 - ❖ TAE Organization
 - ❖ Tri Slide
 - ❖ Opportunities
- **Joseph Zaraszczak & TAE: Kuwait/Lebanon**
 - ❖ Portfolio Summary
 - ❖ Tri Slide
 - ❖ Opportunities
- **John Plummer: Jordan, UAE, Qatar Bahrain**
 - ❖ Portfolio Summary
 - ❖ Tri Slide
 - ❖ Opportunities
- **Matt Reagan: KSA**
 - ❖ Portfolio Summary
 - ❖ Tri Slide
 - ❖ Opportunities
- **Brian Ball: Egypt, Services and Procurements**
 - ❖ Portfolio Summary
 - ❖ Tri Slide
 - ❖ Opportunities
- **Israel FMF Overview (NAU)**
 - ❖ Portfolio Summary
 - ❖ Opportunities



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TAE DEPUTY DISTRICT ENGINEER

IRAQ, SYRIA, CENTRAL ASIAN STATES, AND KUWAIT MILCON,
O&M, AND DCA

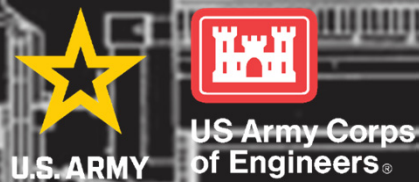
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KUWAIT FMS, LEBANON

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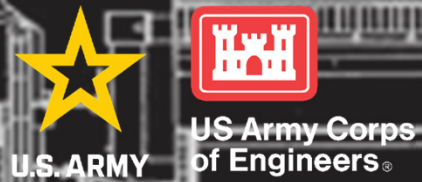
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Iraq & Syria: TAE is the Life-Cycle Project Management (Cradle-to-Grave) support for CJTF-OIR in Iraq & Syria. Assist requiring activities (RA) with development of requirements for project execution using Planning, Design, Contracting, & Construction capabilities for both OMA and CTEF Programs

Central and South Asia (CASA): USACE Design & Construction in support Integrated Country Plan, Partner Nation Disaster Management Capability Assessment and Training, and Partner Nation Natural Disaster Recovery Subject Matter Expert Exchange



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PPMD Kuwait/Lebanon

Lebanon Snapshot

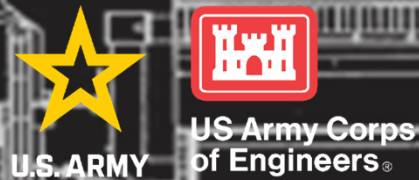
- \$100M+ potential future program over the next five years. Design work at Beirut Naval Base and Hamat AB is well underway with solicitations to be released in FY24. Also anticipating small work at the Aquora National Training & Operations Center (ANTOC) in FY24.

Kuwait Snapshot -

- An active \$809M design and construction program and \$8.6B in potential future work consisting of primarily Foreign Military Sales (FMS) but also Military Construction (MILCON which includes the Energy Resilience and Conservation Investment Program (ERCIP)), Operations & Maintenance (O&M), and Defense Cooperation Agreement (DCA) programs.
- USACE Transatlantic Expeditionary District (CETAE) is responsible for overall execution of the Kuwait program. The USACE Middle East District (CETAM) manages the Kuwait FMS part of the program.

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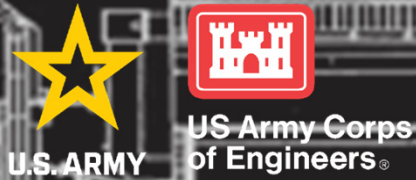


PPMD Opportunities – Lebanon

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Lebanon	FMS	Design & Construction	Upgrade Hamat AB Phase 1	Between \$5,000,000 & \$10,000,000	In-House	FY23/Q2	Full & Open	FY24 /Q2	Rebuild runway & emergency access road.
Lebanon	FMS	Design & Construction	Restore Beirut Naval Base Phase 1	Between \$10,000,000 & \$25,000,000	A-E	FY23/Q1	Full & Open	FY24 /Q1	Shore-to-ship utilities with 3 wet & dry hotel stations along Pier 1 to support the new Cyclone class vessels. Install new electrical distribution facility, vessel fuel tanks & fueling station, cast in place perimeter wall, cast in place guard towers, new secondary entrance for emergency use, rebuild a new primary entry control point, & a new 3 story cast in place medical clinic.
Lebanon	FMF	Design & Construction	Restore Beirut Naval Base	Between \$25,000,000 and \$100,000,000	A-E	FY24/Q4	Full & Open	FY25	Continue to rebuild the Beirut Naval Base using the Lebanese Armed Forces Master Plan. Facilities will include Base HQ, Navy HQ, Slipway, Boat Yard, etc.
Lebanon	FMF	Design & Construction	Improve Hamat Air Base	Between \$25,000,000 and \$100,000,000	A-E	FY24/Q4	Full & Open	FY25	Improve Hamat Air Base using the Lebanese Armed Forces Master Plan. Facilities will include Air Traffic Control Tower, Rotary Wing Hangar, Aircraft Fuel Point, Taxiways, Squadron Operations Building, etc.

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Kuwait Program Overview

CURRENT PROGRAM:	\$ 809 M
TAM Active Construction Contracts (Contract Values):	\$ 227 M
TAE Active Construction Contracts (Contract Values):	\$ 84 M
TAM Projects in Pre-Award (CWE Values):	\$ 102 M
TAE Projects in Pre-Award (CWE Values):	\$ 2 M
TAM Projects in Design (PA Values):	\$ 289 M
TAE Projects in Design (PA Values):	\$ 104 M

POTENTIAL PROGRAM:	\$ 8,631 M
FMS Program:	\$ 7,947 M
DCA-K Program	\$ 554 M
MILCON/O&M/ERCIP Program:	\$ 131 M

CURRENT MISSION BY CATEGORY:

FMS Program:	\$ 8,539 M
Active Construction	\$ 202 M
Pre-Award	\$ 102 M
Design	\$ 289 M
Potential	\$ 7,947 M

DCA-K Program:	\$ 600 M
Active Construction	\$ 46 M
Pre-Award	\$ -
Design	\$ -
Potential	\$ 554 M

MILCON/O&M/ERCIP Program:	\$ 301 M
Active Construction	\$ 63 M
Pre-Award	\$ 2 M
Design	\$ 104 M
Potential	\$ 131 M

LEGEND:

- TAM
- TAE
- FMS
- DCA-K
- MILCON/O&M/ERCIP

CURRENT PROGRAM:	\$ 809 M
TAM Active Construction Contracts (Contract Values):	\$ 227 M
P2 443309 - KU-B-UMG PATRIOT Sites	\$ 56 M
P2 470098 - KU-B-HAU Artillery Camp Upgrades	\$ 30 M
P2 369882 - Construct Care and Preservation Facility	\$ 26 M
P2 461243 - KU-B-HBD PEB HAZMAT Maintenance Facility	\$ 14 M
P2 476074 - KU-B-HBB Construct Logistics Warehouses	\$ 22 M
P2 480088/480569 - KU-P-SBG Super Hornet Procurement B	\$ 52 M
P2 480570 - KU-P-SBG Super Hornet Procurement C	\$ 26 M
P2 505287 - KU-B-HBL 3th BDE JOC TSST Task Order	\$ 1 M
P2 485040 - KU-B-UMP Maint & Repair Svcs, Apache Support	\$ -
P2 443309 - KU-B-UMG PATRIOT Replacement of HVAC	\$ 1 M

