



U.S. ARMY

# EVENT AGENDA

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1

0730 – 0845

Check-in

0845 – 0900

Rules of Engagement / Disclaimer

Zaraszczak

0900 – 1130

Presentations:

Opening Remarks

COL Christopher Klein

TAD/TAM/TAE Overview

COL Christopher Klein

Contracting Overview

Durbin

Construction Overview

Holcomb / Matheny

Engineering Overview

Upson

Programs Overview

Behr

- Iraq, Syria, Stans, Kuwait

Johnson

- Kuwait FMS, Lebanon

Zaraszczak

- Saudi Arabia

Stowell

- Jordan, UAE, Qatar, Bahrain

Plummer

- Israel

DeMattei

- Services and Procurements

Ball

1130 – 1140

Provost Karen Abraham

1200 – 1345

Question & Answer Session / Closing Remarks / Networking

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# RULES OF ENGAGEMENT

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2



Note that Virtual attendees will be prompted to enter their company name and full name before entering the Webex meeting.

For those calling into the meeting, pls email your phone number with company name, full name and title to Mrs. Jeanette Farrell at [Jeanette.Farrell@usace.army.mil](mailto:Jeanette.Farrell@usace.army.mil).

All virtual attendees are asked to keep their microphones on mute.

Bathroom breaks are on your own as needed.

The morning session will not be used for questions. Please save those questions for the afternoon Q&A session.

Lunch will be a two-hour block to allow attendees to get to an eating establishment and return, eat, network, and converse about the morning session to be ready for questions during the afternoon Q&A session.

There are two options for eating on campus: (1) Food court here in the Brandt Student Center and (2) Allen Dining Hall. No cash at either location. There is also a coffee stand in the Brandt Student Center.

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# DISCLAIMER – NON-ENDORSEMENT

3



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This presentation and this Industry Day do not constitute a solicitation. The US Government is not requesting bids or any effort from contractors until a solicitation is posted to the System for Award Management website.

References to postings of laws and regulations on the internet in this presentation do not indicate that the versions posted on the referenced webpages are authoritative or up-to-date.

Contractors with questions about US laws and regulations should seek independent legal advice and should not rely on this presentation.

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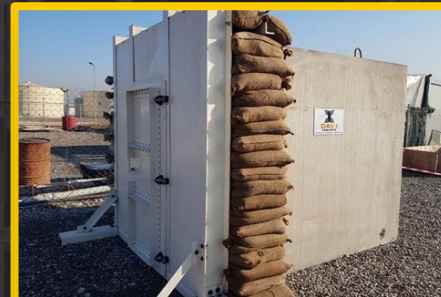


U.S. ARMY CORPS OF ENGINEERS  
**MIDDLE EAST DISTRICT**  
TRANSATLANTIC DIVISION

# Industry Day

Christopher D. Klein, PMP  
Colonel, U.S. Army  
Commander, Middle East District

10 October 2024



US Army Corps  
of Engineers®

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# ★ **OUR LEADERSHIP**



***Colonel Craig S.  
Baumgartner***

**Division  
Commander**

[Craig.S.Baumgartner@usace.army.mil](mailto:Craig.S.Baumgartner@usace.army.mil)



***John L. Adams  
Senior Executive  
Service (SES)  
P.E., PMP***

**Programs &  
Business Director**

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***Colonel  
Nikki L. Haupt***

**Deputy  
Commander**

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***Command Sgt.  
Maj. Clifton D.  
Morehouse***

**Command  
Sergeant Major**

[Clifton.D.Morehouse@usace.army.mil](mailto:Clifton.D.Morehouse@usace.army.mil)



# ***DISTRICT LEADERSHIP***



***Colonel Christopher  
D. Klein***

**Commander  
Middle East District**

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***Joseph Behr, PMP***

**Acting Deputy for  
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Middle East District**

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***LTC Eder C.  
Ramirez, PMP***

**Commander  
Expeditionary  
District**

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***Viet Nguyen P.E., PMP***

**Deputy for Programs  
and Project  
Management  
Expeditionary  
District**

[Viet.Q.Nguyen@usace.army.mil](mailto:Viet.Q.Nguyen@usace.army.mil)





## PROGRAM OVERVIEW



### Safety:

FY24 Exposure Hours: 17,959,840 Recordable Accidents: 6  
0 Class A Accidents

### Innovation:

- CENTCOM Climate Change/Environmental Monthly Sync
- Distributed Low-Energy Wastewater Treatment (D-LEWT)
- Matterport Lidar 3D Technology
- Tunnel Detection Technology
- Iraq Water Security and Resilience

### Above Echelon Support:

#### Army Geospatial Center

- BuckEye Enhanced Capability Manned Aircraft Team

#### US Army Engineering & Support Center, Huntsville

- Electronic Security Systems Center of Expertise
- Medical Facilities Center of Expertise
- Cost Engineering software support
- Task Force SAFE, Kuwait, Iraq, Jordan, Syria

#### Engineering Research and Development Center

- Bulkhead Ventilation Study

Focus Areas:		Hi Viz Watchlist		
District	Project	Location	Funding	Pgm \$
MEGA Projects				\$1.33B
1	TAM MMSC	KSA	FMS	
2	TAM Falcon 5 / F-15	Qatar	FMS	
3	TAE Super Hornet / F-18	Kuwait	FMS	
Strategic Projects				\$8.05B
4	TAM P-563	KSA	FMS	
5	TAE Detention Facilities	IQ / SY	CTEF	
6	TAE Int'l Zone Security Upgrades	IQ	FMS	
7	TAM Western Access Network	KSA	2350j	
8	TAM THAAD	KSA	FMS	
9	TAE 550N Renovations	Kuwait	O&M	
FY24 MILCON Summary				
TAM	468025 P992 Fleet Maintenance Facility	BA	MILCON	

Security Assistance	Military Construction	IIS/Work For Others	Real Estate
In Progress (Active work + Closeout)			
155	120	10	180
\$6.06b	\$48.7M	\$114M	40.4M
Future Workload (Agreement/Authorization Signed)			
28	41	5	140+
\$938M	\$376M	\$5.4M	\$37M
Potential Opportunities (Preliminary discussions, no signed Agreement/Authorization)			
28	37	4	140+
\$6.4b	\$3.8b	\$10.6M	\$140M

## Deliver the Program



TAM along with the Lebanese Armed Forces (LAF), DSCA, and ODC-L, held a SAMR/FMR 29 Apr - 02 May.



USCENTCOM hosted the 7<sup>th</sup> annual TAG SPP Conference. 14-16 May. General Officers from several states, USAFCEC and USARCENT were in attendance along with participants from USACE



Construction continues the new Air Traffic Control Tower at MSAB, Jordan. Turnover scheduled for FEB25.



The Qatar Area Office held a formal partnering session with all interested partners for the Falcon 5/F-15QA project 22-23 Apr 2024.





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**TRANSATLANTIC DIVISION**  
MIDDLE EAST DISTRICT ~ EXPEDITIONARY DISTRICT

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8

# TAE Overview



US Army Corps  
of Engineers®

## U.S. Army Corps of Engineers | TRANSATLANTIC EXPEDITIONARY DISTRICT

Headquartered at Camp Arifjan, Kuwait

*Building Strong. Together!*

**STRENGTHENING PARTNERSHIPS, BUILDING CAPACITY, ENHANCING SECURITY FOR OUR NATION, PARTNERS AND ALLIES.**

**MISSION:** We SAFELY deliver agile, responsive, and innovative, design, construction, engineering and contingency solutions in support of U.S. Central Command, U.S. Special Operations Command and other global partners to advance national security interests.

Active Projects as of October 2024

Expeditionary District (TAE)

**\$814M**

Kuwait Foreign Military Sales (FMS)

**\$1,156M**

Program Management—TAM / Construction Contract Administration—TAE



**Expeditionary  
District AOR:**

- KUWAIT\*\*
- IRAQ\*
- SYRIA
- KAZAKHSTAN
- KYRGYZSTAN
- PAKISTAN
- TAJIKISTAN
- TURKMENISTAN
- UZBEKISTAN

\*Area Office Locations

\*\*TAE Headquarters  
Camp Arifjan, Kuwait

### 'ONE DOOR TO THE CORPS'

- ☐ Huntsville Center - Ordnance & Explosive Removal, TF SAFE, TF POWER, Environmental Response Teams
- ☐ Engineering Research & Development Center (ERDC) support to Research & Development - CENTCOM Bunker Study
- ☐ Institute of Water Resources (IWR)
- ☐ Protective Design Center
- ☐ Army Geospatial Center

### CENTERS OF EXPERTISE & STANDARDIZATION

- ☐ Non-Permanent Facilities
- ☐ Environmental & Explosive Hazards
- ☐ Transportation
- ☐ Hangar Fire Protection
- ☐ Fuel & Petroleum
- ☐ SOF Center of Excellence

### OUR EXPEDITIONARY CAPABILITIES

- ☐ Engineering and Design
- ☐ Environmental Services
- ☐ Construction
- ☐ Water Resource Expertise
- ☐ Foreign Military Sales (FMS)
- ☐ Master Planning

### TRANSATLANTIC EXPEDITIONARY DISTRICT LEADERSHIP



Lt. Col. Eder C. Ramirez  
District Commander



Maj. Victoria T. Fitzgerald  
District Deputy Commander



Viet Q. Nguyen  
Deputy District Engineer



Sgt. Maj. Alan E. Thomas  
Senior Enlisted Advisor

Version: 03/2024

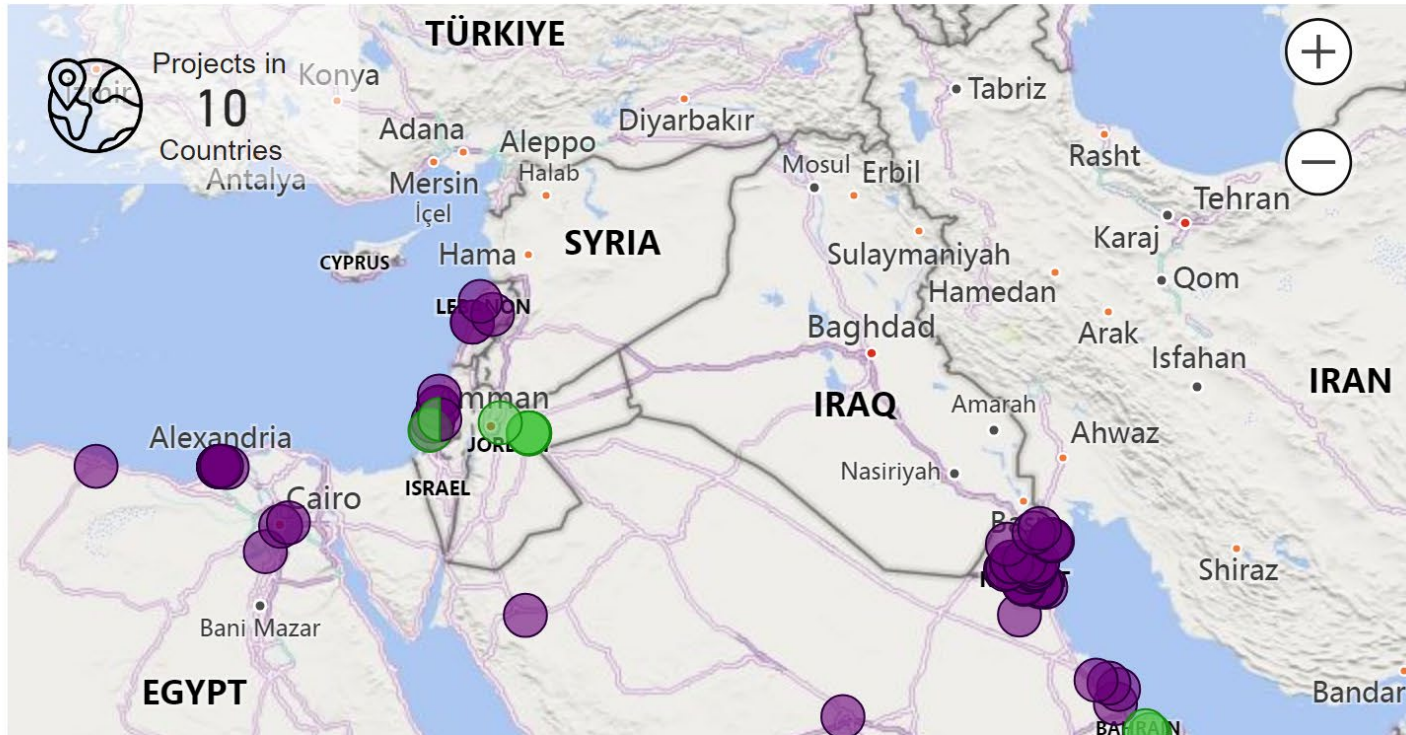




# MIDDLE EAST DISTRICT PROGRAM

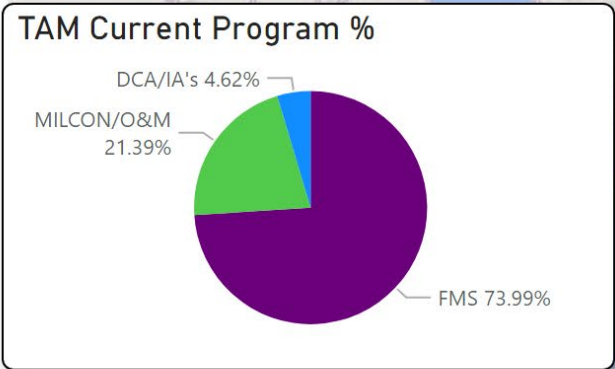
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9