TAE Active Construction Contracts (Contract Values):	\$ 84 M
P2 452564 - Marine Construction & Repairs	\$ 24 M
P2 460809 - Unaccompanied Officers Quarters	\$ 22 M
P2 508870 - Underground Electric Lines, Buehring	\$ 6 M
P2 508546 / 508549 / 508550 / 508551 / 508553 - TIP-C Secure Campus Facilities	\$ 7 M
P2 500808 - RCF-5 - Zone 6 Feeder	\$ 2 M
P2 502384 - Patton Airfield Generator Consolidation	\$ 1 M
P2 502151 - ERCIP, ZN4 Microgrid Controller, 1.25 MW	\$ 13 M
P2 498103 - UMMCA Vehicle Maintenance Facility (TEMF), Buehring	\$ 9 M

TAM Projects in Pre-Award (CWE Values):	\$ 102 M
P2 494192 - KU-P-LDA Fixed Dive Recompression Chamber	\$ -
P2 497741 - KU-B-HBL Construct/Renovate Warehouses, 35th BDE	\$ -

TAE Projects in Pre-Award (CWE Values):	\$ 2 M
P2 503982 - ARTC Search House	\$ -

TAM Projects in Design (PA Values):	\$ 289 M
P2 480573 - KU-B-SBG Super Hornet Procurement D	\$ -
P2 480549/480566/492701 - KU-P-SBG Super Hornet Procurement E	\$ -
P2 509974 - KU-B-UXF Construct Apache Alert Facilities	\$ -
P2 474252 - KU-B-HBB Camp Al Mujandeen (Design Only)	\$ -

TAE Projects in Design (PA Values):	\$ 104 M
P2 490761 - B505 Renovations	\$ -
P2 489871 - Repair Airfield Lighting, S. Runway, AASAB	\$ -
P2 488469 - Repair Airfield Lighting, N. Runway, AASAB	\$ -
P2 488595 - Construct Airfield Signs, AASAB	\$ -
P2 504376 - ERCIP Hybrid Renewable Resilient Energy, CAKU, FY23/FY24	\$ -
P2 506498 ERCIP ARTC Microgrid 13, CBKU, FY24	\$ -
P2 500390 ERCIP Zn1 Pad17 Hybrid Microgrid, CBKU, FY26	\$ -

POTENTIAL PROGRAM (PA Values):	\$ 8,631 M
FMS Program - Offered (OED):	\$ 1,429 M
P2 495349 - KU-B-HBK Maintenance & Service Contract (31 JAN 24)	
P2 510436 - KU-B-HBM Provide MTCC O&M Services (31 OCT 23)	
P2 510438 - KU-B-HBN Ras Al Ard O&M & Enh Svcs (19 DEC 23)	
P2 510445 - KU-B-HBF Construction Blanket Order Case (31 DEC 23)	
P2 515112 - KU-B-HBJ KMOD HQ Complex (29 FEB 24)	
P2 515113 - KU-B-UYG NASAMS Sites (01 NOV 23)	

FMS Program - In Development:	\$ 6,271 M
P2 510440 - Construct MTCC 2	
P2 510441 - Construct Alternate Onshore Logistics Base	
P2 510442 - Const KNB Security Upgrades and Expansion	
P2 510443 - Construct Failaka Naval Base	
P2 510445 - Const Behaith, Warba, Ras Algaid Naval Bases	
P2 510448 - Ras Al Ard Naval Base for Onshore Logistics	
P2 472118 - KU-P-SBG Super Hornet Additional Facilities (Amend)	
P2 TBD - Clinical Simulation Laboratory	

FMS Program - Pre-LOR:	\$ 247 M
Caracal Beddown Facilities	
HTV Maintenance Facilities (Replacement for KU-B-UYB)	
MTCC1 Operational Enhancements	
KU-D-DAB Radars/Gap Fillers/Long Range (Amend)	
Helipads at Falcon Range - Udari	
Relocation of KC-130J Aprons/Shelters	

DCA-K Program:	\$ 554 M
Hot Cargo Pad, AASAB	
Relocate KCIA APOD, West Mubarak	
Tactical Airlift Ramp, AASAB	
ARCENT FWD HQ, CAKU	
Aircraft Maintenance, North, CBKU	
TIP-C Utility Infrastructure, CAKU	
Aircraft Maintenance, South, CBKU	
Billeting, 150 Pax, CAKU	
Dormitory #1, 700 PAX, AASAB	
Billeting, 150 Pax, CAKU	
Dormitory #2, 700 PAX, AASAB	
Dining Facility, 1000 PAX, CBKU	
Dining Facility, AASAB	
C-130 Maintenance Shop / AGE Maintenance / Squadron Operations, AASAB	
Waste Water System Expansion, CBKU	
Dining Facility, 500 PAX, CBKU	
Dining Facility, 1000 PAX, CAKU	

MILCON/O&M/ERCIP Program:	\$ 131 M
MCA Dining Facility, 1000 PAX, CBKU, FY26	
MCA Unaccompanied Personnel Housing 150 PAX, CAKU, FY26	
MCA Dining Facility, 1000 PAX, CAKU, FY27	
MCA Unaccompanied Personnel Housing 150 PAX, CAKU, FY27	
MCA Waste Water System Expansion, CAKU, FY27	

Data Date: 22-Sept-2023

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Data Date: Updated: September 2023



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U.S. Occupancy

MILCON, O&M, Defense Cooperation Agreement (DCA)

Foreign Military Occupancy

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

TAE PPMD Opportunities – Kuwait MILCON, O&M, Host Nation

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait		Design & Construction	Kuwait MATOC Vehicle	Between \$25,000,000 and \$100,000,000	D/B - DBB	FY24 / Q1	MATOC	FY23/Q3	Country Wide acquisition vehicle to support projects in Kuwait via D/B - DBB. Capacity up to \$45M
Kuwait	DCA	Design & Construction	Hot Cargo Pad, AASAB	Between \$10,000,000 and \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of horizontal airfield work located in Kuwait
Kuwait	DCA	Design & Construction	Relocate KCIA APOD, West Mubarak	Between \$100,000,000 and \$250,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of vertical and horizontal airfield work located in Kuwait
Kuwait	DCA	Design & Construction	Tactical Airlift Ramp, AASAB	Between \$100,000,000 and \$250,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of vertical and horizontal airfield work located in Kuwait
Kuwait	DCA	Design & Construction	ARCENT FWD HQ, CAKU	Between \$5,000,000 & \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construct ARCENT FWD HQ.
Kuwait	DCA	Design & Construction	Aircraft Maintenance, North CAKU	Between \$5,000,000 & \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construct Aircraft Mx facility.
Kuwait	DCA	Design & Construction	TIP-C Utility Infrastructure, CAKU	Between \$5,000,000 & \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construct TIP-C utilities & infrastructure.
Kuwait	DCA	Design & Construction	Aircraft Maintenance, South, CBKU	Between \$5,000,000 & \$10,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design& Construct Aircraft Mx facility.
Kuwait	DCA	Design & Construction	Billeting, 150 Pax, CAKU	Between \$25,000,000 and \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of billeting facility to support transients in Kuwait
Kuwait	DCA	Design & Construction	Dormitory #1, 700 PAX, AASAB	Between \$25,000,000 and \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites
Kuwait	DCA	Design & Construction	Billeting, 150 Pax, CAKU	Between \$25,000,000 and \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of billeting facility to support transients in Kuwait
Kuwait	DCA	Design & Construction	Dormitory #2, 700 PAX, AASAB	Between \$25,000,000 and \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suite

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U.S. Occupancy

MILCON, O&M, Defense Cooperation Agreement (DCA)

Foreign Military Occupancy

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

TAE PPMD Opportunities – Kuwait MILCON, O&M, Host Nation

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	DCA	Design & Construction	Dining Facility, 1000 PAX, CBKU	Between \$10,000,000 and \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	DCA	Design & Construction	Dining Facility, AASAB	Between \$10,000,000 and \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	DCA	Design & Construction	C-130 Maintenance Shop, AASAB	Between \$10,000,000 and \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of maintenance shop to support aircraft in Kuwait
Kuwait	DCA	Design & Construction	Waste Water System Expansion, CBKU	Between \$10,000,000 and \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a WWTP to support installation in Kuwait
Kuwait	DCA	Design & Construction	Dining Facility, 500 PAX, CBKU	Between \$25,000,000 and \$100,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	DCA	Design & Construction	Dining Facility, 1000 PAX, CAKU	Between \$10,000,000 and \$25,000,000	USACE/A-E	Long Range	Likely Full & Open	Long Range	Design & Construction of a dining facility in Kuwait
Kuwait	MILCON	Design & Construction	MCA Dining Facility, 1000 PAX, CBKU, FY26	Between \$10,000,000 and \$25,000,000	USACE/A-E	FY26/Q4	Likely Full & Open	FY27	Design & Construction of a dining facility in Kuwait
Kuwait	MILCON	Design & Construction	MCA Unaccompanied Personnel Housing 150 PAX, CAKU, FY26	Between \$25,000,000 and \$100,000,000	USACE/A-E	FY26/Q4	Likely Full & Open	FY27	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites
Kuwait	MILCON	Design & Construction	MCA Dining Facility, 1000 PAX, CAKU, FY27	Between \$10,000,000 and \$25,000,000	USACE/A-E	FY27/Q4	Likely Full & Open	FY28	Design & Construction of a dining facility in Kuwait
Kuwait	MILCON	Design & Construction	MCA Unaccompanied Personnel Housing 150 PAX, CAKU FY27	Between \$25,000,000 and \$100,000,000	USACE/A-E	FY27/Q4	Likely Full & Open	FY28	Design & Construction of a multi-dorm complex with 1-bedroom and 2-bedroom suites
Kuwait	MILCON	Design & Construction	MCA Waster Water System Expansion, CBKU, FY27	Between \$10,000,000 and \$25,000,000	USACE/A-E	FY27/Q4	Likely Full & Open	FY28	Design & Construction of a WWTP to support installation in Kuwait

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PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	Renovation of the Missile Assembly Disassembly Facility (MADF)	Between \$5,000,000 & \$10,000,000	TBD	FY24/Q2	TBD	FY24/Q4	Renovate existing MADF. Includes slab on grade removal replacement & replacement of interior non-load interior bearing walls & other improvements.
Kuwait	FMS	Various	KU-B-HBF, Blanket Construction Case	Between \$100,000,000 & \$250,000,000	USACE /A-E -Projects not identified at this time	FY24/Q2	- To be determined after identification of size & complexity of projects are known. - Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open.	FY25/Q1	Provides for all program support tasks, including but not limited to, overall program management, planning, design, building & execution, quality assurance, contract award & management, reviews & other building & technical services as required by KMOD.
Kuwait	FMS	Design & Construction	KU-B-HBJ, KMOD HQ Complex	Over \$500,000,000	Country-directed sole source	Underway	Full & Open unless otherwise directed by KMOD	FY25/Q3	Planning, design, & construction of new Kuwait Ministry of Defence Headquarters complex, including Military & Civilian/Minister Complexes.
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities	Between \$100,000,000 & \$250,000,000	-USACE /A-E	FY24/Q2	Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open	FY25/Q1	New construction includes the Apache Alert Mission Squadron Operation Facility, Apache Alert Mission Ready Magazine, Apache Logistics Readiness Center Aviation Facility, Apache Maintenance Supply Warehouse, & Rotary Wing Taxiway.

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PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	Air Defense Systems, Multiple Locations (NASAMS)	Between \$250,000,000 & \$500,000,000	TBD	FY24/Q2	Full & Open	FY25/Q3	Services to include planning, design, emergency infrastructure, facility support for new facilities, material acquisition, & operations & maintenance for all facilities that support NASAMS. Located at various locations throughout Kuwait.
Kuwait	FMS	Design & Construction	Construct Clinical Simulation Lab	Between \$25,000,000 & \$100,000,000	TBD	FY24/Q3	TBD	FY25/Q3	To plan, design, & construct a multi-story Clinical Simulation Laboratory facility that includes classrooms; laboratory, practicum, clinical training space, technology & clinical simulation support, administrative, & storage space as well as site development, utility connections, parking, & landscaping.
Kuwait	FMS	Design & Construction	KU-B-UYB Heavy Tactical Vehicle (HTV) Maintenance Facilities	Between \$25,000,000 & \$100,000,000	TBD	FY24/Q4	Full & Open	FY25 /Q4	Scope includes planning, design & construction services to construct new warehouses for the Heavy Tactical Vehicle (Oshkosh) maintenance program. Scope also includes refurbishment of an existing warehouse.
Kuwait	FMS	Design & Construction	KU-B-HBN, Ras Al Ard O&M & Enhancement Services	Between \$10,000,000 & \$25,000,000	USACE	FY24/Q2	Full & Open	FY25 /Q2	Multi-year O&M services as well as facility enhancements for Ras Al Ard Logistics Station.
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct MTCC2	Between \$100,000,000 & \$250,000,000	A-E	FY27/Q4	Full & Open	FY28 /Q4	Construct Maritime Traffic Coordination Center (MTCC) 2 to provide offshore security presence for Kuwait Naval Force within Al Dorra Oil Field.