Location	Value	No
Bahrain	\$26.3M	1
Egypt	\$112.3M	16
Israel	\$479.7M	25
Jordan	\$147.1M	10
Kuwait	\$607.0M	26
Lebanon	\$30.9M	4
Qatar	\$645.9M	9
Saudi Arabia	\$1,103.9M	36
United Arab Emirates	\$73.3M	7
United States	\$268.2M	4
Total	\$3,494.5M	138

Report Group	Potential
Location	Value No
Bahrain	\$342.3M 5
Jordan	\$203.1M 8
Kuwait	\$1,696.8M 11
Obsolete see CD territ...	\$1,220.0M 3
Qatar	\$3,441.3M 16
Saudi Arabia	\$1,036.3M 17
Total	\$7,939.8M 60



Team TAM	MIL	DAC	FSN	TOTAL
CONUS	9	299	0	308
OCNUS	4	72	47	123
TOTAL	13	371	47	431

- TAM SPECIALIZED CAPABILITIES**
- Over 70% of all USACE FMS
  - COS for Non-Permanent Facilities
  - TCX for Aircraft Hangar Fire Protection
  - Regional Planning Support Center



**Current**  
**138**  
Projects  
\$3.49bn



**FY24 Delivery**  
**1** \$47M  
Q1/ 0 Q2/ 0  
Q3/ 0 Q4/ 1



**Future**  
**60**  
Projects  
\$7.9bn



**FY24 Contracts**  
**16** \$262M  
Q1/ 1 Q2/ 6  
Q3/ 3 Q4/ 6

Data Date: 10/04/2024

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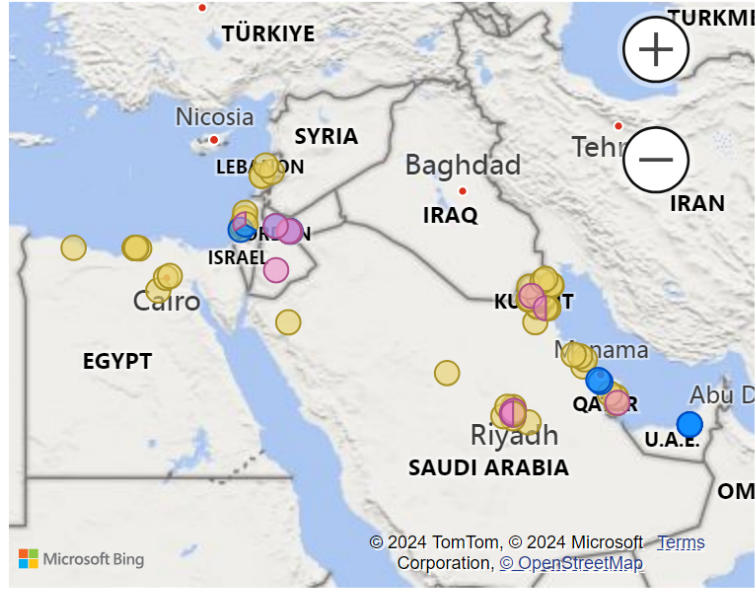
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10

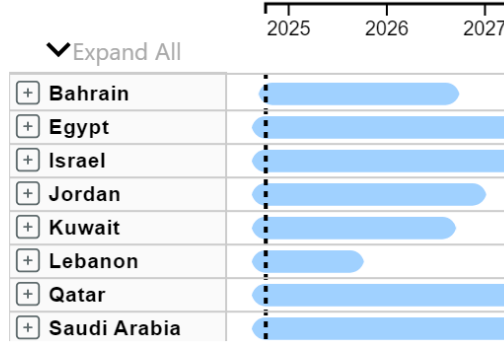


# Program Overview - Active and Potential

PROG  
● FMS  
● MILCON  
● O & M

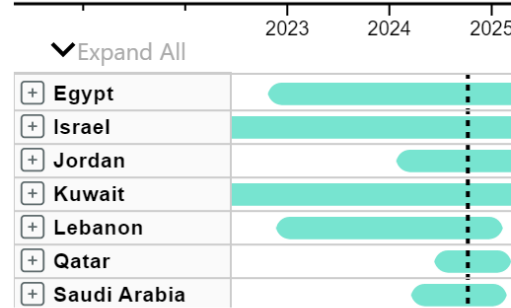


## Active Construction



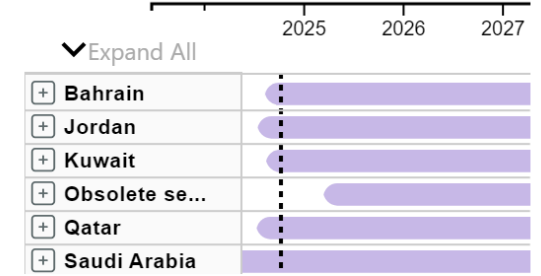
NTP to BOD

## Pre-Award



Design Start to Award

## Potential Projects



Design Start to BOD

Report Group Location	Construction		Contract Vehicle		Design Only		Pre-Award		Procurement		Real Estate		Total	
	Value	No	Value	No	Value	No	Value	No	Value	No	Value	No	Value	No
+ Bahrain	\$26.3M	1											\$26.3M	1
+ Egypt	\$29.0M	3			\$5.0M	1	\$62.2M	6	\$16.1M	6			\$112.3M	16
+ Israel	\$153.0M	5			\$84.0M	3	\$242.7M	17					\$479.7M	25
+ Jordan	\$125.3M	6	\$4.0M	1			\$15.3M	2	\$2.5M	1			\$147.1M	10
+ Kuwait	\$231.1M	6	\$78.0M	2			\$273.6M	12	\$23.8M	5	\$0.5M	1	\$607.0M	26
+ Lebanon	\$1.2M	1					\$29.0M	2	\$0.6M	1			\$30.9M	4
+ Qatar	\$589.3M	1			\$0.9M	2	\$35.0M	1	\$20.4M	4	\$0.3M	1	\$645.9M	9
+ Saudi Arabia	\$617.7M	5	\$207.1M	4	\$133.6M	6	\$26.0M	1			\$119.5M	20	\$1,103.9M	36
+ United Arab Emirates					\$73.3M	7							\$73.3M	7
+ United States			\$268.2M	4									\$268.2M	4
Total	\$1,773.0M	28	\$557.3M	11	\$296.8M	19	\$683.9M	41	\$63.3M	17	\$120.3M	22	\$3,494.5M	138

Report Group Location	Potential	
	Value	No
+ Bahrain	\$342.3M	5
+ Jordan	\$203.1M	8
+ Kuwait	\$1,696.8M	11
+ Obsolete see CD territory	\$1,220.0M	3
+ Qatar	\$3,441.3M	16
+ Saudi Arabia	\$1,036.3M	17
Total	\$7,939.8M	60

Data Date: 10/04/2024

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# CURRENT STRATEGIC PARTNERSHIP ASSESSMENTS

11



## TAM Strategic Partnership Priorities

### **Bahrain**

- Office of Military Cooperation (OMC)
- Bahrain Ministry of Works (MOW)
- Bahrain Defense Force (BDF)
- United Kingdom Permanent Joint HQ (UKPJHQ)

### **Jordan**

- Military Assistance Program - Jordan
- Royal Jordanian Armed Forces
- 322nd Air Expeditionary Wing (AEW)
- Area Support Group Jordan (ASG-J)

### **Israel**

- Israel Ministry of Defense (IMOD)
- Israel Army
- Israel Navy
- Israel Air Force

### **Kingdom Of Saudi Arabia**

- Ministry of Defense (MOD)
- Royal Saudi Land Forces Aviation Command
- Royal Saudi Air Force
- Royal Saudi Naval Forces
- Ministry of Interior Military Assistance Group
- General Directorate of Military Works
- CAD (Contract & Agreement Department)
- Office of the PgM, Saudi Arabian National Guard
- 378th Air Expeditionary Wing (AEW)

### **Egypt**

- Egyptian Air Force, Army, and Navy
- Egyptian Engineering Authority
- Office of Military Cooperation (OMC)

### **Lebanon**

- Office of Military Cooperation (OMC)
- Lebanese Armed Forces (LAF)

### **Kuwait**

- Office of Military Cooperation (OMC)-Kuwait
- Kuwait Ministry of Defense (KMOD)
- Kuwait Naval Force
- Construction Management Office

### **Qatar**

- Office of Military Cooperation (OMC)
- Qatar Emiri Air Defense Force (QEADF)
- Qatari Emiri Corps of Engineers (QECE)
- Qatari Emiri Air Force (QEAF)
- 379th Air Expeditionary Wing (AEW)

### **UAE**

- Office of Military Cooperation (OMC)
- UAE Command Military Works (CMW)
- Air Force Life Cycle Management Center
- Air Force Security Assistance and Cooperation Directorate
- Defense Security Cooperation Agency

### ○ **Oman**

- N/A

### **U.S. Partners**

- DSCA
- DASA (DE&C)
- Naval Support Activity (NSA)
- 5<sup>TH</sup> Fleet
- U.S. Army Central (ARCENT)
- U.S. Special Operations Command Central (SOCCENT)
- U.S. Air Forces Central (AFCENT)
- 1ETSG
- 1st Theater Sustainment CMD
- Air Force Civil Engineer Center (AFCEC)
- Air Force Security Assistance and Cooperation Directorate (AFSAC)
- Navy Int'l Prgms Office (NIPO)
- U.S. Special Operations Command Central (SOCCENT)
- U.S. Naval Forces Central Command (NAVCENT)
- CENTCOM/SOCOM
- Army Aviation & Missile CMD
- Missile Defense agency (MDA)
- U.S. Army Security Assistance Command (USASAC)
- US Ambassadors & SDO/DATTs

## TAE Strategic Partnership Priorities

### **CASA Region - Tajikistan, Pakistan, Kyrgyzstan, Kazakhstan, Uzbekistan, Turkmenistan**

- Office of Security Cooperation (OSC)
- Request TAE inclusion in initial planning and discussion

### **Iraq**

- Office of Security Cooperation (OSC)
- Ministry of Interior (MoI)
- Ministry of Defense (MoD)
- Combined Joint Task Force Operation Inherent Resolve (CJTF-OIR)
- Visa waiver for DoD Civilian
- Passport processing

### **Kuwait**

- Office of Military Cooperation (OMC)-Kuwait
- Kuwait Ministry of Defense (KMOD)
- Kuwait Naval Force
- 386th Air Expeditionary Wing (AEW)
- Theater Engineer Brigade (TEB)
- Area Support Group (ASG)
- Combined Joint Task Force Operation Inherent Resolve (OIR) HQ
- Construction Management Office
- U.S. Army Security Assistance Command (USASAC)
- Kuwait MPW, MEP, MEW

### **Syria**

- Office of Security Cooperation (OSC)
- Ministry of Interior (MoI)
- Ministry of Defense (MoD)
- Combined Joint Task Force Operation Inherent Resolve (OIR)

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U.S. ARMY CORPS OF ENGINEERS  
**MIDDLE EAST DISTRICT**  
TRANSATLANTIC DIVISION

# Contracting Overview

Mr. Matthew Durbin  
Chief, Acquisition Branch



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# CONTRACTING - AGENDA

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13



Contracting Leadership

Innovative Methods of Procurement

Comparison of Innovative Methods

Reminders about System for Award Mgmt

TORN Procedures with New Contracts

Active IDIQs

Planned IDIQs

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# TAM Contracting Leadership

14



Ms. Lisa C. Billman, District Chief of Contracting  
[lisa.c.billman@usace.army.mil](mailto:lisa.c.billman@usace.army.mil)

Ms. Michelle R. Pearman, Deputy District Chief of Contracting/Oversight Branch Chief  
[michelle.r.pearman@usace.army.mil](mailto:michelle.r.pearman@usace.army.mil)

Responsible for the coordination with higher headquarters on upward reporting, oversight of solicitation and contract quality/adherence to the regulations and process improvements.

Mr. Matthew D. Durbin, Acquisition Branch  
[matthew.d.durbin@usace.army.mil](mailto:matthew.d.durbin@usace.army.mil)

Responsible for Source Selection processes, Acquisition planning and scheduling, data analysis and visualization, cost/price analysis, other contract evaluation/awards as necessary to keep things on schedule.

Mr. Kenneth G. Baker, Construction Branch  
[kenneth.g.baker@usace.army.mil](mailto:kenneth.g.baker@usace.army.mil)

Responsible for all A-E and construction contracts and task orders for requirements within the District's area of responsibility.

Mr. John (Alex) Padgett, Procurement Branch  
[john.a.padgett@usace.army.mil](mailto:john.a.padgett@usace.army.mil)

Responsible for all Centers of Standardization (COS) requirements, A-E IDIQ placement/administration, services and supplies within the District's area of responsibility.

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# INNOVATIVE METHODS OF PROCUREMENT

15



Multi-step advisory process (FAR 15.202) – Advise prospective offerors on whether they would be viable competitors for a particular acquisition

Delayed price proposals – Delaying price to start or continue evaluation process while responding to bidder inquiries that impact price

Bifurcated solicitation – Issuing the solicitation while design is being completed to start the evaluation process during design. Will withhold evaluation of price until the full design is complete.

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# COMPARISON OF INNOVATIVE PROCESSES

	MULTI-STEP ADVISORY PROCESS	DELAYED PRICE PROPOSALS	BIFURCATED SOLICITATION
When to use	<p>Pre-solicitation</p> <p>To advise prospective offerors whether they would be viable competitors for a particular acquisition</p>	<p>After solicitation, during evaluation</p> <p>When award is critical, and evaluation can't be delayed</p>	<p>Pre-100% design complete</p> <p>When award is critical, and evaluation of management team, past performance and non-design related proposal information is possible</p>
Advantages	<p>Improved partnering with Industry</p> <p>Increased pool of viable competitors</p> <p>No impact to acquisition timeline</p>	<p>Maintained schedule</p> <p>Better, more refined pricing from offerors</p>	<p>Maintained schedule</p> <p>Ability to evaluate non-design</p>
Disadvantages	<p>Process does not preclude non-viable competitors from submitting a proposal</p>	<p>May delay selection if evaluation concludes before date set for price proposal</p> <p>Potential for disconnect between technical proposal and price</p>	<p>Potential for disconnect between technical proposal and price</p>





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# REMINDERS ABOUT SYSTEM FOR AWARD MGMT



Potential offerors must:

- Maintain its SAM registration from proposal submission through life of contract
- Advise Contracting Officer if there are issues with SAM registration

Failing to maintain SAM registration may make the offeror unacceptable or ineligible for award

- If option is to be exercised and SAM registration is not up to date, may lose option work/time

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18



# TORN PROCEDURES WITH NEW CONTRACTS

- For each task order to be awarded under a MATOC the KO will notify all A-E firms within the MATOC pool via a Task Order Requirement Notice (TORN).
- A **Simplified TORN** will be used when there is sufficient information in the existing SF330s on file to determine the most highly qualified firm. *Supplemental information will **NOT** be requested, accepted, or evaluated for Simplified TORNs.*
- A **Request for Supplemental Information (RSI) TORN** may be used when the available information within the existing SF330s on file is insufficient to determine the most highly qualified firm and firms must submit a response to be considered. ***The RSI TORN will NOT be routinely used.*** Typically, this will only be used for *large, technically complicated* projects.
- TORN Procedures will continue to be used for the existing SATOCs awarded in FY19.
- New MATOCs will not be competed against the FY 19 SATOCs or against other MATOCs.

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19



# TORN PROCEDURES WITH NEW CONTRACTS

- KOs will notify all A-E firms in a MATOC via Task Order Requirement Notice (TORN)
- **Simplified TORN** → sufficient information available to determine the most highly qualified firm

*Supplemental information will **NOT** be requested, accepted, or evaluated for Simplified TORNs*

- **Request for Supplemental Information (RSI) TORN** → *in*sufficient information to determine the most highly qualified firm

**ONLY** *for large, technically complicated, or otherwise atypical projects.*

- TORN Procedure use will continue for the existing FY19 SATOCs
- New MATOCs will **NOT** compete against the FY19 SATOCs or against other MATOCs

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# ACTIVE INDEFINITE DELIVERY CONTRACTS

EXISTING TOOL	TYPE	TOTAL CAPACITY	USED	AVAILABLE*	PERCENT CAPACITY AVAILABLE	SUNSET DATE
Large Business Design SATOC Tetra Tech	Architect-Engineer	\$46M	\$20.5M	\$25.5M	5.4%	11 DEC 2024
Large Business Design SATOC Baker Jacobs JV	Architect-Engineer	\$46M	\$45.1M	\$871K	1.89%	11 DEC 2024
Large Business Design SATOC Stanley Consultants	Architect-Engineer	\$46M	\$43.4M	\$41.8M	5.6%	11 DEC 2024
Large Business Design SATOC AECOM-B&V JV	Architect-Engineer	\$46M	\$4.2M	\$41.8M	90.9%	13 DEC 2024
Large Business Design SATOC M&H-CDM Smith JV	Architect-Engineer	\$46M	\$8.3M	\$37.7M	82.1%	13 DEC 2024
Small Business Design SATOC Robert & Company	Architect-Engineer	\$5M	\$1.7M	\$3.3M	65.9%	25 DEC 2024
Small Business Design SATOC Native Tech Solutions	Architect-Engineer	\$5M	\$2.3M	\$2.7M	53.7%	25 DEC 2024

\*Capacity available as of 25 SEP 24





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21



# ACTIVE INDEFINITE DELIVERY CONTRACTS

EXISTING TOOL	TYPE	TOTAL CAPACITY	USED	AVAILABLE*	PERCENT CAPACITY AVAILABLE	SUNSET DATE
Communications SATOC - Baker	Architect-Engineer	\$9M	\$471K	\$8.5M	94.8%	14 FEB 2025
Fire Protection SATOC - Stanton	Architect-Engineer	\$9M	\$110K	\$8.9M	98.7%	13 NOV 2024
Topographical SATOC - Lowe	Architect-Engineer	\$18M	\$1.9M	\$16M	89.7%	16 NOV 2024
GEO SATOC - IGVJ	Architect-Engineer	\$9M	\$3.5M	\$5.5M	61.1%	25 DEC 2024
MMSC SATOC- Tetra Tech	Architect-Engineer	\$45M	\$39.5M	\$5.4M	12.2%	04 FEB 2025
THAAD SATOC- AECOM-Tetra Tech JV	Architect-Engineer	\$90M	\$69M	\$21M	23.3%	01 JAN 2027
P-563 Integrator SATOC Tecnica Y Proyectos TYP SA	Architect-Engineer	\$290M	\$58.4M	\$231.6M	79.85%	16 FEB 2028

\*Capacity available as of 25 SEP 24

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# ACTIVE INDEFINITE DELIVERY CONTRACTS

EXISTING TOOL	TYPE	TOTAL CAPACITY	USED	AVAILABLE*	PERCENT CAPACITY AVAILABLE	SUNSET DATE
Master Planning SATOC - Pond-Baker	Architect-Engineer	\$24M	\$4.4M	\$19.6M	81.5%	27 JUN 2028
P-563 Design MATOC Scott Browning, LTD/WSP USA Solutions//Hellmuth, Obata & Kassabaum, P.C./Skidmore, Owings & Merrill Llp/Jacobs Government Services Co/HKS, Inc/M. Arthur Gensler Jr. & Associates, Inc	Architect-Engineer	\$700M	\$80.9M	\$619.1M	78.5%	29 JUN 2026
Israel Design MATOC HDR Architecture, Inc./CH2M Hill/WSP USA Solutions, Inc.	Architect-Engineer	\$35M	\$436K	\$34.5M	98.8%	10 SEP 2028
Jordan JOC- Morganti Group	Construction	\$48.5M	\$3.5M	\$45M	92.8%	22 NOV 2024
Pacer Forge - American International Contractors	Construction	\$55M	\$19M	\$35.7M	64.9%	29 MAR 2027

\*Capacity available as of 25 SEP 24

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23



# ACTIVE INDEFINITE DELIVERY CONTRACTS

EXISTING TOOL	TYPE	TOTAL CAPACITY	USED	AVAILABLE*	PERCENT CAPACITY AVAILABLE	SUNSET DATE
Egypt SATOC- Interdyne Corp.	Construction	\$41M	\$14.8M	\$26M	63.84%	19 MAY 2025
Kuwait JOC- MVL Inc.	Construction	\$75M	\$38M	\$37M	49.29%	19 APR 2025
Kuwait Apache Support DWC General Trading & Cont Co.	Construction	\$8M	\$7.9M	\$140K	1.76%	29 SEP 2025
THAAD MATOC Albawani Cont Co./Al-Latifia Trading & Cont Inc./Al Yamama Contracting for Trading & Contracting/Saudi Archirodon Co. Ltd./El Seif Engineering Contracting Co./Orient Construction Co Weavers Ltd.	Construction	\$990M	\$7.8M	\$982M	99.21%	15 NOV 2028
Shield 5 – O&M Services Al Rawabet Commercial Services & Contracting Co.	Services	\$33M	\$15.5	\$17.4M	52.85%	31 MAY 2027
KSA Personal Support Services Versar, Inc.	Services	\$7.5M	\$1.4M	\$6.1M	81.3%	23 MAY 2025

\*Capacity available as of 25 SEP 24

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# ACTIVE INDEFINITE DELIVERY CONTRACTS

EXISTING TOOL	TYPE	TOTAL CAPACITY	USED	AVAILABLE*	PERCENT CAPACITY AVAILABLE	SUNSET DATE
KSA DB-DBB MATOC AICI-Archirodon JV LLC/AI Hamra Kuwait Co./Dogus Insaat VeTicaret Anonim Sirketi/Gilbane Yuksel JV/MVL Saudi Builders Group LLC/Perini Mgmt Services	Construction	\$449M	\$11M	\$438M	97.5%	29 JUN 2030
Relocatable Bldgs (RLB) MATOC Itera LLC/MVL USA Inc./Dorce Prefabrik Yapi Ve Insaat Sanayii T/Atlantic Diving Supply Inc. / Panorama Contracting and Engineering Services	Services	\$250M	\$5K	\$250M	100%	09 JAN 2029
Taxi and Runway Repair – ISR CDM/Conti//Relyant	Services	\$50M	\$3.5M	\$46.5M	93.07%	12 OCT 2028
North DBB MATOC – ISR Bryan Global/CDM/Conti//Relyant	Construction	\$50M	\$36.8M	\$13.2M	26.49%	21 JUN 2026
South DBB MATOC – ISR Bryan Global/CDM/Conti//Relyant	Construction	\$50M	\$17M	\$32.8M	66.69%	21 JUN 2026

\*Capacity available as of 25 SEP 24

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# KEY TAKEAWAYS

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25



Typical types of contracts TAM awards

Current capacities may not last through sunset dates necessitating earlier re-procurement

Current contracts may not be used by customers and not reprocured

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26



# PLANNED INDEFINITE DELIVERY CONTRACTS

PLANNED TOOL	TYPE	TOTAL CAPACITY PLANNED	SCOPE	ADVERTISE/ AWARD
A-E Design MATOC, CENTCOM	A-E Services	\$240M	A-E services in support of the design and construction activities to support a variety of worldwide missions under North American Industrial Classification System (NAICS) code 541330. This MATOC will primarily support the operational requirements of various CENTCOM stakeholders as well as TAD Districts' worldwide missions, including the Technical Center of Expertise for Hangar Fire Protection, USSOCOM Center of Excellence, and any worldwide missions, USACE enterprise missions or tasks, or Department of Defense (DoD) initiatives that may be assigned to TAD in the next five (5) years.	Award 1Q25
A-E Construction Phase Support Services SATOC	A-E Services	\$75M	Indefinite Delivery/Indefinite Quantity (IDIQ) Contract for General Architect-Engineer (A-E) Construction Phase Support Services (CPSS) throughout the U.S. Army Corps of Engineers, Transatlantic Division Middle East District (CETAM) Area of Responsibility (AOR). Work will primarily consist of CPSS in support of the CETAM mission in the U.S. Central Command (CENTCOM) AOR, which includes the Middle East and portions of Southwest and Central Asia. Work may also be performed at Continental United States (CONUS) locations. CONUS work may include indirect services, such as administrative or management support, or services that direct contract execution such as engineering review or professional scheduler services.	Award 1Q25
KU-B-HBK Maintenance and Support SATOC (MSC-K)	Services	\$48M	Services to provide regular and re-occurring facility maintenance, corrective maintenance services, and other related supporting tasks for multiple Kuwait Ministry of Defense (KMOD) installations and sites throughout the country.	Award 1Q25
KU-B-HBM MTCC O&M SATOC	Services	\$30M	Services to provide regular and re-occurring facility maintenance, corrective maintenance services, and other related supporting tasks for the Bubiyan Fanar Maritime Traffic Control Center (MTCC) and related facilities on behalf of the Kuwait Naval Forces (KNF). The MTCC is a fixed, self-supporting offshore platform located approximately 30 nautical miles off the coast of Kuwait City.	Award 2Q25

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27



# PLANNED INDEFINITE DELIVERY CONTRACTS

PLANNED TOOL	TYPE	TOTAL CAPACITY PLANNED	SCOPE	ADVERTISE/ AWARD
Personal Services Contract (PSC) Follow-On	Services	\$49M	Provide Quality Assurance Representatives (QAR) to monitor construction projects throughout the Kingdom of Saudi Arabia (KSA). The required personnel would perform the functions of project and program management, construction management, project engineering, quality assurance, real estate, and support staff through a Firm-Fixed-Price (FFP), Personal Services Contract (PSC) for its continued operations in the KSA. These positions shall replicate typical Foreign Service National (FSN) employee positions obtained by U.S. Government Agencies to support overseas projects and locations. This contract is for personal services in exclusive support of TAM's missions throughout KSA	Advertise 2Q25
Qatar Falcon 5 O&M IDIQ	Services	\$40M	Provide regular and re-occurring facility maintenance, corrective maintenance services, and other related supporting tasks for QEAF Falcon 5 Facilities on Al Udiid Airbase in Qatar. The scope of this IDIQ is for "routine" installation, maintenance, alteration, and repair services. The scope of the services which could be executed under this SATOC includes such tasks as (but is not limited to) regular maintenance services on facility building systems and components such as HVAC, power generation, structural systems and roofs, communication systems, fire protection, elevators, and security systems to include cameras, CCTV systems, etc. The contract will also allow for the repair and/or replacement of specific building systems, equipment, and infrastructure which have fallen into disrepair, procurement support (such as for spare parts, consumables, or other facility related equipment) and for minor construction incidental to, or in support of the services required for an effective operations & maintenance (O&M) program.	Award 3Q25
A-E Geotechnical Surveying SATOC	A-E Services	\$9M	Architect-Engineer (A-E) Indefinite Delivery/ Indefinite Quantity (IDIQ) Single Award Task Order Contract (SATOC) for geotechnical investigation and engineering services to provide site soil information for design. The A-E is expected to perform Architect – Engineer Services identified in FAR 36.601-4 for a variety of professional services to support the design and construction of existing and new facilities, infrastructure improvement projects, and other missions in support of TAM.	TBD