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PPMD Opportunities – Kuwait FMS

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct Alt Onshore Logistics Base	Between \$25,000,000 & \$100,000,000	A-E	FY24/Q3	Full & Open	FY25/Q3	Refurbish & expand existing marine facilities to provide secondary means of replenishment for deployed KNF vessels or MTCC platforms.
Kuwait	FMS	Design & Construction	KU-B-XXX, Const KNB Security Upgrades & Expansion	Over \$500,000,000	A-E	FY27/Q4	Full & Open	FY28/Q4	Repair & enhancement of mission critical facilities as well as base expansion (harbor & l&side expansion).
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct Failaka Naval Base	Over \$500,000,000	A-E	FY27/Q4	Full & Open	FY28/Q4	Construct Naval Base at Failaka Isl&.
Kuwait	FMS	Design & Construction	KU-B-XXX, Const Behaith, Warba, Ras Algaid Naval Bases	Over \$500,000,000	A-E	FY25/Q3	Full & Open	FY26/Q3	Refurbish Kuwait Naval Force outposts at Behaith, Warba, & Ras Algaid Naval Bases.
Kuwait	FMS	Design & Construction	KU-B-HBB Caracal Beddown Facilities, Multiple Locations	Between \$250,000,000 & \$500,000,000	A-E	Underway	Undetermined (KMOD may determine to construct these facilities with own contract vehicles)	N/A (Design Only)	Planning & design for Caracal bed down & Kuwait Naval Base & AASAB. Design includes new ATCT, hangars & support facilities.
Kuwait	FMS	Design & Construction	KU-B-XXX, Ras Al Ard Naval Base for Onshore Logistics	Between \$100,000,000 & \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q2	New seaside & l&side facilities at Ras Al Ard Naval Base to support a permanent onshore logistics station for the MTCC forward offshore platform.



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MATTHEW REAGAN, PMP BRANCH CHIEF SAUDI ARABIA

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Saudi Snapshot - The Saudi Program is in a steady state with a \$1.6B total program and \$650M in construction.

TAM and MDA continue to develop the construction support for the THAAD program. We expect the first THAAD construction contracts let by RSADF before the end of this fiscal year.

The RSLFAC program is currently being repackaged for an award after the recent termination. RSLFAC Phase II funding is expected after the Phase I re-awards.

TAM continues to develop new work with OPM-SANG, MEWA and other Ministry of Defense agencies.

PPMD – Saudi Program Overview

CURRENT PROGRAM: \$1.65B

17 Projects

Pre-Award \$1.01B

6 Projects

Construction \$647.20M

11 Projects

POTENTIAL FUTURE PROGRAM: \$1.58B

4 Projects

CURRENT PROGRAM \$1.65B

Pre-Award: \$1.01B

- RSNF MMSC FOC Facilities
- RSLFAC Phase 1 Re-Award Dammam
- RSADF THAAD
- RSNF Underground Command and Control Center
- RSNF MH-60R Training Facility
- GDF&E Engineering Tech Support

Construction: \$647.20M

- RSLFAC CH-47 Facilities
- RSLFAC AL Kharj Warehouse
- RSLFAC Khamis Simulator
- RLSFAC Al Qassim Simulator
- RSNF MH-60R Facilities
- RSNF MMSC Dredging
- RSNF MMSC Initial Operating Capability Facilities
- RSNF MMSC Harpoon Missile Maintenance Facility
- AFCENT PSAB Modular Billeting
- AFCENT Site Prep Jeddah
- AFCENT Site Prep Ta'if

POTENTIAL / FUTURE PROGRAM: \$1.58B

Royal Saudi Land Forces \$530M

- RSLFAC Phase 2A Follow On Case
- Artillery Brigade Phase 2

Royal Saudi Naval Forces \$250M

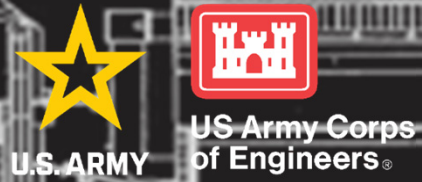
- MH-60R Lot 2

Ministry of Defense \$800M

- Chemical, Biological, Radioactive, and Nuclear (CBRN) Defense Laboratory

SYNOPSIS

With MMSC entering the construction phase, the Saudi PMO is going to grow significantly (40+ personnel – both DACs and contract support); There is a large potential for future work in KSA, however, a significant portion of KSA future work relies on outside entities (ex: USN).



PPMD Opportunities – Kingdom of Saudi Arabia

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
KSA	FMS	Design & Construction	SR-P-SBU, RSNF MH-60R Lot 2- additional facilities & infrastructure	Between \$250,000,000 and \$500,000,000	Long range; not determined	TBD	Long range; not determined	Long Range	Facilities & Infrastructure to support the second purchase of 20 MH-60R Helicopters. Facilities include Maintenance Hangar, Parking Apron, Taxiway, support facilities, etc.; multiple locations.
KSA	FMS	Design & Construction	OPM-SANG Hasa Airbase	Between \$100,000,000 and \$250,000,000	Long range; not determined	TBD	Long range; not determined	Long Range	design & construction of a new rotary wing air base in the Jubail, KSA region. Program will consist of master planning, design & construction of Air Field, infrastructure & facilities.
KSA	FMS	Design & Construction	SR-B-ZAN, RSLFAC 3 Base Expansion Phase 2	\$300M-\$330M	A-E	Complete	Saudi MATOC	TBD	



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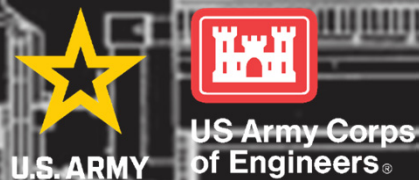


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JOHN PLUMMER BRANCH CHIEF JORDAN, BAHRAIN, UAE, QATAR

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PPMD – Jordan, UAE, Qatar, Bahrain

Jordan Snapshot - The Jordan MILCON program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$374.0M in potential MILCON. The Jordan FMS program is still in development. The AFCENT O&M program as well as the JOC program are contingent on available funding in FY24.

Bahrain Snapshot – The Bahrain MILCON program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$322.3M in potential MILCON.

UAE Snapshot - The UAE USDA (United States Development Area) Program is a design only program and it is expected to continue to grow over the next several years. There are however 9 Secure Facilities estimated @ \$100M in construction. The designs are already complete however the construction will be a USACE contract to US Contractors.

Qatar Snapshot – The Qatar MILCON program construction will be complete in FY24. There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with 6 planned projects estimated at \$355.3M. The 2350J 2040 Qatar Development Area (QDA) program has 10 potential projects totaling \$578.5M. TAM is getting ready to start a O&M Master Plan for the Space Campus. This work will likely be performed using TAM USACE resources.

PPMD – Jordan Program Overview

CURRENT PROGRAM: \$188.5M

6 Projects

Design Only \$0.0M

None

Pre-Award \$54.7M

3 Projects

Construction \$133.8M

3 Projects

POTENTIAL FUTURE PROGRAM: \$374.0M

7 Projects

CURRENT PROGRAM \$188.5M

Design Only \$0.0M

- None

Pre-Award (Design): \$54.7M

- FY23 Bulk POL Storage
- FY23 Fuel Cell & MX Hangars
- FY23 Camp Xiphos Admin Facility

Construction: \$133.8M

- FY18 Aprons (Package #2)
- FY21 Munitions Storage Area
- FY21 Air Traffic Control Tower

POTENTIAL / FUTURE PROGRAM: \$374.0M

▪ MILCON:FY22 MPPL (FY26-30)

7 Projects totaling \$374.0M

- FY26 Dormitory Complex
- FY27 Flightline Fuel Distribution
- FY27 Expand Airfield Aprons
- FY28 APS 5 Warehouse
- FY28 Munition Storage Complex
- FY28 Theater Data Center
- FY30 Dormitory Complex, Phase 2

▪ AFCENT O&M Design Support Program

TBD

▪ FMS

TBD

SYNOPSIS

The Jordan MILCON program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$374.0M in potential MILCON. The Jordan FMS program is still in development. The AFCENT O&M program as well as the JOC program are contingent on available funding in FY24.