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# PLANNED INDEFINITE DELIVERY CONTRACTS

PLANNED TOOL	TYPE	TOTAL CAPACITY PLANNED	SCOPE	ADVERTISE/AWARD
Design ITR SATOC for CENTCOM	A-E Services	\$9M	The proposed services are for the independent review of a variety of Architect/Engine designs for various military and civil works projects primarily within Saudi Arabia, Qatar, Bahrain, and Kuwait, and other countries in the CENTCOM AOR mission boundaries.	TBD
Prefabricated Concrete Elements	Construction	\$50M	Procuring and delivering prefabricated concrete structures and elements from Israel Ministry of Defense (IMOD) approved vendors throughout the country of Israel. The Government will use the SATOC to order prefabricated elements of the following type: security rooms, shelters, modular protected structures, military protected spaces, corridor elements, staircase elements, t-walls, and foundations. Each type of unit required under this contract is currently being produced by the vendors on the approved list using specifications previously provided to those vendors by IMOD. The contractor will be responsible to source quotes from vendors, place orders in accordance with Government requirements, inspect the various prefabricated elements to ensure compliance with IMOD standards, transport, and offload them at a government directed drop off point. The Contractor will not be responsible for site prep or installation, including utility hook-ups.	Award 3Q25
EG-B-HDO O&M SATOC	Services	\$8M	TBD	Award 4Q25

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U.S. ARMY CORPS OF ENGINEERS  
**MIDDLE EAST DISTRICT**  
TRANSATLANTIC DIVISION

# Construction Overview

Mr. Paul Holcomb, P.E.  
Chief, Construction Division



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# CONSTRUCTION - AGENDA

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Construction Leadership

Base Access

Combating Trafficking in Persons (CTIP)

Partnering

Safety

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# TAM CONSTRUCTION LEADERSHIP

31



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# CONSTRUCTION – BASE ACCESS

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One of Contractors biggest challenge

All contractors will most likely require a Host Nation Gate Pass and or a US Military gate pass

Both the US Military and Host Nation Countries will have their own distinct work ethic

USACE has no control over the US Military or Host Nation gate pass approval process.

- USACE office will assist as much as it can but ultimately falls on Contractor to ensure they are following security protocol

Process could take up to 90 days to complete so planning ahead of time is imperative



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# CONSTRUCTION – COMBATTING TRAFFICKING IN PERSONS (CTIP)

- ZERO TOLERANCE!
- CTIP Compliance plan (Your Plan) require the contractor to submit its CTIP compliance plan in its Notice to Proceed Submittal Package
- Quarterly inspections ( announced and unannounced)....INDICATORS!
  - Interviews of employees...(Freedom)
  - Visual inspections of working/living conditions
  - DOCUMENTS: Identification/Passports/Medical Cards
  - Wages
  - Safety
- VIOLATIONS may result in...
  - Removal of Contractor or Subcontractor Employee
  - Require the Contractor to Terminate a Subcontract
  - Suspend Contract Payments
  - Terminate the Contract for Default or Cause
  - Recommend Suspension or Debarment



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# CONSTRUCTION – POST AWARD PARTNERING

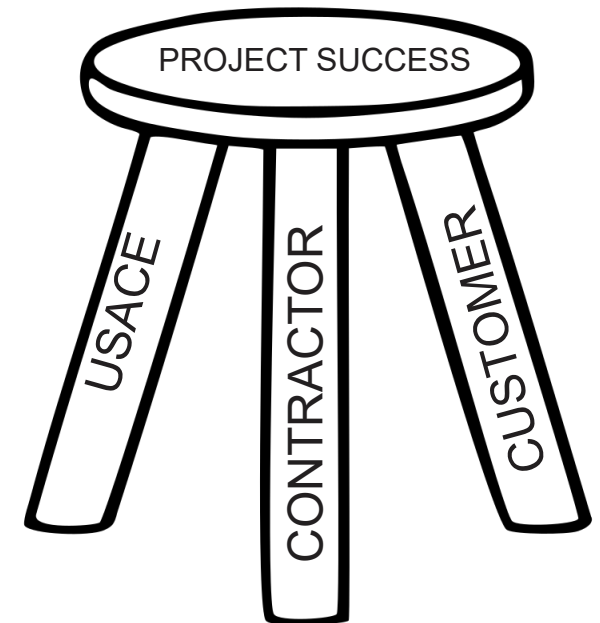
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Partnering is a teamwork approach to achieving success. Composed of representatives from each stakeholder organization in a project. Doing business based upon TRUST, DEDICATION to common goals, and an UNDERSTANDING of each other's expectations and values

## BEST PRACTICES:

- Foster trust, open communication and teamwork
- Bring up issues early and follow through with them
- Develop realistic schedules
- Ensure quality of material and workmanship
- Demand and enforce a safety standard program
- Plan for success and work the plan
- Minimize changes
- Document, document, document
- Be transparent



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# CONSTRUCTION - SAFETY

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35



## NUMBER ONE PRIORITY!!!

Provide a safe work environment for contractors, customers, and government personnel both while building projects and in non-work settings.

Provide job specific plans that incorporates how you will function in accordance with EM 385-1-1.

Have a CERTIFIED safety professional to ensure plans are developed and are being implemented.

Report all mishaps to include any near misses.



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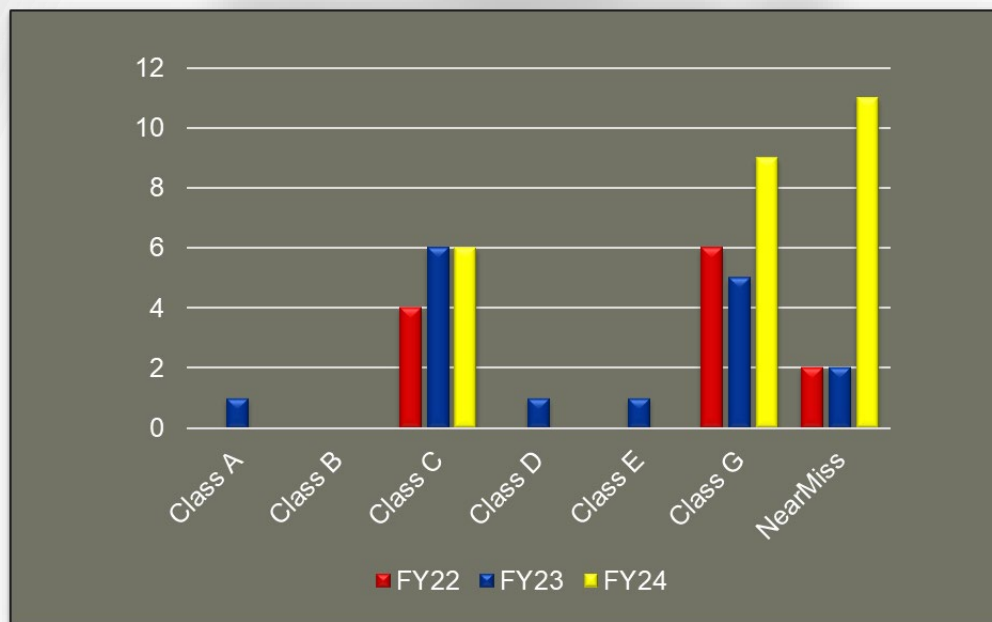
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36

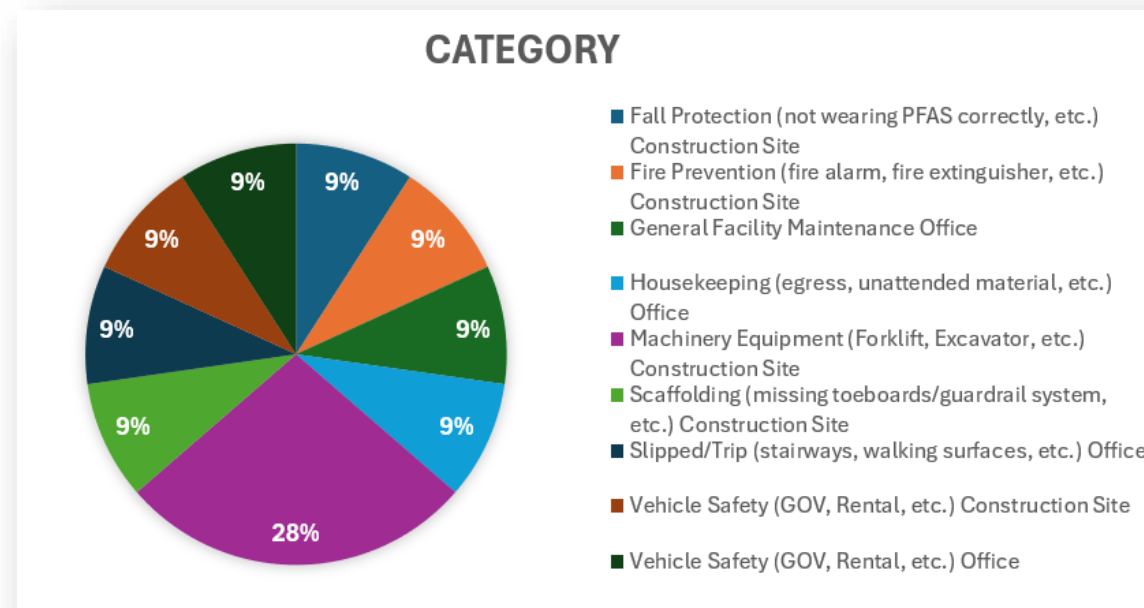


# CONSTRUCTION – SAFETY LEADING INDICATORS

**Contractor**  
**Classifications Comparison (FY22 – FY24)**



**FY24 Near Miss Hazard Trends**



- Near Misses identify potential hazards, implement corrective actions, and foster a proactive safety culture.
- High Risk Activities – Load Handling Equipment (Crane/Lift Plans), Excavations, Fall Protection, Dive Operations, etc.

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U.S. ARMY CORPS OF ENGINEERS  
**MIDDLE EAST DISTRICT**  
TRANSATLANTIC DIVISION

# Engineering Overview

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Chief, Engineering Division



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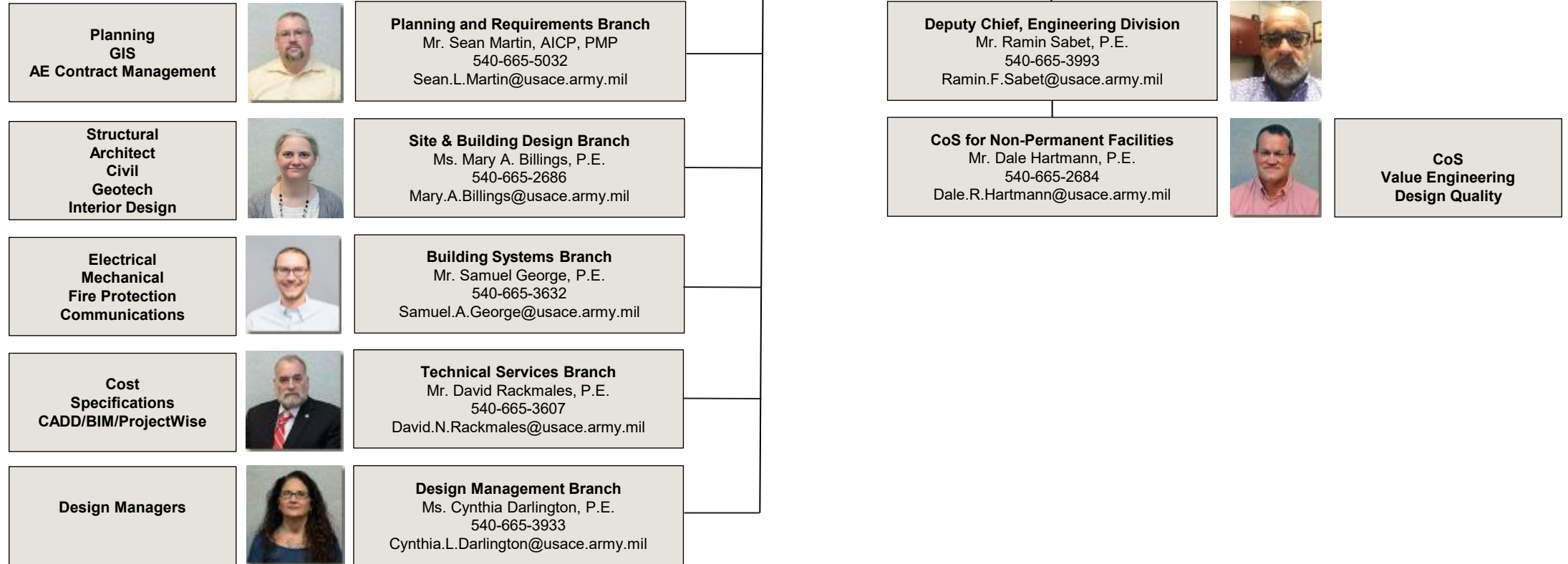
# ENGINEERING LEADERSHIP

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# MIDDLE EAST DISTRICT PROGRAM

## MIDDLE EAST DISTRICT SPECIALIZED CAPABILITIES



### TECHNICAL CENTER OF EXPERTISE FOR AIRCRAFT HANGAR FIRE PROTECTION

Provides fire protection engineering assistance to USACE offices involved in the design and construction of fire protection systems for aircraft hangars. The TCX has sought to standardize design procedures and approaches to deliver better systems to our customers. The goal is to assure that hangar fire protection systems are designed and constructed to be as cost effective, reliable, and maintainable as possible.