PPMD Opportunities – Jordan

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Jordan	MILCON	Design & Construction	Dormitory Complex, Phase 1	\$25M to \$100M	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction of a multi dorm complex located at an in Jordan
Jordan	MILCON	Design & Construction	MSAB EXPAN AIRFIELD APRONS	Between \$25,000,000 & \$100,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & construction for horizontal airfield work located in Jordan
Jordan	MILCON	Design & Construction	MSAB Theater Data Center	Between \$10,000,000 & \$25,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & construction for virtual work of a data center located in Jordan
Jordan	MILCON	Design & Construction	Flightline Fuel Distribution	Between \$10,000,000 & \$25,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & construction for horizontal utility work located in Jordan
Jordan	MILCON	Design & Construction	APS-5 Climate Controlled Warehouse	Between \$100,000,000 and \$250,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical warehouse storage work located in Jordan
Jordan	MILCON	Design & Construction	Munitions Storage Area	Between \$25,000,000 and \$100,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Munitions Storage located in Jordan
Jordan	MILCON	Design & Construction	Dormitory Complex, Phase 2	Between \$25,000,000 and \$100,000,000	A-E	FY28/Q2	Full & Open	FY29/Q1	Design & Construction of a multi dorm complex located at an in Jordan

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PPMD – Bahrain Program Overview

CURRENT PROGRAM: \$109.9M

6 Projects

Design Only \$15.8M

1 Project

Pre-Award \$26.3M

1 Projects

Construction \$67.8M

2 Projects

POTENTIAL FUTURE PROGRAM: \$322.3M

4 Projects

CURRENT PROGRAM: \$109.9M

MILCON \$94.1

Pre-Award: \$26.3M

- FY19 P-992 Fleet Maint. Facility

Construction: \$67.8M

- FY21 P-964 Shore to Ship Utility Service, \$33.7M
- FY20 P-974 Electrical System Upgrade, \$34.0M

FMS \$15.8M

Design Only: \$15.8M

- FMS F-16 Facilities Infrastructure (just completed)

Pre-Award:

- None

Construction:

- None

POTENTIAL FUTURE PROGRAM \$322.3M:

MILCON \$322.3M

- FY27 P187 Shore to Ship Utility Mina Salman Pier
- FY27 P221 Aircraft Ready Fuel Storage Distribution
- FY27 P8A Clear Water Rinse System
- FY28 P979 DISA Core Data Center

SYNOPSIS

The Bahrain MILCON program is projected to continue to grow over the next few years. The FY23 MPPL (FY26-30) has identified \$322.3M in potential MILCON.

Data Date: 22 SEP 2023 / Plummer

FMS

Other

MILCON

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PPMD Opportunities – Bahrain

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Bahrain	MILCON	Design & Construction	P187 Shore to Ship Utility for Mina Salma Pier	Between \$25,000,000 & \$100,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P221 - Aircraft Ready Fuels Storage Distribution	Between \$100,000,000 & \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P224 - P8a Clear Water Rinse System	Between \$10,000,000 & \$25,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P979 - DISA Core Data Center	Between \$100,000,000 & \$250,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Construction located in Bahrain



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PPMD – UAE Program Overview

CURRENT PROGRAM: \$153.5M

4 Projects

Design Only \$114.3M

11 Projects

Pre-Award \$0.0M

None

Construction \$39.2

1 Projects

POTENTIAL FUTURE PROGRAM: \$127.7M

14 Projects

CURRENT PROGRAM \$153.5M

Pre-Award: \$0.0M

- None

Construction: \$39.2M

- FY13 P960 Triton Operational Facilities

Design Only \$114.3M

USDA Program:

- USDA Refueler/ISR Ramp Support Facs (TO-02 PKG-2A2)
- USDA MOTown (TO-02 PKG-2B)
- USDA Fighter Ramp (Pavements) (TO-02 PKG-2C)
- USDA Refueler/ISR Ramp & Hangars (TO-02 PKG-2A1)
- USDA ISR Support/Monopoles/FOB MCS/LRE) USDA T0-3E
- USDA LSA, Phase A & Utilities (TO-03)
- USDA USDA T0-3D
- USDA Fuel Storage Complex) USDA T0-4
- USDA Fighter Hangars, USDA (TO-03B)
- USDA LSA Phase B & D (Dorms/Dining) (TO-03)
- USDA LSA Support Facilities) USDA T0-06 Pkg 5A-1

FMS

- None

POTENTIAL / FUTURE PROGRAM: \$127.7M

USDA Program Construction (2350J Burden Sharing) Approx. \$100M

- 9 USDA Projects Secure Facilities (Construction Only)

USDA Program Design Only \$27.7M

5 USDA Design Only Projects

- USDA LSA, Phase B
- USDA Bulk Fuel Storage
- USDA LSA, Phase C
- USDA LSA, Phase D Remaining
- USDA (Remaining) Roads, Fences, AT/FP

FMS

- None

SYNOPSIS

The UAE USDA (United States Development Area) Program is a design only program and it is expected to continue to grow over the next several years. There are however 9 Secure Facilities estimated @ \$100M in construction. The designs are already complete however the construction will be a USACE contract to US Contractors.

Data Date: 22 SEP 2023 / Plummer

FMS

Other

MILCON

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PPMD Opportunities – U.A.E.

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase B	Between \$5,000,000 & \$10,000,000	A-E	Q4/FY24	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase C	Between \$5,000,000 & \$10,000,000	A-E	Q4/FY24	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase D Remaining	Between \$5,000,000 & \$10,000,000	A-E	Q4/FY24	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA (Remaining) Roads, Fences, AT/FP	Between \$5,000,000 & \$10,000,000	A-E	Q4/FY24	N/A	N/A	Design Only effort for horizontal Construction surrounding the Life Support Area at Al Dhafra Air Base

PPMD – Qatar Program Overview

CURRENT PROGRAM: \$567.5M

4 Projects

Design Only \$0.0M

None

Pre-Award \$0.0M

None

Construction \$567.5

2 Projects

POTENTIAL FUTURE PROGRAM: \$934.5M

17 Projects

CURRENT PROGRAM 567.5

MILCON Program: \$23.8M

Design Only: \$0.0M

- None

Pre-Award (Design): \$0.0M

- None.