### DESIGN BASE THREAT ANALYSIS (DBTA)

A DBTA is required for all new U.S. military facilities and is a critical, early step in determining Antirrorism Force Protection (ATFP) requirements for project design execution. Mission partners without expertise in this are often unsure of DBTA requirements or how to conduct one as the analysis requires coordination across multiple disciplines. The Middle East District has developed expertise in all aspects of the DBTA process and can provide this service upon request.



### CENTER OF STANDARDIZATION FOR NON-PERMANENT FACILITIES

Provides standard designs that meet current and future contingency operational needs with low cost facility designs that are easily constructed using local materials and building methods.



### TOPOGRAPHIC SURVEY UNIT

This recently added capability provides the ability to perform topographic and utilities surveys of any size or location. Data produces 3D site models for accurate portrayal of information. This capability allows surveyors to be on site quickly due to use of USACE employees who already possess CACs. There is no delay in obtaining equipment as the District owns the needed equipment.



### REGIONAL PLANNING SUPPORT CENTER (RPSC)

The Middle East's District Planning Support Center, one of nine specialized staffs in USACE, consists of certified urban planners, engineers, and architects experienced in guiding Military and Host Nation focused planning, geo-spatial, and analytical activities supporting design and construction programming portfolios under a comprehensive asset management approach.

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**MIDDLE EAST DISTRICT**  
TRANSATLANTIC DIVISION

# Programs and Project Management Division

Mr. Joseph R. Behr, PMP  
Deputy Chief, Programs and Project Management  
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# PROGRAMS AND PROJECT MANAGEMENT - AGENDA

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41



## - TAM Programs and Project Management Leadership

## - Program Overview by Country

### ➤ **Bryton Johnson: Kuwait, Iraq, Syria, and Central Asian States**

- ❖ TAE Leadership
- ❖ Portfolio Summary
- ❖ Tri Slide (TAE may not have for all of these countries)
- ❖ Opportunities

### ➤ **Joseph Zaraszczak: Kuwait, Lebanon**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

### ➤ **Matthew Reagan: Saudi Arabia**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

### ➤ **John Plummer: Jordan, UAE, Qatar, Bahrain**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

### ➤ **Peter DeMattei: Israel**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

### ➤ **Brian Ball: Egypt, Services and Procurements**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

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# TAM PPMD LEADERSHIP

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42



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Project Controls

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43



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**JOSEPH L. ZARASZCZAK, PMP**  
**BRANCH CHIEF**  
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# TAE PPMD LEADERSHIP

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44



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# TAE CONTRACTING LEADERSHIP

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45



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# TAE ENGINEERING & CONSTRUCTION LEADERSHIP



46

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Vacant, Deputy E&C Division Chief  
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# PPMD IRAQ/SYRIA/STANS

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47



Iraq & Syria: TAE is the Life-Cycle Project Management (Cradle-to-Grave) support for CJTF-OIR in Iraq & Syria. Assist requiring activities (RA) with development of requirements for project execution using Planning, Design, Contracting, & Construction capabilities for both OMA and CTEF Programs

Central and South Asia (CASA): USACE Design & Construction in support Integrated Country Plan, Partner Nation Disaster Management Capability Assessment and Training, and Partner Nation Natural Disaster Recovery Subject Matter Expert Exchange

## Kuwait Snapshot:

- An active \$1B design and construction program and \$3.7B in potential future work consisting of primarily Foreign Military Sales (FMS) but also Military Construction (MILCON which includes the Energy Resilience and Conservation Investment Program (ERCIP)), Operations & Maintenance (O&M), and Defense Cooperation Agreement (DCA) programs.
- USACE Transatlantic Expeditionary District (CETAE) is responsible for overall execution of the Kuwait program. The USACE Middle East District (CETAM) manages the Kuwait FMS part of the program.

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# CURRENT PROGRAM - KUWAIT

## Mission by Category

FMS Program:	\$4,000 M	DCA-K Program:	\$490 M	MILCON/O&M/ERCIP Program:	\$358 M
Active Construction	\$218 M	Active Construction	\$46 M	Active Construction	\$54 M
Pre-Award	\$- M	Pre-Award	\$-	Pre-Award	\$109 M
Design	\$594 M	Design	\$-	Design	\$64 M
Potential	\$3,188 M	Potential	\$443 M	Potential	\$131 M

### TAE Projects in Design (PA Values):

\$64 M

P2 517917 - B550N Renovations	M
P2 500390 - ERCIP Zn1 Pad17 Hybrid Microgrid, Buehring FY26	M
P2 518100 - Waste Water System Repair, CBKU	M
P2 TBD - Entry Control Point (ECP-1) Upgrades, CBKU	M
P2 TBD - Entry Control Point (ECP-2) Upgrades, CBKU	M
P2 TBD - B152 Renovations, CAKU	M
P2 TBD - SAFE Barracks, CBKU	M

### TAM Active Construction Contracts (Contract Values):

\$244 M

P2 443309 - KU-B-UMG PATRIOT Sites	M
P2 470098 - KU-B-HAU Artillery Camp Upgrades	M
P2 369882 - Construct Care and Preservation Facility	M
P2 461243 - KU-B-HBD PEB HAZMAT Maintenance Facility	M
P2 476074 - KU-B-HBB Construct Logistics Warehouses	M
P2 480088/480569 - KU-P-SBG Super Hornet Procurement B	M
P2 480570 - KU-P-SBG Super Hornet Procurement C	M
P2 485040 - KU-B-UMP Maint & Repair Svcs, Apache Support	M
P2 443309 - KU-B-UMG PATRIOT Replacement of HVAC	M
P2 494192 - KU-P-LDA Fixed Dive Recompression Chamber	M
P2 497741 - KU-B-HBL Construct/Renovate Warehouses, 35th BDE	M

### TAE Projects in Pre-Award (CWE Values):

\$109 M

P2 516718 - Kuwait MATOC	M
P2 504376 ERCIP Hybrid Renewable Resilient Energy, Arifjan FY23	M
P2 506498 ERCIP ARTC Microgrid 13, Buehring FY24	M
P2 517131 PAHP Airfield Repair (Asphalt)	M
P2 518099 - Bldg 404A Fire Suppression Repairs, CBKU	M
P2 542181 - Weather Shelter 3, CBKU	M
P2 521350 - Weather Shelter 4, CBKU	M
P2 521349 - Weather Shelter 5, CBKU	M

**\$1,085M**

### TAM Projects in Design (PA Values):

\$594 M

P2 480573 - KU-B-SBG Super Hornet Procurement D	M
P2 480549/480566/492701 - KU-P-SBG Super Hornet Procurement E	M
P2 509974 - KU-B-UXF Construct Apache Alert Facilities	M
P2 474252 - KU-B-HBB Camp Al Mujandeen (Design Only)	M
P2 515113 - KU-B-UYG NASAMS Sites	M

### TAE Active Construction Contracts (Contract Values):

\$74 M

P2 452564 - Marine Construction & Repairs	M
P2 460809 - Unaccompanied Officers Quarters,	M
P2 508870 - Underground Electric Lines, Buehring	M
P2 503982 - ARTC Search House	M
P2 502151 - ERCIP, ZN4 Microgrid Controller, 1.25 MW	M
P2 498103 - UMMCA Vehicle Maintenance Facility (TEMF), Buehring	M





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# POTENTIAL PROGRAM - KUWAIT

Mission by Category

FMS Program:	\$4,000 M	DCA-K Program:	\$490 M	MILCON/O&M/ERCIP Program:	\$358 M
Active Construction	\$218 M	Active Construction	\$46 M	Active Construction	\$54 M
Pre-Award	\$- M	Pre-Award	\$-	Pre-Award	\$109 M
Design	\$594 M	Design	\$-	Design	\$64 M
Potential	\$3,188 M	Potential	\$443 M	Potential	\$131 M

DCA-K Program:	\$443 M
Hot Cargo Pad, AASAB	M
Tactical Airlift Ramp, AASAB	M
ARCENT FWD HQ, CAKU	M
Aircraft Maintenance, North, CBKU	M
Aircraft Maintenance, South, CBKU	M
Billeting, 150 Pax, CAKU	M
Dormitory #1, 700 PAX, AASAB	M
Billeting, 150 Pax, CAKU	M
Dormitory #2, 700 PAX, AASAB	M
Dining Facility, 1000 PAX, CBKU	M
Dining Facility, AASAB	M
C-130 Maintenance Shop, AASAB	M
C-130 AGE Maintenance Shop, AASAB	M
C-130 Squadron Operations/AMU, AASAB	M
Waste Water System Expansion, CBKU	M
Dining Facility, 500 PAX, CBKU	M
Dining Facility, 1000 PAX, CAKU	M
Vehicle Search Area (VSA) Road, Cargo City	M
Electrical Connection, AASAB	M

MILCON/O&M:	\$131 M
MCA Dining Facility, 1000 PAX, CBKU, FY26	M
MCA Unaccompanied Personnel Housing 150 PAX, CAKU, FY26	M
MCA Dining Facility, 1000 PAX, CAKU, FY27	M
MCA Unaccompanied Personnel Housing 150 PAX, CAKU FY27	M
MCA Waster Water System Expansion, CBKU, FY27	M

FMS Program - Offered (OED):	\$1,533 M
P2 510446 - KU-B-HBF Const Services Case (31 DEC 24)	M
P2 515112 - KU-B-HBJ KMOD HQ Complex (28 FEB 25)	M
P2 510445 - KU-B-HBQ Const Behaith Naval Base (5 NOV 24)	M
P2 517593 - KU-B-HBS Const Warba Naval Base (5 NOV 24)	M
P2 517594 - KU-B-HBT Const Ras Algaid Naval Base (5 NOV 24)	M

FMS Program - In Development:	\$ 1,655 M
P2 510440 - Construct MTCC 2	M
P2 510442 - KU-B-HBR Const KNB Sec Upgrade, Exp	M
P2 510448 - KU-B-HBP Ras Al Ard Nav Base for Onsh Log	M
Caracal Beddown Facilities	M
P2 TBD - KU-B-HBO MTCC1 Operational Enhancements	M

\$3,762M



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# TAE PPMD OPPORTUNITIES – KUWAIT

## MILCON, O&M, HOST NATION

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50



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	DCA	Design & Construction	APS Surveillance BLDG	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	KUWAIT MATOC	FY25/Q3	Design & Construction of APS Surveillance Bldg
Kuwait	DCA	Design & Construction	BLDG 550N C2 Facility	\$5,000,000 to \$10,000,000	D-B-B / USACE	FY24/Q3	KUWAIT MATOC	FY25/Q1	Design & Construction of C2 Facility
Kuwait	DCA	Design & Construction	Barrack 1	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of Barrack 1
Kuwait	DCA	Design & Construction	CRTF BN HQ	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of CRTF BN HQ
Kuwait	DCA	Design & Construction	Power Plant #12 Generator	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of Power Plant #12 Generator
Kuwait	DCA	Design & Construction	ECP 1 Upgrade	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	KUWAIT MATOC	FY25/Q3	Design & Construction of ECP 1 Upgrade
Kuwait	DCA	Design & Construction	ECP 2 Upgrade	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	KUWAIT MATOC	FY25/Q3	Design & Construction of ECP 2 Upgrade
Kuwait	DCA	Design & Construction	Ring 4 LV Substation Connections	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design& Construction of Ring 4 LV Substation Connections
Kuwait	DCA	Design & Construction	ECP 1 to Aspen Paving	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of ECP 1 to Aspen Paving
Kuwait	DCA	Design & Construction	Barracks 2, 3, 4, 5	\$10,000,000 to \$25,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of Barracks 2, 3, 4, 5
Kuwait	DCA	Design & Construction	CRTF Maintenance Facility 2	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of CRTF Maintenance Facility 2
Kuwait	DCA	Design & Construction	ULZ Weather Shelter 6	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of ULZ Weather Shelter 6

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# TAE PPMD OPPORTUNITIES – KUWAIT

## MILCON, O&M, HOST NATION

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51



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	DCA	Design & Construction	ULZ Weather Shelter 6	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of ULZ Weather Shelter 6
Kuwait	DCA	Design & Construction	ULZ Weather Shelter 7	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of ULZ Weather Shelter 7
Kuwait	DCA	Design & Construction	CRTF Co HQ 1	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of CRTF Co HQ 1
Kuwait	DCA	Design & Construction	CRTF Co HQ 2	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of CRTF Co HQ 2
Kuwait	DCA	Design & Construction	CRTF Co HQ 3	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of CRTF Co HQ 3
Kuwait	DCA	Design & Construction	CRTF Co HQ 4	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of CRTF Co HQ 4
Kuwait	MILCON	Design & Construction	Zone 4 MWR Prime Power Conn.	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of Zone 4 MWR Prime Power Conn.
Kuwait	MILCON	Design & Construction	Pad 20-30 Generator Consolidation	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of Pad 20-30 Generator Consolidation
Kuwait	MILCON	Design & Construction	FY25 Generator Consolidation	\$1,000,000 to \$5,000,000	D-B / USACE	FY25/Q1	Likely Full & Open	FY25/Q3	Design & Construction of aFY25 Generator Consolidation dining facility in Kuwait

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**JOSEPH L. ZARASZCZAK, PMP  
BRANCH CHIEF  
KUWAIT FMS, LEBANON**





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# PPMD Kuwait/Lebanon

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53



## Lebanon Snapshot:

\$100M+ potential future program over the next five years. Design work at Beirut Naval Base, Hamat AB, and the Aqoura National Training & Operations Center (ANTOC).

## Kuwait Snapshot (FMS Only):

An active \$800M design and construction program and an approximate \$3.2B in potential future work.

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# PPMD Opportunities – Lebanon

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54



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Lebanon	FMF	Design & Construction	Improve Hamat AB Phase 1	\$10,000,000 to \$25,000,000	In-House	COMPLETE	Full & Open	FY25 / Q1	Rebuild runway & emergency access road.
Lebanon	FMF	Design & Construction	Restore Beirut Naval Base Phase 1A	\$10,000,000 to \$25,000,000	A-E	COMPLETE	Full & Open	FY24 / Q3	Shore-to-ship utilities with 3 wet & dry hotel stations along Pier 1 to support the new Cyclone class vessels. Install new electrical distribution facility, vessel fuel tanks & fueling station, cast in place perimeter wall, cast in place guard towers, new secondary entrance for emergency use, rebuild a new primary entry control point, & a new 3 story cast in place medical clinic.
Lebanon	FMF	Design & Construction	Restore Beirut Naval Base Phase 1B	\$25,000,000 to \$100,000,000	A-E	COMPLETE	Full & Open	FY26 / Q1	Continue to rebuild the Beirut Naval Base using the Lebanese Armed Forces Master Plan. Facilities will include Base HQ, Navy HQ, Slipway, Boat Yard, etc.
Lebanon	FMF	Design & Construction	Improve Hamat Air Base, Phase 2	\$25,000,000 to \$100,000,000	TBD	FY25 / Q3	Full & Open	FY26 / Q3	Improve Hamat Air Base using the Lebanese Armed Forces Master Plan. Facilities will include Air Traffic Control Tower, Rotary Wing Hangar, Aircraft Fuel Point, Taxiways, Squadron Operations Building, etc.

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# PPMD Opportunities – Kuwait FMS

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55



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-P-SBG, Super Hornet Proc D	\$25,000,000 to \$100,000,000	A-E	COMPLETE	Full & Open	FY24/Q4	Design-Bid-Build construction contract for (1) five new sunshades sized for one aircraft each, associated taxiway and apron and demolition of existing apron space; and (2) four new hangar facilities each housing two aircraft loaded with munitions and ready for immediate deployment.
Kuwait	FMS	Design & Construction	KU-P-SBG, Super Hornet Proc E	\$25,000,000 to \$100,000,000	A-E	COMPLETE	Full & Open	FY25/Q1	Design-Bid-Build construction for (1) new intermediate level aircraft engine maintenance shop with open maintenance spaces and individual shops; (2) new intermediate level airframes maintenance shop; and (3) new squadron operations facility sized to house operational and administrative spaces
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities	\$100,000,000 to \$250,000,000	USACE /A-E	FY24/Q2	Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open	FY25/Q3	New construction includes the Apache Alert Hangars, Mission Squadron Operation Facility, Longbow Crew Trainer Facility, Apache Alert Mission Ready Magazine, Apache Logistics Readiness Center Aviation Facility, Apache Maintenance Supply Warehouse, Rotary Wing Taxiway and Power.

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# PPMD Opportunities – Kuwait FMS

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56



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	Renovation of the Missile Assembly Disassembly Facility (MADF)	\$5,000,000 to \$10,000,000	TBD	FY24/Q4	TBD	FY25/Q4	Renovate existing MADF. Includes slab on grade removal replacement & replacement of interior non-load interior bearing walls & other improvements.
Kuwait	FMS	Design & Construction	KU-B-UYG, Air Defense Systems, Multiple Locations (NASAMS)	\$250,000,000 to \$500,000,000	TBD	FY25/Q2	Full & Open	FY26/Q2	Services to include planning, design, emergency infrastructure, facility support for new facilities, material acquisition, & operations & maintenance for all facilities that support NASAMS. Located at various locations throughout Kuwait.
Kuwait	FMS	Various	KU-B-HBF, Blanket Construction Case	\$100,000,000 to \$250,000,000	USACE/A-E (Projects not identified at this time)	FY25/Q2	- To be determined after identification of size & complexity of projects are known. - Program may be executed via various acquisition strategies: Kuwait JOC, MATOC & Full & Open.	FY26/Q1	Provides for all program support tasks, including but not limited to, overall program management, planning, design, building & execution, quality assurance, contract award & management, reviews & other building & technical services as required by KMOD.

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# PPMD Opportunities – Kuwait FMS

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57



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-HBQ, Construct Behaith Naval Base	\$100,000,000 to \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q2	Refurbish Kuwait Naval Force outpost at Behaith Naval Base.
Kuwait	FMS	Design & Construction	KU-B-HBS, Construct Warba Naval Base	\$100,000,000 to \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q2	Refurbish Kuwait Naval Force outpost at Warba Naval Base.
Kuwait	FMS	Design & Construction	KU-B-HBT, Construct Ras Al Gaid Naval Base	\$100,000,000 to \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q2	Refurbish Kuwait Naval Force outpost at Ras Al Gaid Naval Base.
Kuwait	FMS	Design & Construction	KU-B-HBJ, KMOD HQ Complex	\$250,000,000 to \$500,000,000	Complete, however, additional design work may be required.	FY25/Q3	Full & Open unless otherwise directed by KMOD	FY26/Q3	Planning, design, & construction of new Kuwait Ministry of Defence Headquarters complex, including Military & Civilian/Minister Complexes.
Kuwait	FMS	Design & Construction	KU-B-XXX Caracal Beddown Facilities, Multiple Locations	\$250,000,000 to \$500,000,000	Complete, however, additional design work may be required.	FY26/Q2	Full & Open	FY27/Q2	Planning, design, & construction of Caracal bed down facilities at Kuwait Naval Base & AASAB. Design includes new ATCT, hangars & support facilities.

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# PPMD Opportunities – Kuwait FMS

58



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-HBP, Ras Al Ard Naval Base for Onshore Logistics	\$250,000,000 to \$500,000,000	A-E	FY26/Q2	Full & Open	FY27/Q2	New seaside & landside facilities at Ras Al Ard Naval Base to support a permanent onshore logistics station for the MTCC forward offshore platform.
Kuwait	FMS	Design & Construction	KU-B-HBR, Const KNB Security Upgrades & Expansion	\$250,000,000 to \$500,000,000	A-E	FY26/Q2	Full & Open	FY27/Q2	Repair & enhancement of mission critical facilities as well as base expansion (harbor & landside expansion).
Kuwait	FMS	Design & Construction	KU-B-HBO, MTCC1 Operational Enhancements	\$25,000,000 to \$100,000,000	A-E	FY26/Q3	Full & Open	FY27/Q3	Design & Construct enhancements to the Maritime Traffic Coordination Center (MTCC) including additional communications equipment, exterior elevator, provisions for permanent power, and a replenishment vessel hotel station.
Kuwait	FMS	Design & Construction	KU-B-XXX, Construct MTCC2	\$250,000,000 to \$500,000,000	A-E	FY27/Q1	Full & Open	FY28/Q1	Construct Maritime Traffic Coordination Center (MTCC) 2 to provide offshore security presence for Kuwait Naval Force within Al Dorra Oil Field.

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59



# **MATTHEW S. REAGAN, PMP BRANCH CHIEF SAUDI ARABIA**

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# PPMD – KSA Overview

60



Saudi Snapshot - The Saudi Program is in a steady state with a \$1.57B total program and \$596.8M in construction.

TAM and MDA continue to develop the construction support for the THAAD program. We expect the first THAAD construction contracts let by RSADF before the end of this calendar year.

The RSLFAC program is currently being re-awarded for multiple awards after the recent termination with the first of three awards in July 2024. RSLFAC Phase II funding is expected after the Phase I re-awards.

TAM continues to develop new work with CBRN Defense Laboratories, Military Medical Services and other Ministry of Defense agencies.

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# PPMD – Saudi Program Overview

## CURRENT PROGRAM: \$845.5M

10 Projects

### Pre-Award \$278.5M

5 Projects

### Construction \$567.0M

5 Projects

## POTENTIAL FUTURE PROGRAM: \$1.7B+

3 Projects

## CURRENT PROGRAM \$845.5M

### **Pre-Award: \$278.5M**

- RSADF THAAD
- RSLFAC Phase 1 Re-Award Tabuk
- RSLFAC Phase 1 Re-Award Khamis
- RSNF Underground Command and Control Center
- RSNF MH-60R Training Facility

### **Construction: \$567.0M**

- RSLFAC Al Qassim Simulator
- RSLFAC Phase 1 Re-Award Dammam
- RSNF MH-60R Facilities
- RSNF MMSC Initial Operating Capability Facilities
- RSNF MMSC Harpoon Missile Maintenance Facility

## POTENTIAL / FUTURE PROGRAM: \$1.7B-\$4.7B

### Royal Saudi Land Forces \$350M

- RSLFAC Phase 2A Follow On Case

### Royal Saudi Naval Forces \$350M

- MH-60R Lot 2

### Ministry of Defense \$1B-\$3B

- Chemical, Biological, Radioactive, and Nuclear (CBRN) Defense Laboratory
- Saudi Arabian Forces, Military Medical Services

## SYNOPSIS

With MMSC in the construction phase, the Saudi team has grown significantly in the past year; there is a large potential for future work in KSA. Between THAAD and other MOD programs, there is a shifting preference within MOD from USACE construction execution to host nation awarded construction contracts with USACE support during construction.

FMS

Other

MILCON



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62



# PPMD Opportunities – Kingdom of Saudi Arabia

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
KSA	FMS	Design & Construction	SR-P-SBU, RSNF MH-60R Lot 2-additional facilities & infrastructure	\$250,000,000 to \$500,000,000	Long range; not determined	TBD	Long range; not determined	Long Range	Facilities & Infrastructure to support the second purchase of 20 MH-60R Helicopters. Facilities include Maintenance Hangar, Parking Apron, Taxiway, support facilities, etc.; multiple locations.
KSA	FMS	Design & Construction	CBRNE Defense labs	\$500,000 to \$1,000,000,000	A-E	TBD, 1QTR26	Long range; not determined	Long Range	Design & construction of new CRBN laboratories in KSA
KSA	FMS	Design & Construction	SR-B-ZAN, RSLFAC 3 Base Expansion Phase 2	\$250,000,000 to \$500,000,000	A-E	Complete	Saudi MATOC	TBD	Facilities to support the 3-Base Expansion

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63



**JOHN G. PLUMMER**  
**BRANCH CHIEF**  
**JORDAN, BAHRAIN, UAE, QATAR**

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64



# PPMD – Jordan, Bahrain, UAE, & Qatar

Jordan Snapshot - The Jordan program is projected to continue to grow over the next few years. The current MPPL has identified \$203.1M in potential MILCON. The Jordan FMS program is still in development.

Bahrain Snapshot – The Bahrain MILCON program is projected to continue to grow over the next few years. The Current MPPL has identified \$342.3M in potential MILCON.

UAE Snapshot - The UAE USDA (United States Development Area) Program is a design only program and it is expected to continue to grow over the next several years. There are, however, nine Secure Facilities estimated @ over \$100M in construction. The designs are already complete. The construction will be a USACE contract to US Contractors.

Qatar Snapshot – The Qatar MILCON program construction will be complete in FY24. There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with six planned projects estimated at \$400M. The 2040 Qatar Development Area (QDA) program has 10 potential projects estimated at \$3B. QDA program will be funded by the Host Nation.

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# PPMD – Jordan Program Overview

## CURRENT PROGRAM: \$125.7M

9 Projects

### Design Only \$0.0M

None

### Pre-Award \$18.3M

3 Projects

### Construction \$107.4M

6 Projects

## POTENTIAL FUTURE PROGRAM: \$203.1M

8 Projects

## CURRENT PROGRAM \$125.7M

9 Projects

### Design Only \$0.0M

- None

### Pre-Award (Design): \$18.3M

- FY26 Touchdown 08 PH B
- FY24 JTC MP Station
- F16 Modernization

### Construction: \$107.4M

- FY24 Runway Touchdown 26
- FY21 Munitions Storage Area
- FY21 Air Traffic Control Tower
- FY23 Bulk POL Storage
- FY23 Fuel Cell & MX Hangars
- FY23 KFAB DFAC Renovation

## POTENTIAL / FUTURE PROGRAM: \$203.1M

8 Projects

- MILCON:FY22 MPPL (FY26-30)  
8 Projects totaling \$203.1M
  - FY26 Dormitory Complex
  - FY27 Flightline Fuel Distribution
  - FY27 Expand Airfield Aprons
  - FY28 Munition Storage Complex
  - FY28 Theater Data Center
  - FY30 Dormitory Complex, Phase 2
  - FY25 Water Well
  - FY25 KFAB Airfield Pavement Repair
- AFCENT O&M Design Support Program  
TBD
- FMS  
TBD

## SYNOPSIS

The Jordan program is projected to continue to grow over the next few years. The current MPPL has identified \$203.1M in potential MILCON. The Jordan FMS program is still in development.