Construction: \$23.8M

- FY19 Trans Regional Logistics Complex

FMS Program \$543.7M

Pre-Award (Design) \$0.0M

- None

Construction: \$543.7M

- Falcon 5 / F-15 Program, \$543.7M

POTENTIAL / FUTURE PROGRAM: \$934.5M

MILCON

- None planned thru FY30

O&M \$780K

1 Project

- Space Campus Master Plan

FMS \$355.3M

6 Projects

- Shield 5 Sites 5
- Shield 5 Site 6
- Shield 5 Site 7b
- Shield 5 Site 8
- State of Qatar Communications
- Falcon 3 Phase 3

2350J QDA 2040 Secure Facilities Approx. \$578.5M

10 Secure Facilities projects

SYNOPSIS

The Qatar MILCON program construction will be complete in FY24. There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with 6 planned projects estimated at \$355.3M. The 2350J 2040 Qatar Development Area (QDA) program has 10 potential projects totaling \$578.5M. TAM is getting ready to start a O&M Master Plan for the Space Campus. This work will likely be performed using TAM USACE resources.



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U.S. Occupancy

MILCON, O&M, Defense Cooperation Agreement (DCA)

Foreign Military Occupancy

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

PPMD Opportunities – Qatar

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Qatar	FMS	Design & Construction	Falcon 3-PH 3 ? Upgrade Existing Airfield Lighting System-AUAB	Between \$25,000,000 & \$100,000,000	A-E	FY24/Q3	TBD	FY26/Q2	Design & Construction for horizontal utility work located in Qatar
Qatar	DCA	Design & Construction	Consolidated ISR Squadron Operations & Task Force 99 Facility	Between \$10,000,000 & \$25,000,000	A-E	FY25/Q2	TBD	FY26/Q1	Design & Construction for horizontal utility work located in Qatar
Qatar	DCA	Design & Construction	Bomber Squadron Operations Facility	Between \$5,000,000 & \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Space Campus - JTAGS & Silent Sentry	Between \$5,000,000 & \$10,000,000	A-E	FY24/Q3	Full & Open	FY26/Q2	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	SOF Compound Renovate /Repair	Between \$5,000,000 & \$10,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Renovation for vertical construction in Qatar
Qatar	DCA	Design & Construction	Combined Air Operations Center (CAOC)	Between \$250,000,000 & \$500,000,000	A-E	FY24/Q3	Full & Open	FY26/Q2	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Renovate Wing HQ for OPS & MX Groups	Between \$5,000,000 & \$10,000,000	A-E	FY27/Q2	Full & Open	FY28/Q1	Design & Renovation for vertical construction in Qatar
Qatar	DCA	Design & Construction	Consolidated Air Force Office of Special Investigations (AFOSI)	Between \$5,000,000 & \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar

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U.S. Occupancy

MILCON, O&M, Defense Cooperation Agreement (DCA)

Foreign Military Occupancy

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

PPMD Opportunities – Qatar

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Qatar	DCA	Design & Construction	Construct WOC	Between \$5,000,000 & \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Add/Alter Multi-Squadron Operations Facility (Tanker Squadron)	Between \$5,000,000 & \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 8 (PATRIOT Site)	Between \$25,000,000 & \$100,000,000	A-E	FY24/Q2	Full & Open	FY24/Q4	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 7B (PATRIOT Academy)	Between \$25,000,000 & \$100,000,000	A-E	FY24/Q4	Full & Open	FY25/Q2	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 6 (PATRIOT Site)	Between \$25,000,000 & \$100,000,000	A-E	FY24/Q4	Full & Open	FY25/Q2	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 5 (Additional Facilities)	Between \$10,000,000 & \$25,000,000	A-E	FY23/Q1	Full & Open	FY24/Q4	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	State of Qatar - Communications	Between \$25,000,000 & \$100,000,000	A-E	FY23/Q1	Full & Open	FY24/Q4	Design & Construction for utility work in Qatar

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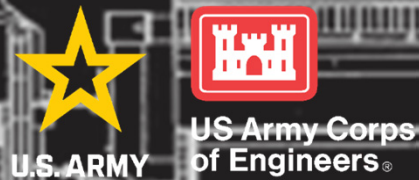
BRIAN H. BALL, P.E., PMP

BRANCH CHIEF

SERVICES AND PROCUREMENTS / EGYPT

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PPMD Services & Procurements / Egypt Overview

Egypt continues to steadily maintain and slowly grow their program. Most Egypt contracts are sole sourced at the HN direction (particularly the service contracts), but the CH-47 and C-130J programs should offer new reasonably sized F&O construction opportunities.

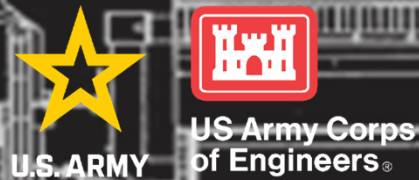
The Kuwait services appears to have high growth potential, and Kuwait has indicated a requirement to fully compete all new FMS requirements. This should result in multiple opportunities to compete for O&M services IDIQ contracts.

The Qatar services program is poised to grow as well, but open competition opportunities may continue to be limited.

TAM is currently in the process of competing and re-competing significantly sized IDIQs for professional services, including the new A-E Design MATOC as well as other A-E and construction oversight support contracts.

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SERVICES AND PROCUREMENTS / EGYPT

CURRENT PROGRAM:

\$276M

POTENTIAL FUTURE PROGRAM:

**\$497M
(A-E Services NIC)**

NOTES:

- ❑ Egypt has made several large military equipment purchases through the FMF program that are starting to translate into at least a few significantly sized projects in the near term. They will however likely need to slow down in the medium term to replenish their now depleted FMF budgets.
- ❑ TAM anticipates O&M type work in support of FMS construction programs to grow in the next several years AOR wide.

CURRENT PROGRAM:

- **ACTIVE PROJECTS:**
 - **KUWAIT: (Value \$15M)**
 - ✓ Apache O&M
 - ✓ Patriot HVAC Service IDIQ
 - **ARCENT (Value \$5M)**
 - ✓ GFEBS RE Support Services
 - **EGYPT:**
 - **Active Construction Contracts (Value \$195M) – includes projects in design**
 - ✓ EG-D-QBH Pacer Forge Support Contract
 - ✓ EG-D-QBH F-16 Maint. Hangar, Marsa Matroh
 - ✓ EG-D-QBR Pacer Forge Spare Parts
 - ✓ EG-B-HDF Egyptian Navy SATOC
 - ✓ EG-B-HDL Multi Use Training Facility
 - ✓ EG-B-HDK CH47 Bed-down Support Facilities
 - **Active Procurements and Services (Value: \$24M)**
 - ✓ EG-B-HAU, Synchronlift Inspections
 - ✓ EG-B-HCY, Synchronlift Spare Parts and Equipment
 - ✓ EG-B-HDB, EAA Logistics Center Maint.
 - ✓ EG-B-HDC, Air Defense Facility Maint. and Repairs
 - ✓ EG-B-HDI, Construction Equip. Spare Parts
 - ✓ EG-B-VJV, M1A1 Warehouse O&M
- **QATAR: (Value \$33M)**
 - ✓ Shield 5 O&M
- **JORDAN: (Value \$4M)**
 - ✓ Bunker Retrofit Supply Contract

POTENTIAL / FUTURE PROGRAM:

- **EGYPT:**
 - ❖ **FMF Construction Program ~\$75M**
 - ✓ EG-D-SAD, C-130J Bed-down Support Facilities
 - ✓ EG-B-HDL, Fut. Egyptian Navy General Facility Construction*
 - ❖ **FMF Procurements/Services Program ~\$12M:**
 - ✓ Synchronlift Inspections & Parts
 - ✓ EG-B-HDM, ENAD Sustainment Support Procurements
 - ✓ EG-B-HDG, New Hybrid Generator Procurement
 - ✓ EG-B-HDJ, Procure Fiber Optic System Tech Support*
- **KUWAIT: ~\$75M**
 - ✓ KMOD M&R Re-compete
 - ✓ KNF MTCC O&M
 - ✓ Apache O&M Recompete
- **SAUDI ARABIA: ~\$50M**
 - ✓ Long Term Saudi Personal Services
- **ARCENT: ~\$250M**
 - ✓ RLB Supply IDIQ
- **QATAR: ~\$35M**
 - ✓ Falcon 5 O&M
- **A-E SERVICES: ~\$350M**
 - ✓ AOR Wide Master Planning SATOC
 - ✓ AOR Wide A-E Design MATOC
 - ✓ CoS SATOC
 - ✓ ITR SATOC
 - ✓ Geotechnical Survey SATOC

Potential Future Projects which are likely to be sole sourced or use limited competition have been marked w/ an asterisk ()*

SYNOPSIS

- Services and Procurements provide supportive capabilities to AOR Wide missions and customers, to include the development of acquisition tools, including several planned IDIQ contracts.
- TAM Services and Procurements can provide a Total Package approach to our FMS Customers: Design-Build-Sustain

FMS	Other	MILCON
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PPMD Opportunities – Service & Procurement

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
AOR	VARIOUS	Services & Procurement	AOR Wide CPSS SATOC	Between \$25,000,000 & \$100,000,000	N/A	Underway	Full & Open	FY24/Q1	AoR wide construction phase support services (non-personal services) SATOC to augment TAM construction personnel.
AOR	VARIOUS	Services & Procurement	ITR SATOC	Between \$10,000,000 & \$25,000,000	N/A	Underway	Full & Open	FY24/Q4	AoR wide SATOC for Independent Technical Reviews of TAM & TAM A-E developed design documents.
AOR	MILCON O&M DCA	Services & Procurement	CoS for NPF SATOC	Between \$5,000,000 & \$10,000,000	N/A	Underway	Full & Open	FY24/Q1	Worldwide A-E design SATOC to support TAM Center of Standardization for Non-Permanent Facilities.
Egypt	FMS	Services & Procurement	Egyptian Navy – Various Procurements	Between \$5,000,000 & \$10,000,000	N/A	Underway	Full & Open – Multiple Competitive Procurements	Multiple	Multiple F&O procurements to support Egyptian Navy shipyard sustainment programs.
Egypt	FMS	Services & Procurement	Egypt Syncrolift Inspection Services	Between \$500,000 & \$1,000,000	N/A	Underway	TBD	FY24/Q1	Bi-annual ship lift inspection services at Ras al Tin, Alexandria, Egypt.

PPMD Opportunities – Service & Procurement

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
KSA	FMS	Services & Procurement	Saudi Arabia Personal Services (Construction Oversight – Long Term)	Between \$25,000,000 & \$100,000,000	N/A	FY24/Q1	Full & Open Five-year Firm Fixed Price Services IDIQ	FY24/Q4	Long term personal services contract to augment TAM field staff throughout KSA.
Kuwait	FMS	Various	KU-B-HBF, Blanket Construction Case	Between \$100,000,000 & \$250,000,000	USACE /A-E - Projects not identified at this time	FY24/Q2	- To be determined after identification of size & complexity of projects is known. - Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open.	FY25/Q1	Provides for all program support tasks, including but not limited to, overall program management, planning, design, building & execution, quality assurance, contract award & management, reviews & other building & technical services as required by KMOD.
Kuwait	FMS	Services & Procurement	Kuwait MTCC O&M	Between \$10,000,000 & \$25,000,000	N/A	Underway	Full & Open – Multi-year Firm Fixed Price SATOC	FY24/Q1	Comprehensive facility O&M services for the MTCC offshore platform.
Kuwait	FMS	Services & Procurement	Kuwait Apache O&M contract	Between \$10,000,000 & \$25,000,000	N/A	TBD	Full & Open – Multi-year Firm Fixed Price SATOC	FY24/Q2 or FY25	Facility O&M contract for the KAF Apache compound at Ali Al Salem Air Base in Kuwait.
Kuwait	FMS	Services & Procurement	Kuwait Maintenance & Repair Contract (M&R)	Between \$10,000,000 & \$25,000,000	N/A	FY24/Q1	Full & Open – Multi-year Firm Fixed Price SATOC	FY24/Q3	Facility O&M services for multiple KMOD camps & installations country-wide.

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PPMD Opportunities – Egypt Construction

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Egypt	FMS	Design & Construction	CH-47 Bed down - Egypt	Between \$25,000,000 & \$100,000,000	A-E (selection complete)	Underway	Full & Open	FY25/1Q	Multiple new facilities to support a recent CH47 purchase by the EAF, including a new maintenance hangar & parking aprons, Inchas AB, Egypt.
Egypt	FMS	Design & Construction	SPS-E 48 Radar Bunkers - Egypt	Between \$25,000,000 & \$100,000,000	TBD	FY24/3Q	Long Range; Not Determined	TBD	Potential project to construct 3 underground bunkers to support a recent radar purchase by Egyptian Air Defense. In very early planning stages.
Egypt	FMS	Design & Construction	C130J Bed down - Egypt	Between \$25,000,000 & \$100,000,000	TBD	FY24/2Q	Multiple /Not Determined	TBD	Potential project to include multiple small facilities &/or renovation activities to support a C130J purchase by the EAF. In very early planning stages.
Qatar	FMS	Design & Construction	Falcon 5 - O&M Support	Between \$25,000,000 & \$100,000,000	A-E	FY24/Q2	Full & Open	FY24/Q3	Operations & Maintenance on a variety of work in Qatar



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**OFER DAVIDI, P.E.
ISRAEL PROGRAM MANAGER FORWARD
NORTH ATLANTIC EUROPE DISTRICT
ISRAEL**

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Israel FMF Program

The Israel FMF Program is significant and relevant, supporting U.S. foreign policy and regional security goals by enabling Israel to improve their defense capabilities, work toward common security goals while continuing cooperative bilateral military relationships, and enhancing interoperability with U.S. Forces. USACE projects span from military facilities to infrastructure.

Typical Projects

- Support of F35i (Hardened Aircraft Shelters, Airfields/Runways, Fueling Stations, Squadron Ops, Training Facilities, Simulators)
- Ammunition Storage
- Barracks
- Command and Control Facilities
- Complete new bases (Air Defense Base, Brigade)
- Missile Defense Program (Iron Dome, David's Sling (Arrow), Ballistic Missile Defense (BMD))
- Intelligence Facilities
- Military Port Expansion
- Pier construction
- Underwater Surveillance Projects

Execution

- Over \$1.8B in signed Letters of Offer and Acceptance (LOAs) since 2001
- \$100M average annual program awards.
- Estimating 8 FY24 project awards valued over \$140M.
- Currently 6 projects in construction valued over \$120M.