FMS

Other

MILCON



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# PPMD Opportunities – Jordan

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66



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Jordan	MILCON	Design & Construction	Dormitory Complex, Phase 1	\$25,000,000 to \$100,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction of a multi dorm complex located in Jordan
Jordan	MILCON	Design & Construction	MSAB EXPAN AIRFIELD APRONS	\$25,000,000 to \$100,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & construction for horizontal airfield work located in Jordan
Jordan	MILCON	Design & Construction	MSAB Theater Data Center	\$10,000,000 to \$25,000,000	A-E	FY27/Q2	Full & Open	FY28/Q1	Design & construction for virtual work of a data center located in Jordan
Jordan	MILCON	Design & Construction	Flightline Fuel Distribution	\$10,000,000 to \$25,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & construction for horizontal utility work located in Jordan
Jordan	MILCON	Design & Construction	Munitions Storage Area	\$25,000,000 to \$100,000,000	A-E	FY27/Q2	Full & Open	FY28/Q1	Design & Construction for vertical Munitions Storage located in Jordan
Jordan	MILCON	Design & Construction	Dormitory Complex, Phase 2	\$25,000,000 to \$100,000,000	A-E	FY28/Q2	Full & Open	FY29/Q1	Design & Construction of a multi dorm complex located at an in Jordan

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# PPMD Opportunities – Jordan

67



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Jordan	O&M	Design & Construction	KFAB Water Well	\$1,000,000 to \$5,000,000	A-E	FY26/Q2	TBD	FY27/Q1	Design & Construction of a Water Well in Jordan
Jordan	O&M	Design & Construction	KFAB Airfield Repair	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	TBD	FY27/Q1	Design & construction for Airfield repair located in Jordan

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# PPMD – Bahrain Program Overview

## CURRENT PROGRAM: \$151.6M

5 Projects

### Design Only \$0.0M

0 Project

### Pre-Award \$31.2M

2 Projects

### Construction \$120.4M

3 Projects

## POTENTIAL FUTURE PROGRAM: \$342.3M

5 Projects

## CURRENT PROGRAM: \$151.6M

5 Projects

### Design Only \$0.0M

- None

### Pre-Award: \$31.2M

- FY25 P181 Ground Mounted Solar Photovoltaic System
- FY26 P183 Ground Mounted Solar Photovoltaic System

### Construction: \$120.4M

- FY19 P-992 TOC Facility
- FY21 P-964 Shore to Ship Utility Service,
- FY20 P-974 Electrical System Upgrade,

### FMS \$0.0M

#### Design Only:

- None

#### Pre-Award:

- None

#### Construction:

- None

## POTENTIAL FUTURE PROGRAM \$342.3M:

5 Projects

### MILCON \$342.3M

5 Projects

- FY27 P187 Shore to Ship Utility Mina Salman Pier
- FY27 P221 Aircraft Ready Fuel Storage Distribution
- FY27 P224 Clear Water Rinse System
- FY28 P979 DISA Core Data Center
- FY28 P260 HQ Overhead Cover System

## SYNOPSIS

The Bahrain MILCON program is projected to continue to grow over the next few years. The Current MPPL has identified \$342.3M in potential MILCON.

FMS

Other

MILCON



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# PPMD Opportunities – Bahrain

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69



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Bahrain	MILCON	Design & Construction	P187 Shore to Ship Utility for Mina Salma Pier	\$25,000,000 to \$100,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P221 - Aircraft Ready Fuels Storage Distribution	\$100,000,000 to \$250,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P224 - P8a Clear Water Rinse System	\$10,000,000 to \$25,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	P979 - DISA Core Data Center	\$100,000,000 to \$250,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Construction located in Bahrain
Bahrain	MILCON	Design & Construction	P260 – HQ Overhead Cover System	\$10,000,000 to \$20,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical Construction located in Bahrain

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# PPMD – UAE Program Overview

## CURRENT PROGRAM: \$153.5M

4 Projects

### Design Only \$114.3M

11 Projects

### Pre-Award \$0.0M

None

### Construction \$39.2

1 Projects

## POTENTIAL FUTURE PROGRAM: \$127.7M

14 Projects

## CURRENT PROGRAM \$153.5M

### Pre-Award: \$0.0M

- None

### Construction: \$39.2M

- FY13 P960 Triton Operational Facilities

### Design Only \$114.3M

#### USDA Program:

- USDA Refueler/ISR Ramp Support Facs (TO-02 PKG-2A2)
- USDA MOTown (TO-02 PKG-2B)
- USDA Fighter Ramp (Pavements) (TO-02 PKG-2C)
- USDA Refueler/ISR Ramp & Hangars (TO-02 PKG-2A1)
- USDA ISR Support/Monopoles/FOB MCS/LRE) USDA T0-3E
- USDA LSA, Phase A & Utilities (TO-03)
- USDA USDA T0-3D
- USDA Fuel Storage Complex) USDA T0-4
- USDA Fighter Hangars, USDA (TO-03B)
- USDA LSA Phase B & D (Dorms/Dining) (TO-03)
- USDA LSA Support Facilities) USDA T0-06 Pkg 5A-1

### FMS

- None

## POTENTIAL / FUTURE PROGRAM: \$127.7M

### USDA Program Construction (2350J Burden Sharing) Approx. \$100M

- 9 USDA Projects Secure Facilities (Construction Only)

### USDA Program Design Only \$27.7M

#### 5 USDA Design Only Projects

- USDA LSA, Phase B
- USDA Bulk Fuel Storage
- USDA LSA, Phase C
- USDA LSA, Phase D Remaining
- USDA (Remaining) Roads, Fences, AT/FP

### FMS

- None

## SYNOPSIS

The UAE USDA (United States Development Area) Program is a design only program and it is expected to continue to grow over the next several years. There are, however, nine Secure Facilities estimated @ \$100M in construction. The designs are already complete. Construction will be a USACE contract to US Contractors.

FMS

Other

MILCON



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# PPMD Opportunities – UAE

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71



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase B	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase C	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA LSA, Phase D Remaining	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA (Remaining) Roads, Fences, AT/FP	\$5,000,000 to \$10,000,000	A-E	Q4/FY24	N/A	N/A	Design Only effort for horizontal Construction surrounding the Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE - USDA Bulk Fuel Storage	\$5,000,000 to \$10,000,000	A-E	Q4/FY25	N/A	N/A	Design Only effort for horizontal Construction surrounding the Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design& Construct	UAE - USDA 9 Secure Facilities	\$100,000,000 to \$200,000,000	A-E	TBD	TBD	TBD	Design and Construction Secure Facilities at Al Dhafra Air Base

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# PPMD – Qatar Program Overview

## CURRENT PROGRAM: \$595.4M

2 Projects

### Design Only \$0.8M

1 Project

### Pre-Award \$0.0M

None

### Construction \$594.6M

1 Projects

## POTENTIAL FUTURE PROGRAM: \$3.4B

16 Projects

## CURRENT PROGRAM 595.4M

### MILCON Program: \$0.8M

#### Design Only: \$0.8M

- Space Campus Master Plan (O&M Funded)

#### Pre-Award: \$0.0M

- None.

#### Closeout

- FY19 Trans Regional Logistics Complex was BOD in June

### FMS Program \$594.6M

#### Pre-Award \$0.0M

- None

#### Construction: \$594.6M

- Falcon 5 / F-15 Program

## POTENTIAL / FUTURE PROGRAM: \$3.4B

16 Projects

### MILCON

- None

### O&M

- None

### FMS \$400.0M

6 Projects

- Shield 5 Sites 5
- Shield 5 Site 6
- Shield 5 Site 7b
- Shield 5 Site 8
- State of Qatar Communications
- Falcon 3 Phase 3

### 2350J QDA 2040 Secure Facilities Approx. \$3.0B

10 Secure Facilities projects

## SYNOPSIS

The Qatar MILCON program construction will be complete in FY24. There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with six planned projects estimated at \$400M. The 2040 Qatar Development Area (QDA) program has 10 potential projects estimated at \$3B. QDA program will be funded by the host nation.

FMS

Other

MILCON



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# PPMD Opportunities – Qatar

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**U.S. Occupancy**

MILCON, O&M, Defense Cooperation Agreement (DCA)

**Foreign Military Occupancy**

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

73



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Qatar	FMS	Design & Construction	Falcon 3-PH 3 ? Upgrade Existing Airfield Lighting System-AUAB	\$25,000,000 to \$100,000,000	A-E	FY24/Q3	TBD	FY26/Q2	Design & Construction for horizontal utility work located in Qatar
Qatar	DCA	Design & Construction	Consolidated ISR Squadron Operations & Task Force 99 Facility	\$10,000,000 to \$25,000,000	A-E	FY25/Q2	TBD	FY26/Q1	Design & Construction for horizontal utility work located in Qatar
Qatar	DCA	Design & Construction	Bomber Squadron Operations Facility	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Space Campus - JTAGS & Silent Sentry	\$500,000,000 to \$750,000,000	A-E	FY24/Q3	Full & Open	FY26/Q2	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	SOF Compound Renovate /Repair	\$500,000,000 to \$750,000,000	A-E	FY25/Q2	Full & Open	FY26/Q1	Design & Renovation for vertical construction in Qatar
Qatar	DCA	Design & Construction	Combined Air Operations Center (CAOC)	\$750,000,000 to \$1,500,000,000	A-E	FY24/Q3	Full & Open	FY26/Q2	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Renovate Wing HQ for OPS & MX Groups	\$5,000,000 to \$10,000,000	A-E	FY27/Q2	Full & Open	FY28/Q1	Design & Renovation for vertical construction in Qatar
Qatar	DCA	Design & Construction	Consolidated Air Force Office of Special Investigations (AFOSI)	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar

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# PPMD Opportunities – Qatar

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**U.S. Occupancy**

MILCON, O&M, Defense Cooperation Agreement (DCA)

**Foreign Military Occupancy**

Foreign Military Sales (FMS), Foreign Military Financing (FMF)

74



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Qatar	DCA	Design & Construction	Construct WOC	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	DCA	Design & Construction	Add/Alter Multi-Squadron Operations Facility (Tanker Squadron)	\$5,000,000 to \$10,000,000	A-E	FY26/Q2	Full & Open	FY27/Q1	Design & Construction for vertical operations construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 8 (PATRIOT Site)	\$25,000,000 to \$100,000,000	A-E	FY24/Q2	Full & Open	FY24/Q4	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 7B (PATRIOT Academy)	\$25,000,000 to \$100,000,000	A-E	FY24/Q4	Full & Open	FY25/Q2	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 6 (PATRIOT Site)	\$25,000,000 to \$100,000,000	A-E	FY24/Q4	Full & Open	FY25/Q2	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 5 (Additional Facilities)	\$10,000,000 to \$25,000,000	A-E	FY23/Q1	Full & Open	FY24/Q4	Design & Construction for vertical & horizontal construction in Qatar
Qatar	FMS	Design & Construction	State of Qatar - Communications	\$25,000,000 to \$100,000,000	A-E	FY23/Q1	Full & Open	FY24/Q4	Design & Construction for utility work in Qatar

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75



# **PETER A. DEMATTEI**

## **BRANCH CHIEF**

### **ISRAEL**

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# PPMD – Israel Overview

76



Israel Snapshot – Since the Israel Program transitioned to TAM, the team has been working diligently to ensure a smooth transition of the approximately \$656M in active projects and \$1.06B in future projects.

TAM has successfully facilitated two Israel Industry Days, one CONUS and one in Israel, to increase awareness of all the upcoming opportunities in the country and identify more interested contractors.

The first project awarded and executed under TAM for an urgent runway repair for site 20019 allowed TAM to troubleshoot the methodology on past project execution and find ways to improve our mission execution strategies. This also provided the opportunity to work with IMOD and IAF directly and created the foundation of strong relationships with the stakeholders.

TAM continues to work through the transition of the overall program and execute current and future work. We are currently working to award multiple projects in early FY25 and support the multiple runway repair projects under the current runway repair MATOC as they are prioritized by IMOD and IAF.

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# PPMD – Israel Program Overview

## CURRENT PROGRAM: \$645.1M

15 Projects

### Pre-Award: \$481.5M

10 Projects

### Construction: \$174.5M

5 Projects

## POTENTIAL FUTURE PROGRAM:

\$485M - \$1.12B

5 Projects

## CURRENT PROGRAM: \$645.1M

### **Pre-Award: \$481.5M**

- CH-53K Bed-down
- KC-46A Bed-down
- Infirmary, Site 14077
- Ammo Storage Facilities, Site 20117
- Combined Joint Operations Center (CJOC), Site 61
- CJOC Fencing and Pavement, Site 61
- Paint Facility, Site: 13968
- TAMA 58
- INF HQ Building, Site 625
- Prefab Concrete Elements

### **Construction: \$174.5M**

- LSA, Site 512
- Navy Central Pier, Site 532
- HAS-6, Site 417
- Power Station, Site 13780/13669
- Ammo Storage Facility, Site 13664

## POTENTIAL / FUTURE PROGRAM: \$485M - \$1.12B

### **Foreign Military Financing (FMF)**

- Defense Systems Utilities (\$100M - \$250M)
- F-35 Bed-down (\$250M - \$500M)
- F-15 Bed-down (\$100M - \$250M)
- CH-53K Rotor Maint. Fac. (\$10M-\$25M)
- TAMA 58 Additional Locations (\$25M - \$100M)

## SYNOPSIS

With many of the active construction projects set to be completed by the end of calendar year 2024, we are positioned well to push forward and award more projects in early 2025, mainly KC-46A, Infirmary, and CJOC projects. This will allow us to begin working the early stages of some of the potential \$1.12B of future work as well as continue to support the Rehab Runways and Taxiways effort as these become a priority in FY25.

FMS / FMF

Other

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# PPMD Opportunities – Israel

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78



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY/QTR)	Construction Acquisition Strategy	Advertise (FY/QTR)	Scope Summary
Israel	FMS/FMF	Construction	Infirmary	\$10,000,000 to \$25,000,000	USACE	Ongoing	Full and Open	FY24/Q4	Two-story infirmary building with six (6) main departments, a parking lot and rehabilitation works on two existing adjacent roads.
Israel	FMS/FMF	Construction	KC-46A Bed-down	\$25,000,000 \$100,000,000	USACE	Ongoing	Full and Open	FY24/Q4	Construction of operations support facilities including the renovation of a maintenance hangar, new depot level maintenance hangar, and other supporting facilities
Israel	ERC	Construction	CJOC	\$1,000,000 to \$5,000,000	AE	Ongoing	MATOC	FY25/Q1	Electric, HVAC, and finish works.
Israel	FMS/FMF	Construction	CH-53K Bed-down	\$100,000,000 to \$250,000,000	USACE	Ongoing	Full and Open	FY25/Q2	Construction of Maintenance Hangars, Combat Depot, Chaff Locker Concrete Pads, an Apron Electrical & Fuel Control Building, and supporting utility infrastructure.
Israel	FMS/FMF	Construction	Ammo Storage Facilities	\$25,000,000 \$100,000,000	AE	Ongoing	Full and Open	FY25/Q2	Construction of bunkers & arms kit assembly, combat support facilities, Equipment Integration Plant, Small Storage Facilities and supporting infrastructure.
Israel	FMS/FMF	Construction	Defense Systems Utilities	\$100,000,000 to \$250,000,000	IMOD	FY24/Q2	Full and Open	FY25/Q3	Construction of 3 office buildings, workshop, lab, log center, automated warehouse, and other supporting facilities/infrastructure.
Israel	FMS/FMF	Supply	Prefab Concrete Elements	\$1,000,000 to \$5,000,000	IMOD	N/A	SATOC	FY25/Q4	Development of a Services SATOC to procure pre-fabricated concrete structures from approved vendors.
Israel	ERC	Design & Construction	CJOC Fencing and Pavement	\$1,000,000 to \$5,000,000	AE	FY25/Q1 TORN	MATOC	FY26/Q1	Construct a perimeter boundary fence, pave roadways, install solar-powered street lighting, and provide erosion control measures.

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# PPMD Opportunities – Israel

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79



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY/QTR)	Construction Acquisition Strategy	Advertise (FY/QTR)	Scope Summary
Israel	FMS/FMF	Design & Construction	TAMA 58	\$25,000,000 \$100,000,000	AE	FY25/Q2 TORN	Full and Open	FY26/Q1	Design and construction of open platforms and roofed workshops for maintenance of APC, AFV & HCV platforms with supporting facilities at multiple locations.
Israel	FMS/FMF	Design & Construction	Paint Facility	\$25,000,000 \$100,000,000	AE	FY25/Q3 TORN	MATOC	FY26/Q2	Planning, design, and construction of Paint and Corrosion Facilities and supporting facilities to support multiple fixed wing and rotary aircraft platforms.
Israel	FMS/FMF	Design & Construction	CH-53K Rotor Maintenance Fac.	\$10,000,000 to \$25,000,000	AE	FY26/Q1 TORN	MATOC	FY26/Q4	Construction of a rotor maintenance facility for the CH-53K platform and any supporting facilities and infrastructure.
Israel	FMS/FMF	Design & Construction	F-15 Bed-down	\$100,000,000 to \$250,000,000	AE	FY25/Q4 TORN	Full and Open	FY26/Q4	Construction of operations support facilities for the F-15 platform which may include Maintenance Hangars, Spare Parts / Supply Warehouses, Wash Racks, Electrical and Fuel Control Building, and supporting infrastructure for all planned facilities.
Israel	FMS/FMF	Construction	F-35 Bed-down	\$250,000,000 to \$500,000,000	IMOD	FY25/Q4	Full and Open	FY26/Q4	Maintenance hangar, tech center, squadron bldg., storage complex, comm bldg., aviation storage complex, simulator, engine repair shop, paint shop
Israel	FMS/FMF	Construction	INF HQ Building	\$10,000,000 to \$25,000,000	IMOD	Ongoing	Full and Open	FY26/Q4	Construction of HQ Office Building for Navy, includes administrative space, secure space
Israel	FMS/FMF	Design & Construction	TAMA 58 Additional Locations	\$25,000,000 \$100,000,000	AE	FY26/Q2	Full and Open	FY27/Q2	Design and construction of open platforms and roofed workshops for maintenance of APC, AFV & HCV platforms with supporting facilities at multiple locations.

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80



# **BRIAN H. BALL, P.E., PMP BRANCH CHIEF SERVICES AND PROCUREMENTS / EGYPT**

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81



# PPMD Services & Procurements / Egypt Overview

Egypt continues to steadily maintain and slowly grow their program. Most Egypt contracts are sole sourced at the HN direction (particularly the service contracts), but the CH-47 and other programs should offer new reasonably sized F&O construction opportunities.

The Kuwait O&M services program has had multiple new O&M requirements officially authorized and acquisition efforts have begun on a combined \$80M in new IDIQ contracts which will be solicited using full & open competition. Future competitive procurements for O&M services are anticipated.

TAM is currently in the process of competing and re-competing significantly sized IDIQs for professional services, including the new CPSS SATOC, as well as other A-E and construction oversight support contracts.

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82



# SERVICES AND PROCUREMENTS / EGYPT

## CURRENT PROGRAM:

➤ **\$332M**

## POTENTIAL FUTURE PROGRAM:

➤ **\$387M**

### NOTES:

- ❑ Egypt construction continues to slowly grow, with some active projects of relatively significant size. A future increase is expected in the coming years as their FMF budget increases to previous yearly levels.
- ❑ TAM anticipates O&M type work in support of FMS construction programs to grow in the next several years AOR wide.

### CURRENT PROGRAM (ACTIVE CONTRACTS):

- **KUWAIT: (Value \$16M)**
  - ✓ Apache O&M
  - ✓ Patriot HVAC Service IDIQ
  - ✓ Air Defense Frequency Converter O&M
- **JORDAN (Value \$2M)**
  - ✓ Bunker Retrofit Ph 2
- **ARCENT (Value \$5M)**
  - ✓ GFEBS RE Support Services
- **EGYPT:**
  - **Active Construction/Hybrid Contracts (Value \$212M)**
    - EG-D-QBH Pacer Forge Support Contract
    - ✓ EG-D-QBH F-16 Maint. Hangar, Marsa Matroh
    - ✓ EG-D-QBR Pacer Forge Spare Parts
    - ✓ EG-B-HDF Egyptian Navy SATOC
    - ✓ EG-B-HDL Multi Use Training Facility
    - ✓ EG-B-HDK CH47 Bed-down Support Facilities
  - **Active Procurements and Services (Value: \$38M)**
    - ✓ EG-B-HAU, Ship Lift Inspections
    - ✓ EG-B-HCY, Ship Lift Spare Parts and Equipment
    - ✓ EG-B-HDB, EAA Logistics Center Maint.
    - ✓ EG-B-HDC, Air Defense Facility Maint. and Repairs
    - ✓ EG-B-VJV, M1A1 Warehouse O&M
    - ✓ EG-B-HDJ, Procure Fiber Optic System Tech Support
    - ✓ EG-B-HDM, ENAD Sustainment Support Procurements
    - ✓ EG-B-HDN, Ship Lift Inspections & Parts
- **ISRAEL: (Value \$49M)**
  - ✓ IS-B-HCO, Precast Facility Supply SATOC

- **QATAR: (Value \$73M)**
  - ✓ Shield 5 O&M
  - ✓ Falcon 5 O&M

### POTENTIAL / FUTURE PROGRAM:

- **EGYPT:**
  - **FMF Construction Program ~\$120M**
    - ✓ EG-D-SAD, C-130J Bed-down Support Facilities
    - ✓ EG-B-HDL, Fut. Egyptian Navy General Facility Construction\*
    - ✓ EG-B-HXX, De-militarization Facility
    - ✓ EG-D-QFS, MS3 Parts Warehouse
  - **FMF Procurements/Services Program ~\$10M:**
    - ✓ EG-B-HDO, Workshop #4 O&M\*
    - ✓ EG-B-HXX, Wind Tunnel O&M
    - ✓ EG-B-HDI, Construction Equip. Spare Parts
- **KUWAIT: ~\$78M**
  - ✓ KMOD MSC-K O&M
  - ✓ KNF MTCC O&M
- **SAUDI ARABIA: ~\$65M**
  - ✓ Long Term Saudi Personal Services
  - ✓ Ship lift repair/renovation\*
- **A-E SERVICES: ~\$108M**
  - ✓ AOR Wide CPSS SATOC
  - ✓ ITR MATOC
  - ✓ Geotech Investigation SATOC

*Potential Future Projects which are likely to be sole sourced or use limited competition have been marked w/ an asterisk (\*)*

### SYNOPSIS

- Services and Procurements provide supportive capabilities to AOR Wide missions and customers, to include the development of acquisition tools, including several planned IDIQ contracts.
- TAM Services and Procurements can provide a Total Package approach to our FMS Customers: Design-Build-Sustain

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FMS

Other

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# PPMD Opportunities – Services & Procurements

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83



Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
AOR	VARIOUS	Services	AOR Wide CPSS SATOC	\$25,000,000 to \$100,000,000	N/A	Underway	Full & Open	In source selection	AoR wide construction phase support services (non-personal services) SATOC to augment TAM construction personnel.
AOR	VARIOUS	Services	ITR MATOC	\$10,000,000 to \$25,000,000	N/A	Underway	Full & Open	FY25/Q3	AoR wide SATOC for Independent Technical Reviews of TAM & TAM A-E developed design documents.
AOR	VARIOUS	Services	Geotechnical Investigation SATOC	\$5,000,000 to \$10,000,000	N/A	Underway	Full & Open	FY25/Q1	Worldwide A-E design SATOC to support TAM Center of Standardization for Non-Permanent Facilities.
Egypt	FMS	Supply	Egyptian Navy – Various Procurements	\$5,000,000 to \$10,000,000	N/A	Varies	Multiple Competitive Procurements	Multiple	Multiple F&O procurements to support Egyptian Navy shipyard sustainment programs.
KSA	FMS	Services	Saudi Arabia Personal Services (Construction Oversight – Long Term)	\$25,000,000 to \$100,000,000	N/A	FY24/Q4	Full & Open Five-year Firm Fixed Price Services IDIQ	FY25/Q2	Long term personal services contract to augment TAM field staff throughout KSA.

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# PPMD Opportunities – Services & Procurements

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Services	Kuwait MTCC O&M	\$25,000,000 to \$50,000,000	N/A	Underway	Full & Open – Multi-year SATOC	In source selection	Comprehensive facility O&M services for the MTCC offshore platform.
Kuwait	FMS	Services	Kuwait Country Wide Maintenance & Support Contract (MSC-K)	\$25,000,000 to \$50,000,000	N/A	Underway	Full & Open – Multi-year SATOC	IN source selection	Facility O&M services for multiple KMOD camps & installations country-wide.
Israel	FMF	Supply	Israel Pre-Cast Facility Supply SATOC	\$25,000,000 to \$50,000,000	N/A	Underway	Full & Open – Multi-year SATOC	FY25/Q1	Supply SATOC for purchase & delivery of various pre-cast facility solutions.

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85



# PPMD Opportunities – Egypt Construction

Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Egypt	FMS	Design & Construction	CH-47 Bed down - Egypt	\$25,000,000 to \$50,000,000	In House D-B	Underway	Full & Open	FY25/3Q	Multiple new facilities to support a recent CH47 purchase by the EAF, including a new maintenance hangar, Anchas AB, Egypt.
Egypt	FMS	Design & Construction	C130J Bed Down, Simulator Facility- Egypt	\$10,000,000 to \$25,000,000	TBD	FY25/1Q	Full & Open	FY26/1Q	Potential project to include a simulator building & some renovations and additions to existing facilities in support of a C130J purchase by the EAF at Cairo East AB. In initial planning stages.

UNCLASSIFIED



# **Q&A SESSION / Networking / Closing Remarks**