F35i Program

- Over \$400M awarded
- Phased delivery through 2024

KC46 Bed down

- Over \$100M planned 2024-2026

CH53K Bed down

- Over \$250M planned 2024-2026



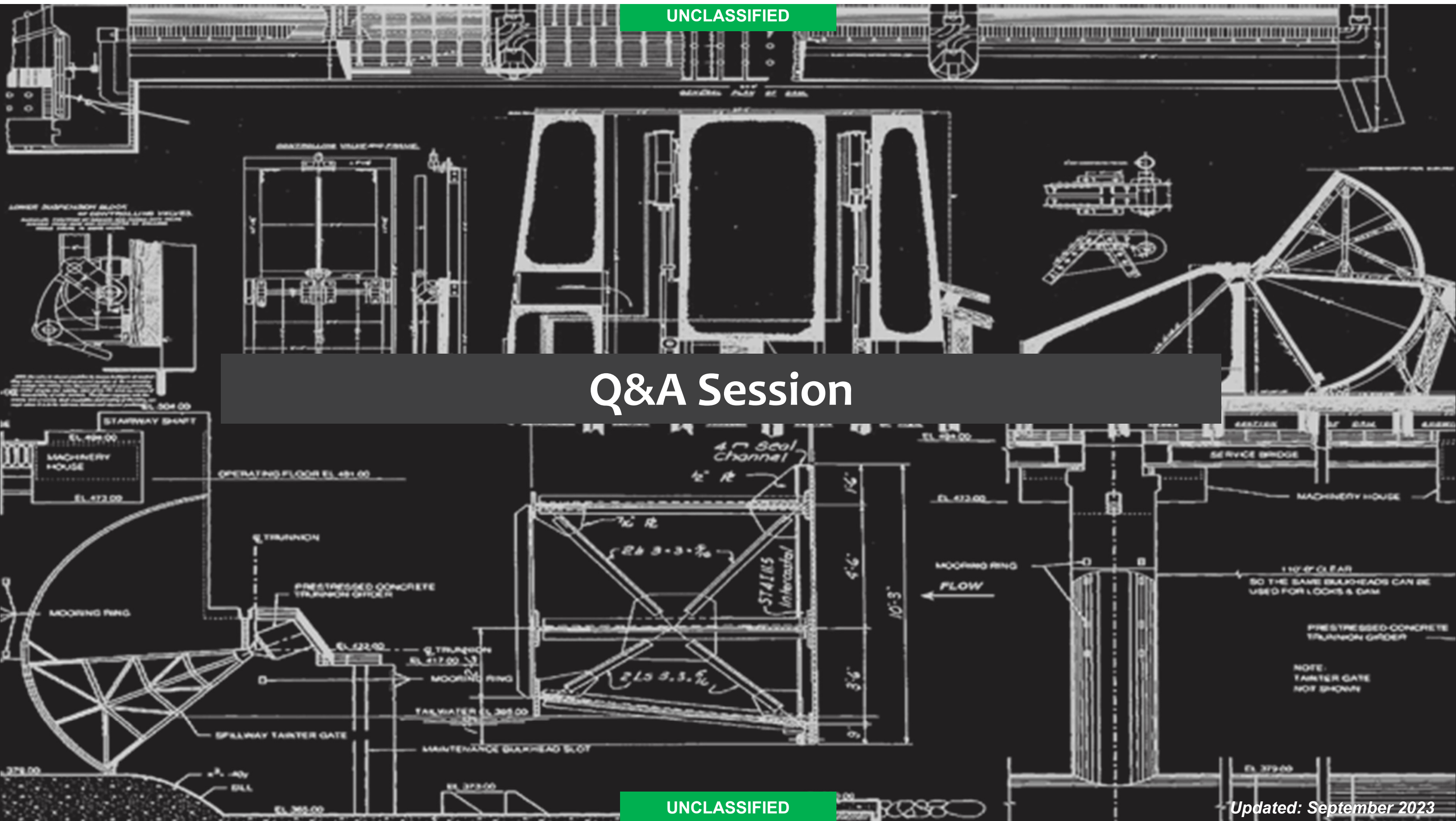
PPMD Opportunities – Israel

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Israel	FMS/FMF	Construction	Infirmary	Between \$10,000,000 and \$25,000,000	USACE	Ongoing	MATOC	Q1/FY24	1200 SM Combat support facility 2 story construction
Israel	FMS/FMF	Construction	Ammo Storage Facilities	Between \$25,000,000 and \$100,000,000	AE	Ongoing	Full and Open	Q4/FY24	Complex of facilities, temp control storage, 2 support bldgs. For ammo assembly
Israel	FMS/FMF	Construction	Prefab Elements - ADAM	Between \$5,000,000 and \$10,000,000	IMOD	Ongoing	MATOC	Q1/FY24	part of a price book, concrete prefab elements, shelters, etc
Israel	FMS/FMF	Construction	Atlit HQ Building (INF)	Between \$10,000,000 and \$25,000,000	IMOD	Ongoing	Full and Open	3Q/FY24	HQ Office Bldg for Navy, administrative space, secure space
Israel	FMS/FMF	Design and Construction	Marganit Electrical Upgrade	Between \$10,000,000 and \$25,000,000	AE	Q2/FY24	MATOC	FY24	IDF HQ Electrical upgrades
Israel	FMS/FMF	Design and Construction	TAMA 38	Between \$25,000,000 and \$100,000,000	AE	Q1/FY24	Full and Open	FY25	Vehicle Maint Facilities at 3 locations
Israel	FMS/FMF	Construction	KC-46	Between \$100,000,000 and \$250,000,000	USACE	Ongoing	Full and Open	Q3/FY24	12,000 SM beddown for new CK-46, hangar, supply storage, pump house, wash rack, equipment support facilities
Israel	FMS/FMF	Construction	CH53K	Between \$100,000,000 and \$250,000,000	USACE	Ongoing	Full and Open	Q3/FY24	Beddown for CH53k. 2 Hangars, combat depot, infrastructure, washpad, parking and aprons,
Israel	FMS/FMF	Construction	HQ 328	Between \$5,000,000 and \$10,000,000	USACE	Ongoing	MATOC	Q2/FY24	1 story vertical office building designed for Net zero
Israel	FMS/FMF	Design and Construction	Defense Systems Utilities	Between \$100,000,000 and \$250,000,000	AE	Q2/FY24	Full and Open	Q1/FY25	3 Office Bldgs, workshop, lab, log center, automated warehouse
Israel	FMS/FMF	Construction	F-35 Beddown # 2	Between \$250,000,000 and \$500,000,000	IMOD	FY24	Full and Open	Q1/25 Q2/FY25/ Q1/FY26	Maintenance, Hangar, tech center, squadron bldg., storage complex, comm bldg., aviation storage complex, simulator, engine repair shop, paint shop

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Q&A Session

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